

NEWS: EUROPE

Fears grow that war could break out anew in Croatia

UN in disarray as Serbs halt Croatia pullout

By Laura Silber in Belgrade, Judy Dempsey in London, and Michael Littlejohns in New York

THE future of the United Nations peace plan for Croatia was yesterday thrown into disarray after the Serb-dominated Yugoslav army announced it was halting its withdrawal from the east of the republic.

The army statement coincided with renewed calls to the international community by Mr. Slobodan Milosevic, Bosnia's foreign minister, to send troops into the besieged city of Sarajevo, the capital of Bosnia-Herzegovina.

The military statement said the army had decided to halt its planned withdrawal and would "undertake measures to defend its territory, population, and its forces in eastern Slavonia, Baranja, and Western Srem, Serb-occupied territories in Croatia".

The army's withdrawal is a key element of the UN plan agreed last December between Croatia, the UN and the Yugoslav federal army.

Western diplomats said the army's statement could mean the start of another war in Croatia.

But a UN official, anxious to salvage its peace mission in Croatia last night said the delay in the army's withdrawal was only suspended. She said the evacuation of the protected areas was supposed to be on a mutual basis, adding that three Croatian tanks had failed to pull back from the eastern sector.

General Sathia Nambiar, the UN commander, was holding negotiations with army commanders.

However, western diplomats expressed serious doubts over the success of the UN operation.

"Time is running out," a senior defence attaché said. "We are faced with delays in Croatia. It is becoming tense there again. We have talked about sending in aircraft to relieve Sarajevo, we have talked about imposing a wide range of sanctions. But we must have the political will to stop Serbia and to prevent the war from spreading to Kosovo and other parts of the Balkans," he said.

Yesterday, armed Serb militiamen finally allowed 6,000 Muslim women and children to travel to the western Croatian city of Split.

They had been held hostage on the outskirts of Sarajevo by Serb gunmen demanding that food be allowed into the federal army barracks in Sarajevo. But the federal army and Serb irregulars continue to deny the people of Sarajevo any food, medicine and water.

"The army is starving the city into submission. Why is it that western aircraft can protect the air space for the Kurds, but it is unwilling to protect the air space and free the airport in Sarajevo in order to feed our people," Mr. Slobodan Milosevic said. Serb forces already control two-thirds of Bosnia.

In Austria, Mr. Alois Mock, the foreign minister, said the only chance to secure peace in Bosnia-Herzegovina was to create a restricted security zone around Sarajevo.

In Brussels, Mr. Willem van Eekelen, secretary-general of the nine-member Western European Union (WEU) criticised European Community states for their reluctance to use force to stop the fighting in Yugoslavia.

Mr. van Eekelen said "We recognised these republics [Croatia and Bosnia-Herzegovina] but we were not prepared to defend those countries."



Muslim fighters take cover during a street battle in Sarajevo

unable to travel outside the republic.

Mr. Slobodan Milosevic said the peace talks were being undermined by Serbia. "None of the agreement set down at the previous talks has been fulfilled. The roads [in Bosnia] have not been unblocked, and the airport has not been freed. Our

country is being overtaken by fascists," he said.

In Bosnia, Borha, the Belgrade daily reported that General Ratko Mladic, commander of the Serb army of Bosnia, demanded martial law for all Serbian-controlled territory, including suspension of all civilian institutions.

Donors to draw up plan for aid to CIS

By Anthony Robinson, East Europe editor

WESTERN aid donors and senior officials from the independent states of the former Soviet Union will seek to draw up a structured approach to technical and other assistance during a conference in Lisbon this weekend.

The ministerial meeting, organised by the European Community, is a follow-up to the US-organised donors conference held in Washington last January to co-ordinate emergency humanitarian aid. Since the original meeting aid worth another \$9bn has been added to the \$17bn then pledged by over 50 donor countries.

Over 70 per cent of the total aid and credit commitment has come from EC countries, with the biggest share from Germany.

Since the original meeting the Group of Seven industrial countries, together with the International Monetary Fund and other institutions, has put together a \$24bn aid package for Russia, including a \$6bn rouble stabilisation fund and all the former Soviet states have become members of the International Monetary Fund and the World Bank.

In Washington, donors agreed to set up working groups to co-ordinate technical assistance and provide practical assistance in key areas such as energy, agriculture, health and housing. Priority areas for assistance include help to make safe Soviet-designed nuclear power stations throughout the region.

The conference will be an opportunity for the smaller republics in particular to make a pitch for long-term assistance needed to help them re-adjust to life without the subsidies of the former Soviet structure.

The atmosphere for this first formal dialogue between former Cold War enemies in their new roles as donors and aid recipients is expected to be further lightened by the signature of a Strategic Arms Reduction (Start) protocol by Mr. James Baker, the US secretary of state, and foreign ministers from the four CIS nuclear states - Russia, Belarus, Kazakhstan and Ukraine.

Nato ready to step outside its borders

By Our Foreign Staff

NATO countries have agreed in principle that the alliance would be prepared to take on a peacekeeping role in Europe beyond the borders of its member nations, Secretary-General Manfred Wörner said yesterday.

Mr. Wörner said details had still to be worked out but NATO foreign ministers are expected to give their blessing to the plan at a meeting in Oslo in two weeks.

Until now, NATO's military structure and forces have been limited to the defence of member nations, although there is no suggestion the alliance should get involved in Gulf War-style military intervention.

The decision could mean alliance troops might one day be deployed in peacekeeping missions, which until now has been the sole preserve of the UN, in places such as Bosnia or Nagorno-Karabakh.

"This is strictly for peacekeeping, not for warfighting," said one alliance diplomat.

According to the idea, backed by the US, NATO could put its military infrastructure, supplies or even troops at the disposal of the 52-nation Conference on Security and Co-operation in Europe (CSCE) for peacekeeping missions.

The fighting in Yugoslavia, Nagorno-Karabakh and the threat of new conflicts breaking out in an increasingly fragmented post-Cold War Europe have given impetus to the idea, which would mark a big policy change for the 16-nation alliance.

France and some others had hesitated over the proposal to extend NATO responsibilities. France, which feels that the US has too large a say in how European security is run, would prefer to develop other institutions like the nine-nation Western European Union.

don-based institute said in its annual Strategic Survey.

If these are the verge of acquiring weapons of mass destruction could not be persuaded voluntarily to reverse their policies, the major powers might be forced to make them change their minds.

However, the IIS dismissed as "laughable" any idea US forces could act as a "glacé"

The Institute suggested that 1996, when 145 signatories of the Non-Proliferation Treaty meet, might be the time for the nuclear powers to state substantially on their armaments.

NEWS IN BRIEF

Doubt cast on Spain's deficit target for Emu

The Bank of Spain yesterday cast strong doubts about the government's ability to reduce the public sector fiscal deficit this year in accordance with plans to meet the target of Economic and Monetary Union (Emu). Tom Burns writes from Moscow.

A bank report said the fiscal deficit was growing faster than the government had hitherto acknowledged and that it would be difficult to achieve any significant reduction this year. The government has committed itself to reducing the deficit, which stood at 4.4 per cent of GDP at the end of 1991, by at least 0.5 per cent a year.

EC urges Italy subsidy cuts

Italy should attack its budget deficit by cutting subsidies to industry, Sir Leon Brittan, the EC competition commissioner, suggested yesterday, Andrew Hill reports from Brussels.

Sir Leon said state subsidies were equivalent to 28 per cent of Italy's deficit. He added that he had seen the "beginnings of an improvement" in the Italian government's attitude to state aids. On Tuesday, EC finance ministers told Italy to take rapid action to bring its economy back into line with the demands of economic and monetary union (Emu).

Russia begins reshuffle

A promised government mini-reshuffle has begun in Russia with the appointment of Mr. Georgy Khizha, formerly head of a St Petersburg's entrepreneurs association, as deputy prime minister responsible for industry, Leyla Boulton writes from Moscow. His appointment is designed to appease critics of the fall in Russia's industrial output.

Mr. Alexander Shokhin, previously vice-premier for social policy, has been made vice-premier for foreign economic relations.

Bundesbank appointments

Two new directors are being appointed to the Bundesbank's policy-making council in a move which will help alter the balance of power away from the states to the bank's headquarters, Andrew Fisher writes from Frankfurt.

The new men, both technical experts with long careers at the German central bank, are Mr. Wendelin Hartmann, head of the organisation department, and Mr. Helmut Schieber, deputy head of the regional central bank of Baden-Württemberg. The appointments reflect the wishes of the Bundesbank.

Teasing out Milan's Swiss connection

Haig Simonian on an off-shore banking probe in Italy's expanding financial scandal

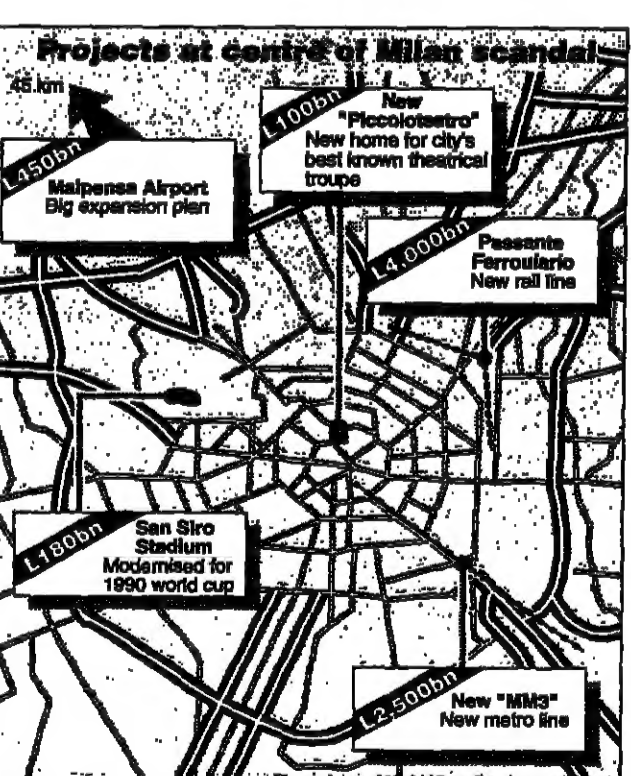
THE fast train for Lugano leaves Milan's vaulted central station at 25 minutes past the hour precisely. The 50-mile journey takes almost an hour-and-a-half, lengthened by passport controls and a change of engines at the Swiss border.

It is quicker by car, and probably a lot more comfortable in the sort of chauffeur-driven Lancia or Alfa Romeo saloon issued as standard to senior Italian corporate or party functionaries.

Either way, it is a journey which may have become familiar to many of the politicians and businessmen who have either been arrested, or are under investigation, by magistrates in Milan in what is fast becoming the country's biggest political corruption scandal since the war.

Three months of investigations since the arrest in February of Mr. Mario Chiesa, the Socialist administrator who spilled the beans on a still widening web of urban skulduggery, has brought the Swiss link increasingly into the open.

The network of bribes paid by local companies in return for lucrative public-sector building and maintenance contracts and funnelled to the city's main political parties by apparatuses over recent years. While much of the money has gone into party coffers in a largely institutionalised form of percentage takes on big contracts, part has been destined for personal enrichment.



rich Italians. Milanese magistrates believe they have stumbled upon a network of bribes and corruption which has seen at least 1,500bn (\$88m) change hands over recent years. While much of the money has gone into party coffers in a largely institutionalised form of percentage takes on big contracts, part has been destined for personal enrichment.

Earlier this month, Milanese magistrates sent their colleagues across the border a list of names of individuals suspected of involvement in the affair. The Swiss were asked to ascertain under new laws whether those included held bank accounts in the canton; the laws have opened up a chink in Switzerland's famed banking secrecy for funds that

are believed to have been "swissed".

Speaking on Italian radio earlier this week, Mr. Carlo Del Ponte, the Lugano magistrate working with the Italian authorities, confirmed that information had already been provided regarding Mr. Chiesa.

However, the Italian requests for information have now run aground. At a closed-door meeting earlier this week, a committee of the Ticino bankers' association advised members to take legal action to block further requests for information.

The path to Lugano has become familiar to thousands of rich Milanese over the years, who have traditionally used the town to hide money which they did not want the local tax man to see.

Non-lira bank accounts are no longer illegal for Italians, and the country's fiscal authorities have, so far, taken a back seat to the magistrates in the Milan investigation. But the scandal has clearly put the Swiss on the spot and could test the scope of the more open rules on access to bank accounts.

Many banks in Lugano, which draw a large number of clients from northern Italy, fear a substantial loss of business should they appear overly co-operative towards the latest requests for information. A lot of money could be at stake. Few believe the Milan affair is an isolated incident. Kickbacks on big public-sector contracts

are widely believed to be endemic in Italy's biggest cities, with the money flowing to political parties in the north and to organised crime in the south.

But Milan has proved particularly easy to milk in recent years. Italy's second biggest city and financial capital has enjoyed a boom in infrastructural projects, which have made it a model of sorts in Italy.

Among the costliest schemes has been the third underground line, completed last year at a price of around 12,500bn. The ambitious project to build a rail-link deep under the city, which is still a long way from being realised, is now expected to cost around 14,000bn. Further projects include the expansion of the second airport at Malpensa, now forecast to cost 14,500bn. Meanwhile, the breathtaking renovation of the San Siro football stadium in time for the 1990 World Cup cost 1,800bn.

The list excludes the hundreds of smaller contracts awarded for hospital modernisation or more limited new construction projects in recent years. Many were entrusted to local building companies, some of whose bosses have now been implicated in the scandal. And even less conspicuous are the thousands of renewable service contracts for public buildings.

These alone probably formed as rich a vein of funds as the big public works projects now under investigation.

Russia says Crimea was illegal gift

By Leyla Boulton in Moscow and Chrysis Freeland in Kiev

THE Russian parliament yesterday adopted a potentially explosive resolution declaring illegal the transfer of the Crimean peninsula to Ukraine in 1954.

Deputies approved by a slim majority a resolution saying the "gift" proposed by the then Soviet leader Nikita Khrushchev and rubberstamped by an obedient Communist parliament was unconstitutional and had no legal force.

The vote, coming hours after the Crimean parliament rescinded an independence declaration under pressure from Kiev, is likely to aggravate the already difficult relations between Ukraine and Russia.

It could also expose Russia to a host of territorial claims from other republics and national minorities. Armenia, Azerbaijan, Moldova, and Georgia are already unstable because of disputes over borders drawn under the Soviet era.

Czechoslovakia makes bold leap to people's capitalism

In a couple of months two out of three citizens will be shareholders in ex-state enterprises, writes Ariane Genillard

IN THE basement of the federal statistics office in Prague, at the end of a dark corridor littered with empty cardboard boxes, a computer is busy calculating the wishes of 8.5m people.

Throughout the summer, the large Digital computer will be allocating the shares of more than 3,000 state-owned enterprises to Czechs and Slovaks who earlier this year subscribed to the mass privatisation scheme launched by the Czechoslovak government.

In the space of a couple of months, the unique scheme will turn two out of three citizens into shareholders and make more than half the country's state-owned enterprises private.

The rule of the game is speed: the aim is to privatise fast, using book value to set the price of an enterprise's equity and to create a mass of shareholders who, ideally, will then exercise control over the enterprises.

If it works, policy-makers say, the model privatisation handbook for former communist countries will be able to be written, based on the Czechoslovak experience. But a number of problems could arise as the scheme unfolds.

Since last autumn, government officials in Czechoslovakia have been turning grey trying to unravel a myriad of privatisation projects. In the Czech republic alone, 10,000 projects for 2,500 enterprises have been prepared at government request by managers, deputy directors, employees or outside investors.

The average enterprise is expected to offer about 50 per cent of its equity to the voucher programme. But enterprises may offer up to 97 per cent with a minimum of 3 per cent of their equity set aside for the restitution fund. This fund compensates former owners who were illegally expropriated by the communist regime.

There are also various forms of partial privatisation, including direct sales to a local or foreign investor, public auctions or sale to other parties such as employees, management or municipalities.

A total of 292.5bn korunas (\$9.7bn) in equity will be distributed in the form of vouchers. Of this amount, 185.3bn korunas belongs to enterprises in the Czech republic and 107.2bn to Slovak enterprises with the remaining 13.8bn representing equity in properties owned by the federal authorities.

This equity will be distributed to 8.5m citizens who subscribed to the scheme by buying a book of vouchers for 1,000 korunas, the equivalent of a week's salary for the average employee. In nominal terms, every voucher book should be worth 30,000 korunas in equity, calculated on a book value basis. Actual values how-

ever could differ significantly once market prices are established.

Last Monday, voucher holders began choosing the shares they want to receive. A first allocation of shares is planned early next month in instances where the demand for shares matches the offer of vouchers. Enterprises for which the demand surpasses the supply of vouchers by more than 25 per cent, however, will be re-offered for higher bids. A total of five bidding rounds is planned and the whole process could take until the autumn.

Confused by the choice of enterprises and often lacking basic information, two-thirds of investors have entrusted their vouchers to private investment funds who will select enterprises for them.

More than 400 funds have been created in recent months to benefit

from the privatisation programme but the bulk of vouchers are concentrated in the 10 biggest. The most popular funds belong to the Czech or Slovak banks, but other funds set up by private entrepreneurs have successfully wooed a large number of voucher holders by offering a guaranteed ten-fold cash return in a year's time.

Such promises have raised eyebrows in government circles, however, and could provoke a liquidity crisis if the newly-privatised shares have to be sold to raise the cash to honour such promises and meet operational costs.

In an economy where quality assets are rare, the pressure to sell could endanger the nascent stock market. It could also allow foreign investors to buy equity cheaply - a possibility that could meet political resistance at a later stage.

A functioning, liquid secondary market will be needed to allow shareholders to concentrate their stakes and build up controlling stakes in enterprises. This stage will be crucial to facilitate the much-needed restructuring of Czechoslovak enterprises.

The speed of the privatisation process has met domestic resistance, with critics claiming that the government should have allowed more time for restructuring.

But Mr. Václav Klaus, the federal finance minister who is the political godfather of the Czechoslovak privatisation programme, recently summed up the argument for speed. Any strategy, he said, was better than leaving enterprises in the current paralysing grip of "pre-privatisation agonies" where they were accumulating debts with other enterprises and selling vital assets just to pay wage bills as the enterprises crumbled around them.

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NEWS: WORLD TRADE

Convertible zloty gives Poland's exports zip Slovenia looks to Community for new markets

Sharp rise in trade is most tangible sign of reform, write Christopher Bobinski and Anthony Robinson

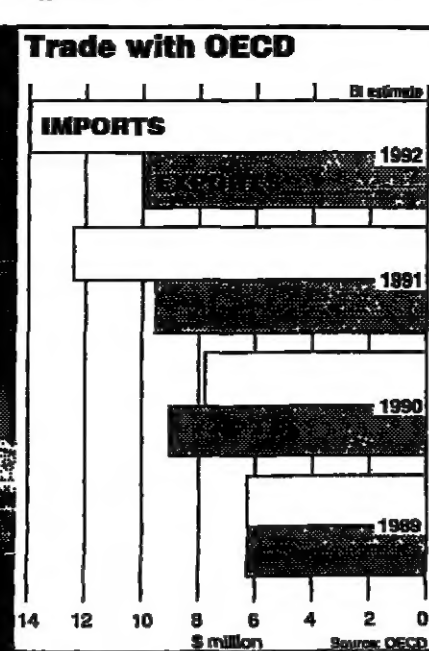
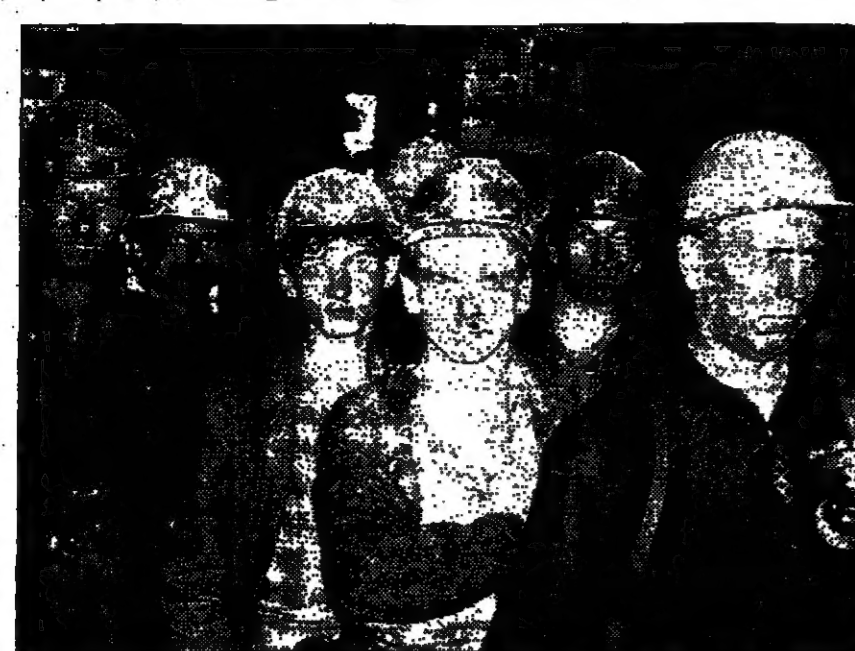
POLAND HAS reacted with alacrity to the restoration of internal zloty convertibility and the throwing open of foreign trade to private entrepreneurs. A sharp increase in foreign trade has been one of the most tangible signs of economic change throughout the first 30 months of the country's reform programme.

Imports as a percentage of gross domestic product, for example, have risen from 13.6 per cent in 1989 to 23.8 per cent last year while exports almost doubled from 8.2 per cent of GDP in the last year of the old regime to 15.3 per cent.

The government is now banking on a further increase in exports this year to help break the back of a domestic recession which has seen industrial production in the state sector drop by more than 40 per cent.

The fragile coalition government which emerged after elections last October signalled its intention to make exports more competitive by dropping the former policy of maintaining an overvalued zloty as an "anchor" against inflation and a means of opening monopolistic domestic producers to the chill winds of competition.

The shift began with a 17 per cent devaluation last May coupled with the introduction of a crawling peg system which allowed the currency to devalue by 1.8 per cent a month in the autumn. This was followed by a 12 per cent devaluation in February this year. As a result exports rose 5.7 per cent to \$4.3bn between January and April while imports dropped 15 per cent to \$3.7bn in the same period. This has turned a \$268m trade deficit over the first four months of 1991 into a surplus of \$612m.



worry as Poland's ailing agriculture may not even be able to supply the permitted quotas. "In 1993 Poland will be permitted to sell 7,200 tonnes of mutton into the EC. But with the drop in our sheep population I think we'll have problems in finding that amount," he says.

Production costs at home are also so high that Animex is no longer exporting its Krakus brand ham to the US but is producing it under licence near Philadelphia in a company a quarter owned by the Polish group.

Meanwhile, signature of the EC association agreement has made Prague, Warsaw and Budapest realise that trade barriers among themselves could soon be higher than with the Community. Accordingly talks are in train to liberalise trade within the triangle and bring it in line with the EC agreement.

Such developments however are making the Americans uneasy at the prospect of facing new barriers in central Europe. The US has already protested against tariffs introduced last year to dampen rising imports and protect foreign currency reserves. American exporters argue that they are being discriminated against in favour of the EC.

But Germany, Poland's main supplier and market, is only a few hours truck ride away for Polish traders and Poland's economic integration with the EC is expected to deepen by the year. This is in spite of the enormous political importance attached to attracting investment from and trade with the US and a long-term belief that Poland will also be well-placed to benefit from the eventual economic regeneration of the former Soviet Union.

By Judy Dempsey

THE war in the former republics of Yugoslavia is forcing Slovene enterprises to find alternative trading partners among European Community countries as a means of compensating for lost markets in the region.

However, Slovene officials warn that capital inflows will not increase unless Slovenia re-establishes trade links with its southern neighbours.

Until 1990, over 30 per cent of Slovenia's exports were with the former Yugoslavia, while about 70 per cent were divided between Comecon, the now defunct socialist trading block, and western European countries. But following an embargo by Serbia on Slovene imports in 1990, and ensuing war in neighbouring Croatia last year, Slovene exports to the former Yugoslavia have fallen to 15 per cent of that previously.

The loss of markets in the former Yugoslavia, and the war, has led to a sharp drop in industrial production, which last year fell by 15 per cent, and will fall a further 12 per cent this year.

Unemployment has risen to 101,000, up from 9 per cent to 11 per cent of the labour force. However, inflation is falling thanks to a strong monetary policy implemented by Slovenia's central bank. Inflation was running at 25 per cent a month last October, but by April it had fallen to 5 per cent.

Mr Feri Horvath, head of Slovenia's Chamber of Commerce, said Slovenia, which

declared its independence last June, must seek new markets because the republic is too small to be able to attract large amounts of foreign investment to foster growth.

Renault, French car manufacturer, which assembles cars in Slovenia, and Siemens, German-based mechanical and electrical goods maker, which has a joint venture with Iskra, Slovenia's electronic and telecommunications manufacturer, have used Slovenia as a base for exporting to other parts of Yugoslavia, as well as to western Europe.

"We have recently signed bilateral trade agreements with Croatia and Macedonia," said Mr Horvath. "We want to normalise relations with the other republics," he added.

In the meantime, Slovene enterprises, particularly those in the furniture, electronics, paper, and white goods sector, are exporting to European Community countries.

Exports for the first quarter amounted to \$941m (£513m), and imports totalled \$752m. Last year, total exports of goods reached \$3.9bn, and imports, \$4.1bn.

"Our enterprises are beginning to find new markets," said Mr Horvath, adding that Germany, Italy, France and Austria are now Slovenia's main trading partners.

Mrs Vojka Ravbar, Slovenia's deputy foreign minister, who earlier this week headed a trade delegation to the UK, said enterprises will have to become even more competitive after privatisation. Parliament is now discussing a privatisation bill.

UK group urges easier access for foreign companies in Japan

By Robert Thomson in Tokyo

A GROUP of visiting British executives yesterday called on the Japanese government to ensure that foreign companies have the same access in the country as Japanese companies have in the UK market.

The six-company group, headed by the Duke of Kent and Mr Michael Perry, the chairman of Unilever, the chairman of Unilever, and including executives from Glaxo Holdings and S.G. Warburg & Co, presented a list of proposals to Japanese industry representatives and the Ministry of International Trade and

Industry (MITI). In an "Agenda for Action by Japanese Business", the executives expressed their confidence that British companies will expand Japanese market share "unless that market is distorted for political reasons or because of excessive bias towards Japanese domestic suppliers".

However, Mr Perry said the delegation, in Tokyo as part of the Priority Japan campaign, does not regard Japan as a "problem" but as an "opportunity" and that British industry does not "want to argue about the rules of the game".

UK exports to Japan had grown from £1.49bn to £2.63bn from 1987 to 1990, but the slowing of the Japanese economy and a resultant fall in demand for luxury goods and industrial machinery led to a decline to £2.26bn last year.

For 1991, Japan's exports to the UK were £6.75bn, down from £6.76bn.

The text of the Agenda for Action reflected UK concerns that Japanese equipment purchases, including aero-engines, satellites and semiconductor technology, could be influenced by the political pressure applied by Washington.

Babcock in £56m Greek power deal

GRECE'S Public Power Corporation (PPC) has awarded a Dr19.6bn (£56m) contract to Babcock Energy Systems, the British engineering company, to upgrade a power station at Lavrion, near Athens, writes Kerin Hope in Athens.

The PPC intends to help reduce atmospheric pollution in Athens by developing generating capacity outside the city and converting diesel-fired units to natural gas during the 1990s. Babcock was the lowest bidder, ahead of Ansaldo of Italy and Asea Brown Boveri, the PPC said.

The project involves transferring a steam turbine from the Keratsini power station in Athens to Lavrion, 40 miles from the capital. The turbine will be linked to two existing gas turbines to form a combined cycle unit, raising the plant's capacity from 114 to 180 MW. The project is due for completion in 1994.

The Keratsini unit, formerly Athens' main power station, is closed for much of the year because of pollutants from its diesel-fired generators. The PPC plans to convert Keratsini to use Russian natural gas in the mid-1990s.



8

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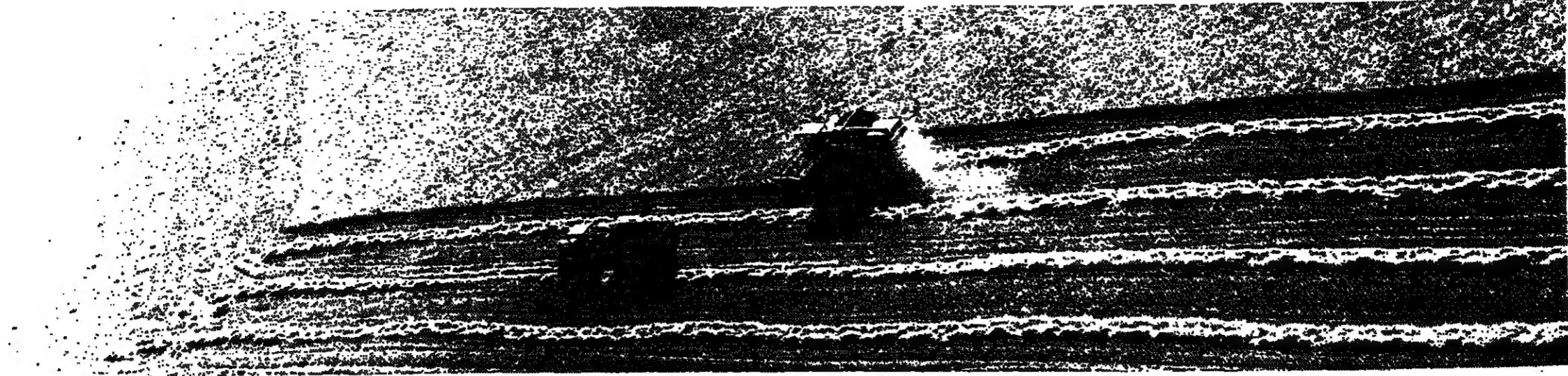
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NEWS: FARM REFORM IN EUROPE



BRINGING IN THE HARVEST: The key change in the reform, after 18 months of resistance from several corners of the Community, would be a deep cut in cereals prices guaranteed to EC farmers.

One thorny problem may have been removed in the world trade talks, but plenty more are waiting to take its place

Europe aims to sweep path to Uruguay Round

By David Dodwell, World Trade Editor, in London, and Frances Williams in Geneva

MRS CARLA HILLS, US trade representative, was in no doubt two weeks ago about the state of the Uruguay Round of talks on world trade liberalisation. "The problem is agriculture; that is the problem that has to be swept away - and the Europeans have the broom. We have to wait until they have a consensus as to how they are going to treat with it."

Today it seems the EC has delivered at least the consensus she needs. Whether the package of CAP reforms provides an adequate broom for the agriculture problem to be swept away has yet to be made clear. Much will depend on meetings in Washington next week between US and EC negotiators.

Even if the point has indeed been reached where the agriculture problem can be swept away, a new and unhappy reality may then be brought back into focus: the dispute between the US and the EC is but one of the obstacles blocking a Ur-

uguay Round agreement. If this were now to be cleared away, problems over market access agreements, and trade in services could yet bring the agreement to grief.

Disagreement over farm trade reforms have blocked progress towards a successful conclusion of the Uruguay Round since the Brussels summit at the end of 1990. Crisis was triggered there not by the US, but by Argentina, which led a walk-out of farm exporters from the developing world in protest at EC farm trade policies. They were angered not just because Europe remains largely closed to their exports, but because the EC practice of dumping subsidised farm products on to world markets had ruined food prices, undermining their main source of export earnings.

For the past 18 months, all attempts to seal a Uruguay Round agreement have foundered on EC resistance to farm reform. Hopes that had been revived in December by publication of a draft agreement were quickly dashed in January by EC rejection of its proposals for liberalisation of farm trade. Most

An EC position will at last be clear in talks with Washington next week. The disadvantage is that the EC now has very little negotiating flexibility.

intractable were demands for a 20 per cent cut in domestic farm price supports; for a 24 per cent cut in the volume of subsidised exports, and a 36 per cent cut in their value; and for compensation payments to farmers to be made in a form that did not encourage higher production. In addition, the EC was demanding that the US cut its sales to Europe of cheap grain substitutes, and that it agree a "peace clause" preventing US companies from using US courts to enforce demands linked with any part of the farm trade agreement.

As far as farm price supports are concerned, Mr Ray MacSharry's proposals appear to provide an important breakthrough: at 29 per cent,

the cuts will be deeper, and will be made earlier, than the draft Uruguay Round agreement had demanded. Whether this augurs well for the unresolved issue of export subsidies is unclear. It is nevertheless worth recalling that a senior US trade negotiator said just two weeks ago: "Whether it is export subsidies or rebalancing or internal supports, it comes down to the price of grain."

In Geneva yesterday, where Uruguay Round negotiators have faced mounting frustration in recent months over the lack of headway, the proposed CAP reforms received a cautious welcome. Officials from the Cairns Group of 14 agricultural exporting countries said they were cautiously optimistic that the deal

would inject "fresh spirit" into the talks. But they needed to see how the projected reform would translate into changes in the EC's bargaining position over farm trade, and how it would affect products other than cereals, such as dairy and sugar.

Cairns officials said the broad thrust of the reform appeared to be on the right lines. As long as the rest of the package broadly followed the agreement on cereals, it provided an assurance that the EC would make sizeable cuts in farm subsidies, including export subsidies, and curb over-production.

Officials added that yesterday's agreement meant that, for the first time, the EC would be speaking with one voice on farm trade reform.

Set against the advantage for US negotiators that an EC position will at last be clear when they meet in Washington next week is the disadvantage that the EC now has very little negotiating flexibility. Having sweated blood to bring this package of compromises out of EC member states, Mr MacSharry has little scope to win further compromises. If the package falls short of US and Cairns

group demands, then further concessions will almost certainly have to come from them rather than the EC.

A Uruguay Round farm trade breakthrough would immediately put Japan, Korea and Canada into the hot seat. All three are under fierce pressure to open their markets to farm products. All have been "tiding" behind the US-EC conflict in recent months.

For the Japanese government, concessions will be impossible until upper house elections late in July. For Korea, embarrasment is even more acute. The government faces elections at the end of this year, and could suffer severely in important farm communities if it opens its market to rice imports before then.

Canada's prime minister, Mr Brian Mulroney, has the unhappy prospect of being the least popular democratically elected leader in the world. He has just 15 per cent endorsement from voters in recent polls. With elections in 1993, concessions on opening up Canada's dairy market may cost him still more votes.

"It is unquestionably a time of reckoning," said one EC observer. However, the US government has indicated that it would accept some adjustments to the EC proposal, to enable Europe to continue some of its subsidies for six more years.

Outlook for grain becomes a little clearer

By Nancy Dunne in Washington and Barbara Durr in Chicago

WORLD grain prices may rise in the wake of CAP reform and reduced production, US analysts said yesterday, although the markets were little moved and there was uncertainty about the short-term impact.

The immediate impact of the agreement was "uncertain", maybe long-term, but maybe long-term, said Mr Paul Drees, spokesman for the American Farm Bureau.

He thought CAP reform "could be the most significant development in the grain trade in the last 30 years." Drees cautioned that it might mean less production and dumping, there was likely to be.

There is already so much uncertainty in the grain markets because of the changes in eastern Europe that the impact of CAP reform - stretched out over years if not decades - is likely to be less important than a drought in Mongolia or snow in Brazil.

"It's certainly encouraging," said Mr Martyr Foreman, an analyst with Agrivest, a market advisory service of the Illinois Farm Bureau. "It would put some underpinning in world prices."

Grain market experts also expressed some scepticism about how a CAP subsidies cut of 29 per cent, instead of the 36 per cent proposed by the European Commission, would be received by Washington in this electoral year.

However, the US government has indicated that it would accept some adjustments to the EC proposal, to enable Europe to continue some of its subsidies for six more years.

In any case, US production is not expected to fall because of parallel cutting of US price subsidies. Washington has been reducing its price supports since 1986.

According to Mr Daniel Basse, director of market research at Agrivest in Chicago, the CAP agreement would not be felt until next year's crops and that it was too early to say what might happen to world production and demand.

Events in the former Soviet Union and China, key participants in the market, are having more effect on day-to-day prices. China is the world's biggest wheat importer and producer: it is expected to buy 16m tonnes in 1990-91 and to produce 94m tonnes. The US will produce about 62m tonnes, but its stocks are so low that it will export less than the European Community.

The former Soviet Union is expected to produce a much improved wheat crop this year: 85m tonnes, against 75m last year.

In the short term, higher prices brought about by reduced EC production are likely to create hardship in some developing countries because of higher food prices. But this could encourage increased domestic production, said Mr Peter Weber, a researcher at the Worldwatch Institute, a Washington think-tank. In the EC, there would be less incentive to overuse agricultural chemicals, he said, especially fertilisers and pesticides.

Grain producing countries such as Canada, Australia and Argentina which have not engaged in the grain subsidies war could see their exports rise if EC and US subsidies are reduced.

Mr John Sault, the agricultural counsellor of the Australian embassy in Washington, said that Australia had been caught the crossfire between the EC and the US export subsidies and pushed out of traditional markets such as the former Soviet Union and China.

Britain welcomes levelling of the field

By David Blackwell

BRITISH FARMERS yesterday welcomed the end of the uncertainty surrounding their business.

Their main complaint about the original plans to reform the CAP was that they discriminated against the UK, which has much larger and more efficient farms than the rest of Europe.

Much of the original discrimination against British agriculture appears to have been cleared away. In particular, farmers with large acreages will be relieved at the demise of a proposal to limit the amount of set-aside land on which compensation is paid. This was the biggest stumbling block for the UK during the negotiations.

"It would appear that John Gummer has achieved quite a remarkable victory on behalf of all UK arable farmers," the managing director of one large company said yesterday, delighted that Britain had not been left at a disadvantage to smaller European competitors.

Under the reform proposals 15 per cent of the arable land will be put into set-aside. Farmers will then qualify for compensation for the 29 per cent cut in EC cereal prices. This would imply a compensation figure of about £200 per hectare. The Ministry of Agriculture said that £200 a hectare had originally been proposed for a 35 per cent cut in cereal prices, and a later proposal to cut prices by only 27 per cent would have given £175 a hectare compensation.

Britain has gained further concessions within the reform package, particularly for sheep farmers in the so-called "less favoured areas", or uplands, where the original proposals limited the number of acres eligible for subsidy to 750.

UK farm incomes, however, will continue to fall from already low levels. Booker Farming, which farms and advises on 45,000 acres in England, predicted earlier this year that the income of a top quality 500-acre farm in the UK would fall from £20,000 to only £13,500 under the original MacSharry proposals. While the impact of the latest package will not be so severe, it could still cut the farm income in half.

Mr David Naisb, president of the National Farmers Union, agreed yesterday that many farms were already under severe financial pressure, but he was prepared to accept lower prices if the UK was on an equal footing with the rest of Europe. As long as the reform package treated all farmers the same, "we have got to learn to live with it," he said.

French rural workforce holds the key

By William Dawkins in Paris

FRANCE, by far the largest farm power in the European Community, holds the key to the reform of the CAP.

The process will not be easy for its diminishing, but vocal, farm population. As elsewhere in Europe, the economic importance of agriculture has weakened in France over the past decade, yet the country remains the EC's largest producer of maize (about half the total), wheat, beef and fine wine. It grows twice as much cereal as it eats and has more farmland than Spain.

The political influence of traditionally right-wing farmers' unions has also declined. Yet the farmers' organisations, led by the Fédération Nationale des Syndicats d'Exploitants Agricoles (FNSEA), still have the capacity to wreak mayhem.

Only last autumn, 150,000 farmers descended on Paris to protest against CAP reforms, in response to which the government promptly dished out FF1.27bn (£120m) in emergency support.

However, Mr Louis Mermaz, agriculture minister, and French farming unions have always seen eye to eye on one point: that incomes must be at least mainly linked to prices, rather than derive from social handouts. In reality, social subsidies are gaining fast. Some kinds of farming, notably beef and sheep, have already become so poor that various EC subsidies represent more than half of farmers' income.

In that respect, the deal taking shape in Brussels can be presented to French farmers as a reasonable compromise.

France, formerly one of the staunchest defenders of EC agriculture policy, signalled its

willingness to compromise on reform last October, just a week after Germany, another former CAP conservative, gave its support for the European Commission's plans.

This turning point in French agriculture policy reflected a growing realisation by farming leaders that some kind of social help was needed to enable an ageing farming population with few successors to retire peacefully. Every year, 30,000 farms close and only 10,000 new farmers start business, according to the FNSEA.

The decline of France's rural workforce is sadly evident to any visitor to near-deserted villages in the rural centre and south. Over the past 20 years, farmers have fallen from just over 13 per cent of France's total workforce to 6 per cent. This did nothing to help the surplus, since productivity rose by an average of 1 per cent per year over the same period, and volumes of some cereal crops even rose. The surplus was shipped partly to EC neighbours, and also to the third world and the Soviet Union.

As more farmers have gone out of business, more farms have merged, so that the average size of a holding rose from 19 hectares in 1970 to 28 hectares by 1989, making France the EC's fourth most intensive farming country. On the surface, this makes it a prime candidate for the EC proposals that all but the smallest farmers should take 15 per cent of their land out of production.

However, the biggest farms are concentrated on the fertile basin plains north of the river Loire. The deal appears to offer less help for the smaller farmers, producing wine, fruit and vegetables. In the poorer rural depths of southern France,

is accepting," he declared. "They get a 5 per cent plus wage rise in the public sector, and we get 35 per cent minus for the cereal farmers: it is unacceptable." That comes on top of a drop in farm incomes in 1990-91 of 16 per cent, and little better than stagnation in the current year, according to official figures. The DBV predicts another real loss of some 21 per cent in 1991-92.

For once, however, Mr Kiechle seemed to be standing his ground against his own farming lobby, strongest above all in his native Bavaria. He described the DBV and its members as "day-dreamers who have no idea of agricultural political necessities". Mr Kiechle fought his corner in Brussels with his usual tenacity, but the key change in Germany's position was that he did not appear willing to use his veto. Two factors seem to be behind that relaxation in Germany's staunch defence of the CAP: a desire to reach a deal in the Gatt round, above all before the Group of Seven world economic summit in Munich in July, to be chaired by Chancellor Helmut Kohl; and the advent of huge east German farms to German agriculture, requiring a whole new set of policy priorities.

Farm markets and trade

The cost of agricultural support in the OECD

Assistance to producers (\$bn)

1989 147.9

1990 180.2 (+21.9%)

1991 177.1 (-1.7%)

Others 55.7 (37%)

EC 80 (54%)

US 32.2 (22%)

Others 49.7 (44%)

EC 45.4 (44%)

US 16.3 (15%)

Others 46.1 (41%)

EC 63.8 (48%)

US 20.3 (15%)

Others 52.4 (39%)

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White House rejects charge of Iraq cover-up

By Alan Friedman
in Washington

SENIOR members of the Bush administration yesterday angrily rejected US Congressional charges that the White House was trying to cover up improprieties related to more than \$4bn of loans to Iraq by the Banca Nazionale del Lavoro, of Italy.

In testimony before the

House of Representatives banking committee, Mr Lawrence Eagleburger, deputy secretary of state, attacked the committee's release of classified documents.

He claimed that this had led to "distortions of the record, half-truths, and outright falsehoods, all combined into spurious conspiracy theories and charges of a cover-up."

He was referring to a series of Bush administration documents made public by Mr Henry Gonzalez, committee chairman, who has argued that the documents show a pattern of administration financial assistance to Iraq and possible knowledge of the secret BNL loans made from the bank's branch at Atlanta, Georgia.

Mr Gonzalez criticised President George Bush for failure to provide Congress with a series of BNL-related documents. He also complained bitterly that the White House had refused, only a few hours before the hearing yesterday, to allow the testimony of Mr Richard Hays of the National Security Council and Mr Stephen Danzansky, the president's former director of cabinet affairs.

"The committee will not be steamrolled by the White

House, and, if necessary, I will seek subpoena authority in order to obtain the information and persons that I am seeking," Mr Gonzalez said.

In reply, Mr Eagleburger said the administration would not permit the further release of documents without fresh assurances that they would be kept confidential by Congress.

The BNL hearing was a politically partisan event, with Mr Charles Schumer, a New York Democrat, charging that aspects of the BNL affair may have involved "criminal activity by US government officials."

Mr Eagleburger and Mr John Robson, deputy treasury secretary, testified that there had been insufficient evidence of any Iraqi wrongdoing in the BNL affair in November 1989 for a senior White House meeting to block the extension of \$1bn of separate, government-guaranteed loans to Baghdad.

Mr Edward Kelley, a member of the Federal Reserve's board of governors, made clear that the Fed had firmly opposed, at the White House meeting, further US export credit loan guarantees for Iraq because of concern about the BNL case and Iraq's credit-worthiness.



Haitian boat refugee exodus increases

THE US Coast Guard has stated that it intercepted 1,635 Haitian boat-people on Tuesday - a record number of such refugees picked up by the service in any one day on the high seas, AP reports from San Juan, Puerto Rico.

Cuba, to be processed by the authorities.

The base now holds some 12,000 Haitian refugees and there are fears that it will be able to admit no more.

People are fleeing Haiti at unprecedented rates. A record 10,104 refugees were intercepted by the service in May.

The Coast Guard has intercepted 33,690 Haitian asylum-seekers bound for the US since

September 30 last year, when the Haitian army overthrew the elected President Jean-Bertrand Aristide.

In the Haitian capital of Port-au-Prince, meanwhile, the government late on Wednesday

condemned the Organisation of American States for having adopted tougher economic sanctions, which the army-backed administration claimed would starve Haitians.

UN insolvency 'near unless members pay up'

By Michael Littlejohn, UN
Correspondent, in New York

THE UNITED Nations will run out of cash by the end of this month unless member states substantially reduce their debts, Mr Boutros Boutros Ghali, UN secretary-general, warned last night. At \$1.093bn, these exceed the entire regular budget for 1992.

The arrears level, including peace-keeping expenses, has virtually doubled in the past six months, to \$1.898bn, he said.

In this period, the UN has mounted the peace-keeping operation in Yugoslavia, estimated to cost more than \$600m, and its biggest-ever operation, in Cambodia, where the bill may exceed \$2bn.

Also, the UN General Assembly will meet today to consider the adoption of an additional assessment for peace-keeping in Colombia and El Salvador, estimated at \$637m.

Reflecting a trend of growing reliance on the UN since east-west divisions were largely healed, no fewer than 13 peace-keeping operations had been launched since 1989, equalling

the total for the previous 45 years.

The main cash contributors are in recession and none of the operations has been adequately funded. The UN has had repeatedly to rob Peter to pay Paul by borrowing among different accounts. Only 14 out of 175 member countries are fully paid up.

The UN now owes \$555m for the regular budget and \$306m for peace-keeping. Russia's arrears total \$31m in the two categories and are unlikely to be reduced soon, given Moscow's financial problems.

Mr Boutros Ghali is under pressure from Washington to cut costs to the bone and reduce staff.

Morale in the UN secretariat is at an all-time low even as the organisation's prestige has soared.

Adding to the staff's fears, McKinsey, the management consultancy, has quickly begun a study of UN administrative practices. This seems to be at the behest of Mr Dick Thornburgh, US former attorney-general and now in charge of administration and management in the secretariat.

French missile bid stirs row

THOMSON-CSF, the French state-controlled defence electronics group, has provoked a storm in Washington over its efforts to buy the missile division of LTV, the US steel and industrial group operating under bankruptcy protection.

The Committee on Foreign Investment in the US (CFIUS), a review body chaired by the Treasury, this week decided to launch a full investigation of the deal under the Exon-Florio rules, introduced in 1988 to give the president the power to block or reverse any foreign acquisition that "threatens to impair the national security".

But, even before the formal CFIUS review has begun, Thomson-CSF has come under fire from Congress. The French group's representatives have been grilled by a series of hostile Congressional investigative committees. Two of the Senate's most senior members, Senator Robert Byrd of West Virginia and Senator Lloyd Bentsen of Texas, have sponsored a bill to ban the deal.

The Bush administration's decision on LTV's missile business - which is involved in top-secret US military programmes, such as the Losat anti-tank missile and the MLRS anti-artillery missile system - could foreshadow US policy on an expected wave of foreign acquisitions in sensitive technology areas.

As military purchasing budgets shrink, the US defence industry is restructuring. Some 100 subsidiaries, divisions or units of defence contractors are up for sale. Many of these are likely to interest foreign buyers.

"The LTV case offers the president an opportunity to demonstrate that, in fact, he has a strategy for America's defence industrial base in the post-Cold War era," said Senator James Exon, co-author of the Exon-Florio rules.

LTV at first agreed in February to sell its missile and aircraft business as a whole for \$355m to a consortium formed by Lockheed and Martin Marietta, two leading US defence contractors.

In April, Thomson-CSF bid \$280m for the missile division, coupled with a \$120m bid for the aircraft division from Carlyle Group, a Washington-based merchant bank headed by Mr Frank Carlucci, US former defence secretary.

After a round of bidding, the New York bankruptcy judge presiding over LTV awarded the two units to Thomson-CSF and Carlyle for a total of \$450m.

Opposition to the Thomson-CSF-LTV deal focuses on three points of concern:

- The security of secret US military technologies.
- Thomson-CSF's state ownership, which its competitors fear could give it unfair subsidies, cheap capital and political advantages.
- Hostility to France, which has been described by senators as "aggressive", "stubborn" and "cocksure", and been accused of widespread industrial espionage against the US.

Thomson-CSF has already begun discussions with the defence department about measures to protect US secrets. These include a "special security arrangement" by which classified information would be

placed under the control of a special committee of US citizens with the necessary security clearances.

Pentagon officials appear, however, to be happy with this kind of arrangement only up to the "Secret" level of classification. In past foreign acquisitions involving "Top Secret" or "Comsec" classifications, the department has insisted that control of the hands of a voting trust or of proxies.

"It has to become a passive ownership or it doesn't fly," said Mr Donald Atwood, deputy secretary of defence, last month.

Mr Daniel Tellep, chairman and chief executive of Lockheed, argues that even proxies or voting trusts are inadequate protection, since it is at the level of a company's engineers that technology is transferred.

Mr Carlucci retorts that Thomson-CSF engineers already have access to their US

George Graham on US anger at Thomson-CSF's move to buy missile division of US defence contractor

counterparts through the company's participation in US programmes, such as the US army's MSE battlefield communications system based on Thomson-CSF's Rita system. "Thomson-CSF already bids on defence department contracts. It has at least 20 classified contracts now. The only question is whether it should bid offshore or onshore," he says.

On the issue of government ownership, Thomson-CSF has an even harder task defending itself.

"What we have here is a policy problem involving government involvement in the free enterprise system, and the two are like oil and water," said Mr Norman Augustine, chairman and chief executive of Martin Marietta.

More troubling, however, is the extent of anti-French sentiment displayed in the tussle over the LTV deal.

Senator Fritz Hollings of South Carolina may be the most overtly xenophobic member of the Senate, but his gibes are usually directed at the Japanese and the Koreans.

Of the French, he said: "We love each other. I've stood on tables all over France singing the Marseillaise."

But in a barbed exchange with Mr Carlucci, he placed France alongside Iraq in his pandemonium.

"I couldn't possibly see General [Norman] Schwarzkopf being employed by Saddam Hussein to train his troops. Why should we allow you to come in now, as a former secretary of defence, and take over our defence technology for France?" he demanded.

The old days of ever-expanding military budgets are over, however. Procurement budgets today may not sustain even a single domestic supplier in many areas of defence technology, let alone competing suppliers. The alternative to foreign acquisition, for many US defence companies, may be shutdown.

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NEWS: INTERNATIONAL

Stand-off in Thai power struggle

The confrontation between the people and the military is far from over, writes Victor Mallet

THAILAND'S political crisis is not yet over. After three days of violent confrontations between the government and pro-democracy demonstrators, Bangkok was returned to its normal state of noise and congestion yesterday by the timely intervention of King Bhumipol Adulyadej.

The compromise brokered by the king late on Wednesday between Gen Suchinda Kraprayoon, the prime minister, and Mr Chamlong Srimuang, leader of the opposition campaign, has halted the violence and given businesses the chance to recover from the week's chaos. This forced reconciliation of enemies in the presence of the monarch, however, is only an interim solution.

It is now up to the two sides to achieve the seemingly impossible task of satisfying both the political ambitions of the military establishment and the democratic aspirations of the Thai people. Yesterday neither side showed much willingness to yield.

As 3,000 protesters emerged from jail yesterday under an amnesty announced by Gen Suchinda - some still wearing clothes stained with the blood of dead comrades - they insisted that the prime minister would have to resign and even go into exile. On his own admission, 40 people were killed in the disturbances, although unofficial tallies put the death toll higher.

All over the capital, residents expressed relief that the violence had ended but said it would take a long time to heal the emotional scars left by the sight of Thai soldiers gunning down civilians in the city centre. "Anger" was the word most commonly expressed, and opposition parties are demanding that Gen Suchinda and his

government should be held accountable for the actions of the army.

The sense of continuing conflict was underlined by a reference in one Bangkok newspaper to missing protesters as "pro-democracy MIAs", an abbreviation usually reserved for soldiers missing in action.

King Bhumipol's intervention has left the ball in the government's court. After meeting the king, Gen Suchinda promised to arrange for parliament to meet next week to rush through an amendment of the constitution, one of the opposition's main demands.

They want the constitution changed to reduce the power of the military-appointed senate and reserve the premiership for an elected member of parliament, but it is unclear how far the pro-military coalition which ousted the unelected Gen Suchinda is prepared to go down the path of reform.

Indeed, it was the coalition's hesitation on the constitutional issue which contributed to the violence in the first place. The five parties in the government, having conceded the need to change the constitution, appeared to be backtracking just before the disturbances erupted on Sunday night. King Bhumipol implicitly criticised Gen Suchinda on this point in his audience on Wednesday.

Throughout this week the members of the coalition, having won the elections in March with the help of vote-buying in the provinces, have either

remained silent or made undiplomatic statements which have grated on the ears of the more sophisticated population of Bangkok; the capital voted overwhelmingly for Mr Chamlong in the elections.

Gen Suchinda dismissed his opponents as communists or Buddhist heretics. Mr Samak Sundaravej, deputy premier, responded to a question about the killing of anti-government protesters by saying: "Let me ask you something. Why didn't anybody blame President George Bush when he sent troops to invade other countries?" And Mr Arthit Uthairat, speaker of the lower house of parliament, drew an angry reaction from doctors and patients at a Bangkok hospital when he and other coalition MPs visited injured protesters and handed them tins of evaporated milk.

Nor is it clear if Gen Suchinda is prepared to resign or if the coalition would then choose somebody acceptable to replace him.

After the loss of so many lives, the demonstrators are determined to win at least a modest victory. They have warned that the protests will resume if their demands are not met by parliament, but government MPs apparently do not share the same sense of urgency. It was announced yesterday that although parliament would meet on Monday it would not consider constitutional amendments until Friday.

"I think it's going to be very jittery over the next few days," said one western diplomat in Bangkok.

Even if a compromise on the constitution can be reached, there is no sign of a solution to the much deeper problem of the military's long-standing involvement in politics and



Freed opposition leader Chamlong Srimuang yesterday: forced reconciliation brokered by the king gives Bangkok a breathing space

business. The generals have seen their freedom of action constrained in recent years by the growing

confidence of civilian politicians. Thailand, however, did not resolve the issue of military interference when the

king intervened to change the government after riots in 1973, and neither he nor anybody else is likely to do so now.

Nightmare in Bombay for bank chief

By Robert Peston

MR Malcolm Williamson's worst nightmare has come true. Since late 1988 when he joined Standard Chartered, the UK-based international bank, he has been trying to convince shareholders and rival banks that Standard's accident-prone days were over.

However, late on Wednesday Mr Williamson, now managing director, disclosed that the bank was making a \$50m provision to cover possible losses on an arcane form of securities business carried out by the bank's branch in Bombay.

Indeed, yesterday he admitted that the \$50m estimated loss was an arbitrary figure. The loss should not be "more than \$100m" and it "could be less" than the \$50m.

Such uncertainty will not reassure the bank's shareholders, but it is understandable. Mr Williamson got wind of the problem only last Wednesday, when he was entertaining government officials in Brunei.

"When I was told, my initial reaction was shock, disbelief, lack of comprehension," he said. The source of the problem was a form of securities business unknown to him. Indeed, it appears that no one in Standard's City of London head office was aware of the bank's involvement in this business.

He then thought about flying to Bombay immediately, but could not get a visa in Brunei or in Manila, his next stop. So in the event Mr David Brougham, the bank's treasurer, and Mr Erick Nashed, its chief financial officer, were flown out with more than a dozen other executives to investigate.

What they found was "trunkloads of paper", Mr Williamson said. "Sorting it all out could take months." These bankers' receipts are a form of IOU issued by banks in India. Settlement of Bombay stock

exchange transactions is a lengthy and convoluted process. In order to create a more liquid market, banks issued IOUs to each other, which were promises to deliver shares or stock at some distant date.

The recipient of such an IOU was not supposed to transfer it to any other institution. But Mr Williamson said that a market developed in the paper. "It became a form of currency."

The amount of paper circulating then exploded from the beginning of the year, as Bombay share prices began to soar.

The only check on the integrity of the market was a monthly attempt by the Reserve Bank of India to verify whether there was a balance between banks claiming to be owed stock by virtue of the receipts they held, and those banks recognising a liability to deliver stock. "At the end of last month, the Reserve Bank noticed there was a massive imbalance," said Mr Williamson. "All the banks then started to assess their positions."

What Standard Chartered found was shocking. It has an exposure to \$100m of transactions where it cannot be certain of receiving payment.

Mr Williamson said there were three possible explanations for this discrepancy:

- It may be holding forged IOUs.
- The counterparty named in an IOU may not have the financial capacity to complete the transaction.
- It may have received a claim from another bank and not have the securities claimed.

Not all the \$100m is likely to be lost. Over coming months Standard should be able to make some further recoveries. However, it does not know whether other banks are holding further IOUs, making claims on it.

S African employment crisis looms

By Frances Williams in Geneva

UNEMPLOYMENT in South Africa could climb to 7.3m or 57 per cent of the workforce by 2005, according to The International Labour Organisation. Already there are over 5m unemployed, nearly two in five workers, the ILO estimates.

While blacks bear the overwhelming burden of joblessness, the ILO says unemployment and poverty have surfaced among whites for the first time since the 1930s.

South Africa's labour force is expected to rise from 13.4m in 1990 to 20.2m in 2005, with up to 500,000 workers entering the labour market each year. Only 31,000 new jobs a year were created in the 1980s and fewer since then, mostly in the public sector, the ILO notes.

The report also says South Africa has one of the highest rates of child labour in the world.

Afghan leaders sign agreement

RIVAL Afghan guerrilla factions announced an accord yesterday to pull back their forces and abandon war as a means of solving problems, AP reports from Kabul.

The agreement, negotiated by a neutral guerrilla party, also created a peacekeeping force. It banished from the interim government all high-ranking members of the ousted Communist regime.

The accord, however, still did not address a knot of political differences between guerrilla factions led by the Islamic fundamentalist Mr Gulbuddin Hekmatyar and Mr Ahmed Shah Masood, defence minister.

Military drives Nigeria to the brink

"NIGERIA is in the grip of a revolutionary pressure," warned African Concord, one of the country's leading weekly news magazines, in mid-April. An irate government confiscated the strongly critical issue and closed the magazine for two weeks, but the warning is proving prophetic.

Nearly seven years after seizing office in a bloodless coup, President Ibrahim Babangida faces a crisis that threatens next January's scheduled handover to civilian rule, and imperils the stability of Africa's most populous state.

At least 250 people are reported to have been killed in clashes in Kaduna state, angry youths have rioted in Lagos, the biggest city, while trouble yesterday broke out near Abuja, the new federal capital, and in Lagos, the largest city. Police used tear gas to break

up ethnic fighting in a Lagos market.

The violence, often described as "religious and ethnic riots", is undoubtedly caused in part by rivalries in a country divided between a largely Moslem north and mainly Christian south, and with three leading ethnic groups. But the violence is also a symptom of a different malaise.

The military government is fighting for its life, undermined by economic mismanagement and endemic corruption, and under attack for

human rights abuses. Living standards have fallen drastically in the 13 years since Nigeria's oil boom ended.

The roots of the crisis can be traced back many years, but what may prove to have been the turning point for the Babangida government came last March. A big devaluation of the naira (from 10.5 naira to \$1 down to 18 naira) was a last-ditch attempt to shore up a faltering structural adjustment programme, and meet one of the main conditions for the renewal of a long-standing agreement with the International Monetary Fund.

The result was all pain and no gain. Prices soared, and inflation is set to reach 50 per cent later this year. The IMF negotiations that followed failed to clear other hurdles including the size of the budget deficit. Meanwhile the IMF

deadlock holds up urgently needed rescheduling of Nigeria's \$30bn external debt.

A series of other developments further eroded the government's standing. A confidential World Bank report which reached the press was highly critical of the lack of accountability in government spending - a polite way of referring to corruption. Nigerians and foreign partners alike have been dismayed by the government's profligate spending on Abuja, continued funding of an uneconomic \$65m steel project, and a \$1.4bn aluminium project of arguable merit.

For all the promises of probity, the military elite is as corrupt as any regime that preceded it, taking kickbacks on contracts and diverting government funds. But for sheer audacity, the government's

unrepentant admission that it had provided middle-ranking army officers with private cars on nominal repayment terms took some beating.

For infuriated Nigerians, with per capita income down by two-thirds over the past decade, it was the act of a cynical self-serving regime. If the return to civilian rule had whole-hearted support, there would be a safety valve for the current tensions. But many Nigerians are resentful that the government insists that only two political parties will be allowed, their rulebooks written by civil servants and indistinguishable the one from the other.

If the violence continues, however, even this unsatisfactory path to democracy may be closed - if not by Gen Babangida, then by his successor from the barracks.

Chinese party leader extols the virtues of capitalism

JIANG ZEMIN, the Chinese Communist party leader, has staked his position firmly in the pro-reform camp with a glowing tribute to capitalism, Reuters reports from Beijing.

In comments to graduates, carried on the front pages of all leading newspapers yesterday, Jiang said the main goal of China's economic reform was to learn from capitalist nations. Western diplomats said it was clear Jiang had thrown in his lot with senior leader Deng Xiaoping's reform drive.

"The main goal and contents of China's reform and opening policy is to learn all the good and advanced things from overseas, including from capitalist countries, to speed up



Jiang: shifting with the prevailing wind economic development," Jiang was quoted as saying.

Learning from capitalist countries has been a theme of Deng's campaign to speed up the pace of market-oriented change. It has been fiercely resisted by ideologues who see it as a betrayal of socialist principles.

Diplomats said Jiang, along with Prime Minister Li Peng, lacked an independent political base, and moved with prevailing winds. Consequently, their statements were a good indication of the balance of power in China.

Sweden's Defence Research Establishment (FOA) said yesterday it had monitored what it believed was the most powerful Chinese nuclear test explosion since 1976, Reuters adds from Stockholm.

Israeli air raids kill nine guerrillas in Lebanon

By Lars Marlowe in Beirut

ISRAEL'S war with the pro-Iranian Lebanese Shia Moslem Hizbollah escalated yesterday when Israeli aircraft twice bombed Hizbollah targets in Lebanon, killing nine guerrillas and wounding 20. Unconfirmed reports said that one of the dead was an Iranian revolutionary guard.

The bombing raids and helicopter gunship attacks on two Shia villages in southern Lebanon constituted the most serious Israeli offensive against Hizbollah since the violence which followed Israel's assassination of the group's leader, Sheikh Abbas Musawi, in February.

A Hizbollah delegation met Syrian Vice-President Abdel-Halim Khaddam in

Damascus on Wednesday night. Syria has supported Hizbollah's "resistance" operations against the Israelis. The first Israeli bombing raid yesterday targeted a Hizbollah base at Janta, just three miles west of the Syrian border, renewing fears that Syria could be drawn into the Hizbollah-Israeli conflict.

The current round of fighting began on Tuesday, when Hizbollah militiamen overran a hilltop position of the South Lebanon Army (SLA), Israel's proxy militia in southern Lebanon. In that attack, Hizbollah killed at least one SLA man and captured four others.

Israeli radio called the SLA's performance "a disgrace" and criticised the performance of SLA commander General Antoine Lahd.

Warring Sudanese factions to hold talks in Nigeria

By Michael Field, recently in Khartoum

TALKS are due to begin on Sunday in the Nigerian capital Abuja between the Sudanese government and southern rebels who have been fighting a particularly bloody civil war since May 1983.

The talks are being organised by Nigeria, which is current chairman of the Organisation of African Unity and was given a mandate by the organisation last year to bring the two sides together.

The Sudanese government delegation is due to meet Mr Lam Akol, who is one of the

leaders of the Nasir faction that has recently broken away from the rebel Sudan People's Liberation Army.

Whether the SPLA leader, the dictator Mr John Garang, will himself be present is not yet clear. On previous occasions in the last two years, when the two sides established contact in Nairobi and Addis Ababa, Mr Garang was known to be in town but would not meet the other side.

What might give hope for the present talks is that both sides have good reasons for bringing the war to an end.

In the latest dry season of November to May the northern

army has captured a number of important southern towns. The SPLA was also weakened by the collapse in Ethiopia last year of the hardline communist regime of Colonel Mengistu, who had been its main outside backer.

On the northerners' side the main reasons for wanting peace now are economic. Military spending has been consuming a large part of the government's budget and a lack of progress towards peace in recent years has been a main reason why Sudan has not received development aid from western countries.

The army also has suffered heavy casualties in recent fighting. A military hospital area near Omdurman, across the Nile from Khartoum, has been closed to civilians so that they cannot see the large numbers who have been coming back from the south badly wounded. Before the recent campaign began there were mutinies in some of the northern army garrisons.

But if the military and economic logic point to peace, the political signs are less encouraging. The reasons go back to the breakdown of the Addis Ababa agreement, which ended the earlier civil war of 1955 to 1973. The agreement estab-

lished a federal system of government which gave the south autonomy and recognised its distinct cultural identity.

But later the central government began amending the boundaries of the south so that it could transfer to the north a small oil discovery in the Upper Nile province, some uranium deposits and the fertile Reik area bordering the south Nile. Then there were attempts to introduce the north's Arab and Islamic culture into the south.

If there is to be an agreement at Abuja one possibility is that the southerners will have to accept that, even if they get

regional autonomy they will be disadvantaged second-class citizens in an Islamic state, excluded from any important jobs in the north, which has 20m out of Sudan's total population of 26m.

Alternatively the northern regime, if it is not prepared to weaken its commitment to Islamic law Arabism, might think of allowing the south complete independence. This is now discussed quite widely in Khartoum, where it is suggested that some members of the government might like to be rid of their Christian and pagan minority, but officials of the regime reject the idea.

Foreign banks await securities scam fall-out

By David Housego in Bombay

WITH INDIA'S financial markets in disarray as a result of irregular securities trading, foreign banks are nervous that in the fall-out from the country's worst financial scandal they could face a further setback to their expansion plans.

Foreign banks dominate the interbank securities market from which Mr Harshad Mehta, the Bombay broker, and others raised large sums for stock market speculation. These institutions face the charge that it was their more innovative and aggressive trading practices that produced the environment in which abuses flourished.

The two oldest foreign banks - Standard Chartered, the British-based bank, and ANZ Grindlays, the former UK bank now Australian-owned - are seen to have had inadequate controls over their securities dealing. Standard Chartered has announced provisions of \$50m for losses in its operations. Grindlays is believed to be exposed on \$50m to \$60m (\$27m-£116m) of transactions, though ultimate losses could be substantially less.

Foreign banks, which account for 6 to 7 per cent of bank deposits, had hoped to be a big beneficiary of financial deregulation - both through setting up new investment banks and through more branch offices.

Part of the suspicion of foreign banks stems from the different compulsions under which they act compared with the state-owned banks. The state banks - though this is now beginning to change - had as their primary function allocating credit at government direction. They were not too worried about their balance sheets. The foreign banks are increasingly profit-driven and in search of new opportunities to improve earnings in a tightly-regulated banking system that provides little room to manoeuvre.

The local state-owned banks used the interbank market to purchase securities in line with statutory liquidity requirements laid down by the Reserve Bank of India, the central bank, that they hold a proportion of their deposits - until recently 38 per cent - with the Bank in government paper.

Foreign banks, however, actively traded in the market

they swapped securities of differing interest rates and maturities to improve yields; they sought to prevent the depreciation of their portfolios when interest rates moved; and they looked to trading profits. They also introduced new instruments into the market - such as the banker's receipt, a promissory note issued by a bank to pledge delivery of securities. Fraudulent and uncovered banker's receipts lie at the heart of the scandal.

Over the last 18 months nationalised banks have come under pressure to improve their balance sheets as a first step to financial reform. Interest rate changes became more frequent - with the beginnings of deregulation, rates were moving more in line with inflation. Both foreign and state-owned banks responded with increased trading.

A new generation of brokers - of whom Mr Mehta is the symbol - entered the market pressing new techniques and cutting new deals. Mr Mehta is an approved Reserve Bank broker in the securities market. Many were not.

A year ago the stock market took off on a boom that was to trouble the value of the Bombay Stock Exchange Index. The temptation grew to syphon funds from trade in government debt to make share purchases on the stock market.

In this hot-house atmosphere, central bank supervision was inadequate and carelessness crept into trading. The Reserve Bank's own ledger of security transfers - maintained by hand - fell well behind. Banks failed to verify with each other the authenticity of banker's receipts. Smaller banks - most prominently the Bank of Karad, which now has problems meeting its obligations - issued receipts of a size out of proportion with their assets.

Some foreign banks are patting themselves on the back that they have got away unscathed. "It's a tribute to our systems and our procedures," said one. But in such an unruly market those who escaped had luck on their side.

Mr Manohar Jethand Pherwani, head of the state-owned National Housing Bank, who resigned last week when investigators discovered that Rs7bn was missing, died yesterday of a heart attack.

Murdoch enters TV soccer dispute

By Raymond Snoddy

MR RUPERT MURDOCH, chief executive of News Corporation, promised English football's new Premier League the backing of "the whole company" in the bitter battle over television rights.

Apart from owning 50 per cent of British Sky Broadcasting, the satellite television consortium which on Monday won rights to broadcast 300 live Premier League matches over five years, Mr Murdoch also owns five national newspapers.

At the Monday meeting of football chairmen and chief executives, Mr Rick Parry, chief executive of the Premier League, said they had been guaranteed the backing of News International, News Corp's UK subsidiary and "the personal commitment of Rupert Murdoch".

Mr Michael Grade, chief executive of Channel 4, said that, if true, the Murdoch promise was not "the level playing field or the new spirit of competition envisaged by the Broadcasting Act. It shows how unregulated cross-media ownership can distort the market".

Meanwhile, Mr Greg Dyke, chairman of ITV Sport, said he had written to Sir John Quinlan, chairman of the Premier League, asking for Monday's decision to be set aside. ITV



Tough match: ITV executives Trevor East (left) and Greg Dyke want fresh soccer bids asked that both BSkyB and ITV be allowed to submit sealed bids to an independent arbitrator. Mr Parry, however, said Monday's decision was "irrevocable".

The combined BSkyB-BBC offer was worth a total of £304m compared with a final ITV offer worth £262m over five years.

Mr Alan Sugar, chairman of Tottenham Hotspur, a Premier League club, and of Amstrad, which sells satellite dishes, conceded he had spoken to

both parties the latest offer status. Both companies had up to the last minute to make their final offer and they did. "ITV had been soliciting each chairman with an envelope including their final offer at the doors of the meeting," the Spurs chairman said.

At the meeting, Mr David Dein of Arsenal had asked that Mr Sugar abstain from voting because he was a manufacturer of satellite equipment. Mr Sugar offered to do so but the club chairmen and chief executives present decided by 20-1 to allow him to vote.

Mr Dyke said ITV Sport felt it had been misled during the negotiations. "We are told that when the meeting started at 10am the bids were very close. However, by one means or another BSkyB learned of the size of our bid and was allowed to increase their bid during the course of the meeting."

Mr Sam Chisholm, chief executive of BSkyB, in which Pearson, owner of the Financial Times has a stake, expressed surprise that ITV was seeking to re-open the bidding. He quoted from a letter sent to him by Mr Dyke on Tuesday: "Dear Sam, A quick note to say well done. It was a fair and open battle and your millions were simply too much for us. We have no hard feelings against BSkyB - that's business."

PowerGen seeks tunnel rail depot

By Paul Chesserlight, Midlands Correspondent

POWERGEN, the electricity generator, and Trafalgar House Business Parks, part of the shipping, construction and property group, yesterday emerged as potential sponsors of an independent railfreight terminal after the privatisation of British Rail.

The two companies plan to develop a business and distribution centre based on a railfreight terminal at Hams Hall, near Coleshill, north-east of Birmingham.

Hams Hall is one of two sites in the west Midlands deemed suitable by Railfreight Distribution, BR's international freight arm, as Channel tunnel terminals. The other, promoted by the Black Country Development Corporation, is at Beccot in Walsall.

PowerGen said it is assuming that Railfreight Distribution will choose Hams Hall, "but if it does not we will seek an independent operator for the terminal". Development of the terminal would take place regardless. Railfreight Distribution expects to make a decision on its choice of terminal at the end of next month. But the future of Railfreight Distribution is unclear.

Companies may compete to carry Channel freight

By Richard Tomkins, Transport Correspondent

MR JOHN MacGregor, transport secretary, yesterday opened up the possibility of head-on competition between two different railway companies for Channel tunnel freight traffic.

Answering a written Commons question, Mr MacGregor announced that the planned £40m high-speed link between London and the Channel tunnel would be designed to carry freight traffic as well as passenger trains.

Until then it had been expected that the link would carry only high-speed passenger trains, while all Channel tunnel freight traffic used BR's existing tracks to the Kent coast.

The effect of yesterday's announcement is that freight train operators will have a choice between two routes to the tunnel: the existing lines owned by BR (or a privatised version of the corporation), and the new line which the government has said will be built and owned by an independent private developer. The transport department

said yesterday it was not strictly necessary for the high-speed link to carry goods trains because there was sufficient capacity on the existing network for all anticipated freight traffic.

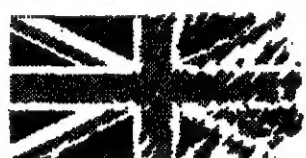
This meant that two freight tracks could not be added to the parallel passenger tracks because the extra £20m cost could not be justified.

The department, however, said it could not rule out the possibility that demand for freight services might be greater than forecast - for example, if a second Channel tunnel were to be built.

The government, therefore, has gone for the relatively low-cost option of incorporating passing loops into the railway so that high-speed passenger trains can overtake slower freight trains.

The dimensions of the tunnels and platforms will also allow for larger, Continental-size freight trains. It is still unclear, however, whether a private sector developer will be found to build the line or when it will eventually open. The likelihood is that it will not come into operation until well into the next century.

Britain in brief



ITC criticises coverage of EuroDisney

The Independent Television Commission has censured ITV for a breach of its code of practice on sponsorship because of its coverage of the opening of EuroDisney in France.

The ITC told London Weekend Television, the ITV company that produced the programme and operates in the capital, that it thought the extent and degree of promotional material in the programme was excessive.

A substantial portion of the coverage, the ITC noted, had been provided by Buena Vista Productions, a wholly-owned subsidiary of Disney.

The ITC also found that British Sky Broadcasting's World Cup Cricket coverage in March had infringed a number of programme sponsorship rules.

More charities submit accounts

Nearly half Britain's registered charities submitted accounts to the Charity Commission last year as part of the drive to improve the sector's administration. The proportion of registered charities submitting accounts in 1991 - 46 per cent - compares with only 11 per cent in 1989.

EC study urges cut in emissions

The first EC-funded study of environmental problems in a British city has found some 2.3m tonnes of carbon dioxide, the main greenhouse gas, was pumped into the atmosphere over Newcastle upon Tyne, on the north-east coast of the UK, in 1990.

Existing technology, however, could reduce these emissions by 45 per cent by the year 2010, according to the report published by the city council.

The main steps needed, it says, are construction of a medium scale gas-fired combined heat and power station, restraints on traffic, improved energy efficiency by domestic, commercial and industrial users and encouragement for local renewable energy projects.

Gentle boost for economic hopes

Tentative signs that business and consumer confidence is gathering strength have been gently boosted by news that bank and building society lending rose in April.

Figures from the Bank of England showed that lending by banks and building societies to the private and corporate sectors - M4 lending - grew by £1.6bn in April.

Economists, however, warned against reading too much into one month's figures of an erratic series, and said much of the growth in net lending was a rebound from March's very poor figures.

Builders seek pay freeze

Building employers have proposed a freeze on current basic pay rates in talks covering 600,000 building and civil engineering workers. The proposal was rejected by the union side and further talks are due to be held on June 9.

The Building Employers Confederation and the Federation of Civil Engineering Contractors - said the industry was "still stuck at the bottom of the longest recession since the 1930s". An estimated 300,000 jobs would be lost in the sector by the end of 1992 and there had been nearly 8,000 bankruptcies and liquidations in 1991 - a 61 per cent increase on 1990, they said.

Fewer investors turn to Ulster

Northern Ireland had one of its worst-ever years for attracting overseas investment last year, according to figures released by the Industrial Development Board (IDB), the province's main jobs agency.

The effects of the recession, resulting in projects promising hundreds of jobs either being delayed or abandoned, and an upsurge in terrorism affecting confidence among potential investors, were blamed for the poor performance.

Mr John McGuckian, IDB chairman, blamed the problems on fears of terrorist-related crime. "We know this was a major influence on those companies who have chosen other locations over the last twenty years," he said.

Chambers press for register

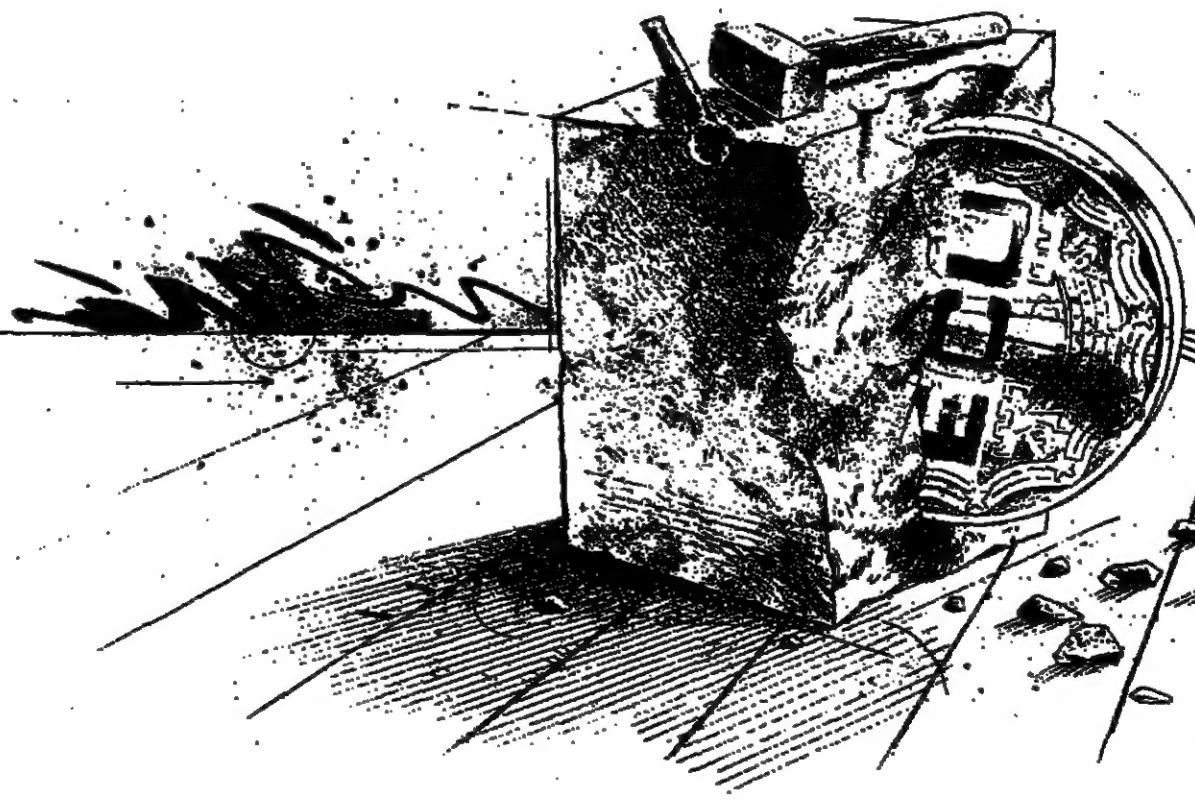
Britain's Chambers of Commerce are to press the government to support the establishment of a mandatory trading register for all companies along the lines already adopted by many EC countries.

Representatives of the chambers are to meet Mr Michael Heseltine, trade and industry secretary, on June 9 to seek ministerial backing for a wide ranging overhaul of the system of registration now in force for trading organisations. The initiative is designed to simplify and speed up the process of company licensing and registration and improve the flow of commercial information available but not easily accessible within the private sector.

Industrial spending falls

Capital spending by manufacturing industry fell at a quickening rate of 4 per cent in real terms in the first quarter of this year, indicating no easing of the recession in investment. According to the latest provisional, seasonally adjusted estimate from the Central Statistical Office, real capital spending (which includes expenditure on leased assets) was 11 per cent lower than in the same period of 1991. The decline - to £2.37bn in 1992 prices - followed falls of 2.75 per cent and 0.5 per cent respectively in the final and third quarters of last year, but was less steep than the 8 per cent drop registered in the first quarter of last year.

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shareholders' equity, ABN AMRO Bank ranks among the world's top twenty banks and as a leader in Europe. Our European network comprises 1570 branches in 20 countries.

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SFO raises threshold on fraud cases

By John Mason

BRITAIN'S Serious Fraud Office (SFO) in future will only investigate alleged frauds involving £2m or more, leaving lesser frauds to other legal authorities, Mr George Staple, the SFO's new director, announced yesterday.

It is now expected that on new cases only where it expects to use its unique "Section Two" powers to compel interviewees to give evidence, he added.

Mr Staple said the SFO's decision to tighten its investigative criteria on new cases, including raising the threshold from £2m, was prompted by an unprecedented rise in the value of alleged frauds.

A former partner at the City of London law firm Clifford Chance, Mr Staple last month took over at the SFO from Mrs Barbara Mills, the new director of public prosecutions.

Although the SFO will continue to maintain its current workload of about 60 cases a year, its move is expected to put pressure on other prosecuting authorities, such as regional police forces and the fraud investigation group at the Crown Prosecution Service.

Speaking after the publication of the SFO's annual report

yesterday, Mr Staple said the total value of alleged frauds had risen last year from £1.6bn in 1990-91 to £5.8bn in 1991-92. The inquiries into the Bank of Credit and Commerce International and Maxwell scandals were largely responsible for the increase.

"While the caseload of the SFO has remained at around 55 to 60 cases, their size and complexity has increased," Mr Staple said.

Last year, the SFO brought prosecutions against 58 defendants and achieved a conviction rate of 66 per cent - a marginal increase of 3 per cent over 1990-91. The most common type of fraud handled by the SFO was frauds on investors, followed by frauds on banks and creditors of companies.

Commenting on the current debate over how the legal authorities should tackle fraud, Mr Staple recommended a that cases should still be tried before juries.

He also proposed the introduction of new rules to compel defence lawyers to state their case earlier during legal proceedings. All SFO cases, he added, should be transferred from magistrates courts to crown courts without so-called committal proceedings in order to speed the legal process.

Investigation launched into missing payroll tax

THE Serious Fraud Office is investigating how Payroll Services, a private payments company, allegedly diverted more than £24m of tax payments from the Inland Revenue and may have invested in a string of properties and a Spanish villa, writes Richard Gornley.

Payroll Services, based in Sutton, in south London, which serves more than 500 banks and financial institutions around the capital, went into provisional liquidation last month after the Inland Revenue discovered one of the companies had fallen badly behind on its tax payments.

The SFO is also investigating Payroll Services' parent, the Wren Group, where some of the money was transferred, and the directors of the companies, according to Touche Ross, the accounting firm acting as provisional liquidator.

The Inland Revenue is understood to have extended a moratorium on the payment of these missing taxes. But it says Payroll Services' clients - which include a number of London offices of large Japanese and European banks - will have to make a second tax payment if the missing funds are not recovered.

According to the Touche Ross report, Wren Group appears to have invested in 55 properties, some of them residential, while Payroll Services owned a £75,000 villa in Spain.



Campaigners seeking more liberal planning laws have claimed a victory following a government decision to protect an 18ft fibreglass shark built into the roof of an Oxford house.

The Department of the Environment upheld an appeal by Mr Bill Heine, owner of the house, against an Oxford City Council order that the sculpture - by Mr John Buckley, pictured above - be removed. "It is a wonderful triumph for art in public places," said Mr Heine.

Mr Tony Baldry, junior planning minister, said he agreed with the DoE inquiry inspector that: "This is one case where a little vision and imagination is appropriate. Any system of control must make some small space for the dynamic, the unexpected and the downright quirky, or we shall all be the poorer for it."

Inefficiency found at yards

SIGNIFICANT delays and cost overruns in the refitting of British naval vessels at the privately-managed Devonport and Rosyth dockyards have been highlighted in a new report by the National Audit Office, writes David White.

The report by the public spending watchdog underlined the problems of high overhead costs and excess capacity at the yards.

Although it recognised that commercial managers had improved efficiency, there was no way of assessing the savings achieved since the ministry of defence handed

over the running of the yards to private managers in 1987.

The report was welcomed by both Devonport Management Limited (DML) and Babcock Thorn, the managers at Rosyth, saying it confirmed their success.

The NAO, however, described progress on the government's objectives in introducing private-sector management as "mixed".

A sample of nine projects showed an average 13 per cent overrun on planned completion times and an average 15 per cent overrun on budgeted costs. Out of 28 total projects

completed at the two years in 1990-91, 24 were behind schedule and 22 were over budget. But the NAO blamed most of the increases on additional requirements by the MoD.

DML said it was "positively addressing" some of the problems identified by the NAO. But delivery performance could be affected by factors outside its control.

The report supported the dockyard managers' plea for greater stability in the repair and refit programme, saying reductions in the workload had made forward planning difficult.

Naval dockyards pay price of peace dividend

BRITAIN'S two main naval dockyards are fighting a highly-politised battle for survival. Within the next year, the private-sector companies which have been running them since 1987 believe their fate will be sealed.

When the two refit yards - Devonport Royal Dockyard at Plymouth and Rosyth Royal Dockyard in Fife - were placed under private-sector management the change was hotly contested by unions.

For one of the yards the experiment may reach a dead end, even before the initial seven-year licence contract with the Ministry of Defence (MoD) is over.

Both yards have been through heavy redundancy programmes, paid by the government. The number of jobs at Devonport in south west England, with an annual turnover of about £270m, fallen from more than 11,000 to just over 5,000. The workforce at Rosyth in Scotland, with turnover of £180m, has fallen from about 6,000 to 4,200.

The MoD, which still owns the facilities, guaranteed the managers a "core programme" for refitting surface ships and submarines - about two-thirds of naval work, the rest being put out to competition or carried out by the navy's maintenance yards at Portsmouth.

But the whole programme has been substantially reduced. Fleet numbers have

Declining orders are threatening two naval yards, says David White

been cut, some vessels are to be withdrawn from service earlier than expected, and the latest ships need less maintenance.

Devonport Management Limited (DML), a consortium led by Brown and Root, the US concern, Balfour Beatty (part of BICC) and the Weir Group, says its warship refit work has been cut by 45 per cent compared with the original programme.

Mr Mike Leese, managing director, reckons that the whole naval industry - shipbuilding and refit - will provide no more than 11,000-12,000 jobs in the late 1990s compared with 30,000 in the mid-1980s.

The future of the two yards now depends on the MoD's crucial decision over the siting of new refitting and refit facilities for nuclear-powered submarines. At present, Rosyth deals with refits of the UK's Polaris ballistic-missile submarines while work on nuclear-propelled "hunter-killer" submarines is split between Rosyth and Devonport.

Both DML and Babcock Thorn, the management consortium at Rosyth, believe the logical option is to concentrate this work in a single site. Cranes and jetties are

already busy at Rosyth building a facility to accommodate Trident submarines, the larger successors to Polaris. Plans include two dry docks and an integrated refuelling site. Some £50m has already been spent. The overall cost was originally put at £450m.

At Devonport, DML says it could provide similar facilities for less than £200m and the extra work would greatly increase its efficiency.

Both yards have also diversified into areas such as refurbishing railway stock and boat-building. But they both see their future pinned to the submarine business.

The MoD is due to inform them by October 5 whether it proposes to renew their contracts, which expire in April 1994. The government's aim is to move further towards full privatisation, giving contractors a bigger role in asset management and more liability for redundancies.

Both dockyards are adjacent to naval bases - another area under review at the MoD. DML argues that the Royal Navy, under pressure to find substantial savings in support costs, cannot sustain three bases in the south - at Plymouth, Portsmouth and the smaller establishment at Portland - and that the whole complex could be at risk, affecting 10,000 jobs. "At the end of the day," says DML's Mr Leese, "one of us is going to pay the peace dividend."

Names face £80,000 cash call

By Richard Lapper

ABOUT 400 Lloyd's Names will learn this week that they must pay an average of more than £20,000 each to meet losses sustained since 1983 by syndicate 387, which specialised in offering stop loss reinsurance policies to other Names.

Syndicate 387's losses for 1989 alone amount to £22.93m, one of the worst results produced by any of the 401 syndicates trading at the Lloyd's market in 1989.

Lloyd's is expected to report

a loss of between £1.6bn and £1.8bn for 1989 next month according to latest estimates.

The affairs of over 70 per cent of the syndicate's Names were handled by agencies linked to Lime Street Underwriting.

The syndicate was formerly managed by the Gooda Walker agency, which went into liquidation last October.

Many of the Names - individuals whose assets back underwriting - already face severe underwriting losses as a result of their membership of

syndicates managed by Gooda Walker, Rose Thomson Young and other agencies which underwrote spiral reinsurance business, in which syndicates and London market companies reinsure each others' exposure to catastrophe loss.

Syndicate 387's present managers, GW Run Off, have called in cash to meet losses on five separate underwriting years - 1983, 1984, 1985, 1988 and 1989 - all of which have been left open because of uncertainty about the size of future compensation claims.

These four pieces are hinged so they can be folded into either a triangle or a square. Which is it?

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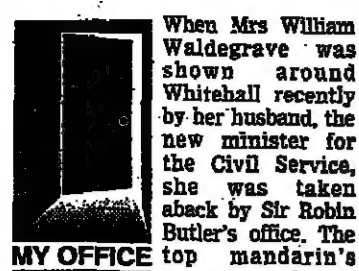
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MANAGEMENT

Lucy Kellaway slips past security cameras and through a discreet door to find Britain's top civil servant. Sir Robin Butler is a mandarin who really does say:

Yes, Prime Minister



MY OFFICE

When Mrs William Waldegrave was shown around Whitehall recently by her husband, the new minister for the Civil Service, she was taken aback by Sir Robin Butler's office. The top mandarin's room was larger and finer than her husband's, she noted coolly.

You do not need to be the boss's wife to register that Sir Robin, cabinet secretary and head civil servant, works somewhere special.

From the stately entrance to the Cabinet Office at 70 Whitehall, the visitor is in for an experience. First come the top-security electronic entrance gates. These open on to grimy modern corridors which lead to the Tudor "cockpit passage". The mood changes again: deep red carpet, oil paintings and outstretched marble fireplaces reveal the source of power is not far away.

After some delay, Sir Robin emerges from the connecting passage to 10 Downing Street, where he has been busy with plans to make public a little of what goes on behind that discreet door.

"So sorry to have kept you," he says, smiling graciously. Sir Robin seems a cardboard cut-out of the old-style mandarin: courteous, intelligent, well-informed. He has adapted himself to the whims of four different prime ministers and is more than equal to making visitors at ease.

He opens the door into his office. The sun streams in from three large windows overlooking a well-known part of London. The Civil Service may be becoming more open, yet the exact location of its top people's offices remains secret.

The room is magnificent. Larger than a squash court, and with a soaring, pink-domed ceiling, it was designed by William Kent in 1736 for the Treasury. "It is not just big and grand, it is aesthetically pleasing," says Sir Robin, uncharacteristically stating the obvious.

Despite the pressures of his timetable, the cabinet secretary seems without a care as he describes how the room occupies the site of Henry V's cockpit, and how later, Queen Anne was held there under house arrest. More recently still, it was the model for Sir Humphrey's office in the TV series "Yes Minister".

The sense of tradition is so pervasive that there is little scope for successive incumbents to make their mark. Yet even if Sir Robin had a free hand, he surely would not have changed it much. He certainly would not have followed rarer Treasury colleagues in

employing young London designers for a re-fit. Instead, the man slots naturally into his surroundings. His innovations have been modest: he has put blue velvet chairs and sofas round the fireplace where he sits when he is "fixing things with people, or receiving international visitors". He uses his fine desk only when alone. "I'd rather be chummy than domineering," he says.

He has also removed the photographs of statesmen favoured by his predecessor, Sir Robert Armstrong. In their place sit snaps of his family and of their house in Cornwall, incongruous under a glowering portrait of Handel.

His most notable addition has been a stag's head - a golf trophy won by himself and Terry Burns (now permanent secretary to the Treasury). They no longer hold the title, but Sir Robin - who is still a keen sportsman and cycles around town to meetings - keeps the trophy as Treasury staff found it offensive on animal rights grounds.

The personal effects suggest that their owner is correct but not stuffy. Indeed, in his old job at the Treasury, he became so frustrated

at the dirt on his windows that he abseiled down the outside of the building to clean them.

"It was a threat. I said that if no one cleans them, I'd do it myself. There was already a bolt on the wall, and I attached myself to it with a safety harness." He takes promises seriously, it seems.

On his first day in the Cabinet Office, Sir Robin "cowered into the corner", but now he feels so comfortable that he fancies his stately chamber has "the sense of a house".

He says he likes the mixture of "history and high-tech", although to the visitor, the latter is scarcely in evidence. There are a few telephones, some of which have innocuous-looking scrambler devices attached. Otherwise, a television and a Dictaphone are the most advanced pieces of equipment. There are no computer screens - Sir Robin does not know how to use them. Instead he relies on his staff.

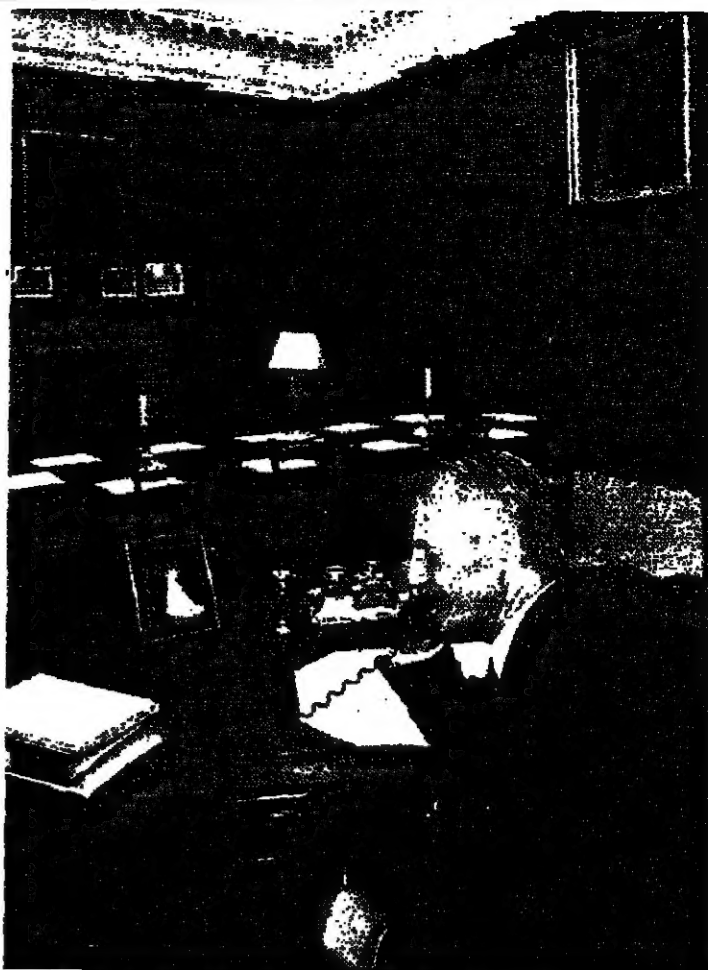
Next door, in a powder pink corner room, three brainy looking women are hard at work. To help with his fully-packed day and to deal with cabinet matters he has a PA, an assistant PA, a diary secre-

tary, someone to look after his papers and four secretary-typists.

From the atmosphere in both rooms, you might be in the 1950s or 60s, rather than the decade of the Citizens' Charter and the management revolution in Whitehall. Yet Sir Robin insists that things have changed. "The job has become much more of a rush, there is greater openness of access, there are many more people coming in here to see me."

He is not always playing host, however. As head of the Civil Service, he sometimes dons his management, rather than policy, hat and goes visiting. Whenever the prime minister is out of town, he calls on rank-and-file government workers.

What does he think of the squalid conditions that some of them work in? Not perfect, but getting better, he says, ever the diplomat. "Local staff have their own budgets and can take their own decisions. That has improved standards. People work better and with more pride if they are proud of their environment," he says. Evidently, it is true of him.



Sir Robin Butler: "I'd rather be chummy than domineering"

Why it is the little things that matter so much

Christopher Lorenz says that many corporate culture change efforts are doomed to failure

The past decade has seen a flood of articles, books and speeches trumpeting the importance of altering a company's culture to improve its competitive performance. There can hardly be a more popular buzz phrase today, except perhaps for "total quality" and "change management" - both of which themselves involve extensive culture change.

So one would have thought that most top managers now realised that their companies can seldom achieve substantial strategic and organisational change without also altering their culture. They would also have some idea of how to achieve this.

Not so. Whatever they may profess, many companies persist in their old, ineffective ways, trying to accomplish strategic change by merely changing the systems and structures of their organisation. They become preoccupied with its rational, "hard" aspects.

They fail to confront the fact that their decisions are often deeply influenced by "soft" factors, notably the large number of unspoken assumptions and beliefs which managers

in the organisation share about "the way we do things around here". As a result, their efforts to achieve change are resisted, and often fail.

This is one of the main conclusions of a study carried out over several years by Gerry Johnson, a professor at Britain's Cranfield School of Management. Some of its results are reported in an article in Long Range Planning Journal and others - including ways of overcoming the problem - were discussed in a set of papers presented at a recent conference on "managing strategically", held jointly between Cranfield and the London-based Strategic Planning Society.

"Even when managers do realise the importance of culture," Johnson complains, they try to reduce it to better communications, mission statements and notices hung on people's walls.

"That's not enough. Culture change needs to be made operational in all sorts of mundane and detailed ways," he stresses. "Unless it affects the day-to-day behaviour of individuals throughout the organisation, it won't work."

To help companies overcome this barrier, Johnson and his colleagues audit the various distinctive features of what he calls the organisation's "culture web". This brings to the surface, for discussion and potential change, such closely related "soft" aspects of culture as: "rituals and routines" (such as, in some consultancies, the "need" for partners to sign anything that goes to clients); "stories and myths" (such as legendary leaders and mavericks, plus past successes and failures); "symbols" (This covers not only obvious things such as separate dining rooms and parking spaces

for top managers, and the addressing of top executives by their initials or "sir". It also includes company-specific language which reinforces entrenched attitudes.

Among various colourful examples, Johnson cites a traditional tendency of British Rail planners to refer to passengers disparagingly as "pedestrian freight". Johnson's "culture web" also covers the more widely-recognised "hard" aspects of company culture, such as control systems, power structures and organisation structures.

Culture audits of this kind are necessary, he says, because the unspoken aspects of culture tend not to be made explicit through the debates on strategy that normally take place within most organisations. This is partly why most companies only confront such "taken-for-granted" facets - if at all - when they hit a crisis, or when the

chief executive stimulates one.

"The very surfacing of these blockages means you can start addressing the question of how you might change them," says Johnson.

As an example of the intractable nature of unspoken cultural assumptions, beliefs and behaviour patterns in an organisation, Johnson cites the example of a successful down-market retailer whose performance suffered badly in the 1980s as its competitors revitalised themselves. Attempts to shift towards more fashionable goods came painfully slowly in the face of a set of unspoken beliefs and behaviours which assumed a low-cost, high-volume buying approach, including Far East sourcing.

Shops had always been seen within the company as places to dispose of the merchandise which had been bought: there was little comprehension of marketing.

Outsiders who had been brought in to create such changes did not last very long. Market research reports were re-interpreted to make sense in terms of what Johnson calls the "taken-for-granted" assumptions of how to trade.

Even when managers recognised intellectually the cultural constraints under which they were labouring, a set of factors hampered significant change, and even questioning of the status quo. These included political and ritualistic behaviour, controls on costs, the hierarchical nature of the organisation, managerial in-breeding, and all sorts of other links with the past.

The early attempts by the company to be "more fashionable" took the form of trying to copy fashionable merchandise from UK boutiques, have it cheapened in the Far East, and distributed through low-

cost distribution channels.

"It was a merchandise and buying-driven response, rather than anything to do with the expectations of customers," says Johnson. "Nor did it address the ambience of stores, the service of staff, the behaviour of managers in head office, nor the fundamental quality of the product range." The company began to change, but was acquired by a bigger stores group.

When Johnson's "cultural web" mapping technique was then applied, the senior executives revealed that one of the biggest blockages of all was themselves, and various "routines" that they used. These included their lack of readiness to challenge each other and their emphasis on pragmatic, rather than analytical, decisions.

Despite this revelation, and the subsequent departure of several top executives, the company has never quite made the strategic breakthrough which it might have done, says Johnson. It has continued to stumble up against its remaining cultural hurdles.

"Strategy, Culture and Managerial Action. LRP Feb 1992.

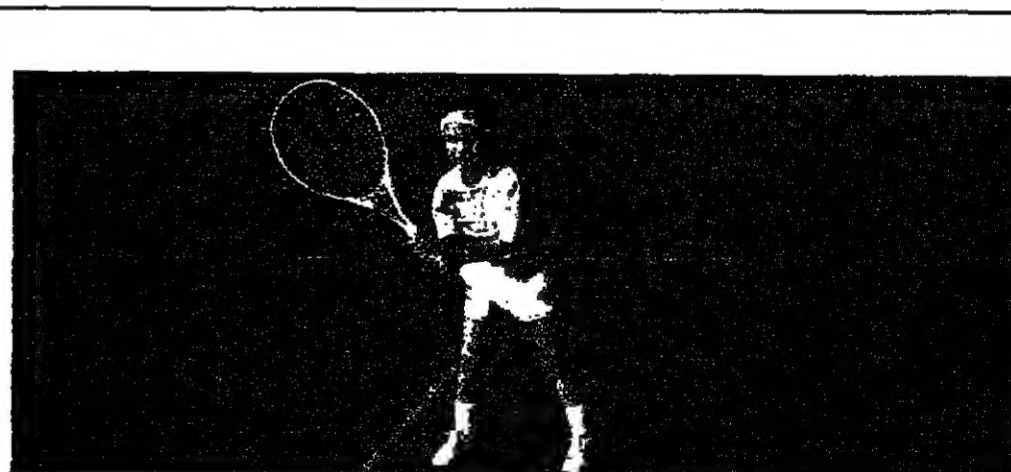
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THE RAIN IN SPAIN might well fall mainly on the plain. It certainly doesn't fall on the tennis courts or the golf courses very often. And you don't have to be an Arantxa Sanchez Vicario or a Rafael Nadal or a Ballesteros or an Olazabal to feel the benefit. Even beginners respond well to a little rain on their backs. And in Spain, they can do so for most of the year. If they practise their tee shots or back-hand returns in the morning or afternoon, they're unlikely to have the traditional sign of "rain trapped" play, however the season. In Spain, outdoor sports tend to stay outdoor all year round. Visitors to Canary Islands in December, for example, can be pretty certain of enjoying a few sets or the odd round without a cloud in the sky. Which sheds a little light on why Spanish tennis courts favour the slower type of surface. If it's so nice in the sunshine, why rush to finish the game?



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Paul Taylor

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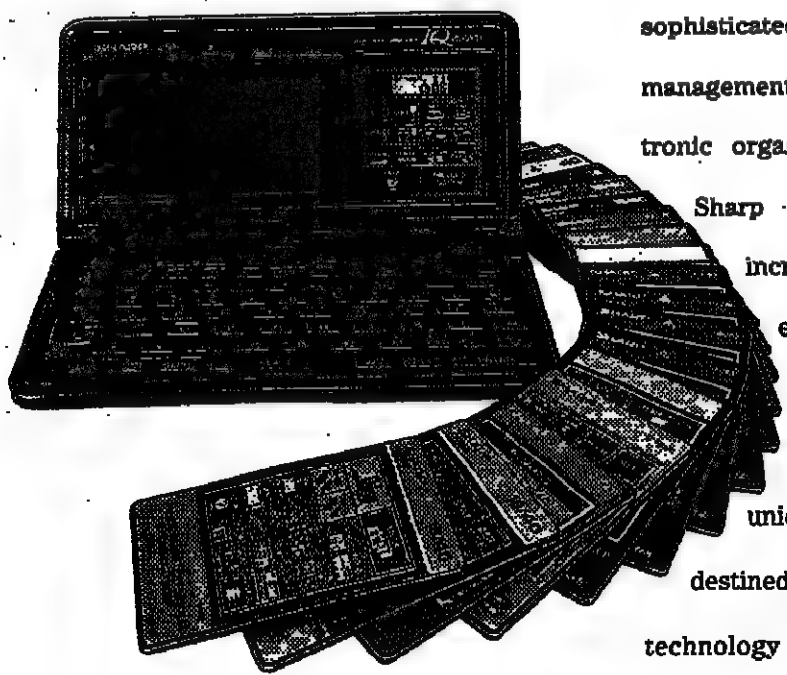
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FT LAW REPORTS

Travel case will be heard in Egypt

HAMED EL CHIATY & CO v
THOMAS COOK GROUP LTD
Queen's Bench Division (Com-
mercial Court). Mr Justice
Hirst May 5 1992

A WRITTEN contract expressed to be governed by a foreign law but silent as to jurisdiction, may be treated as rectified for the purposes of the action in any Division of the High Court on the application of the plaintiff or the defendant, if there was prior oral agreement between the parties that the foreign court should have exclusive jurisdiction to hear disputes and they mistakenly believed that the express wording as to the governing law achieved that effect.

Mr Justice Hirst so held when staying three actions by Hamed El Chiatty & Co, trading as Travco Nile Cruise Lines (Travco), against Thomas Cook Group Ltd, on claims arising under agreements for charter of the Nile Rhapsody.

HIS LORDSHIP said Travco was an Egyptian tourist company specialising in Nile cruises. Thomas Cook was an English travel company.

Under a project originating towards the end of 1987, Thomas Cook was to help finance the construction of Nile Rhapsody by Travco, and then charter her from Travco for use on package tours.

Thomas Cook guaranteed a stipulated minimum of passengers for each trip.

Written contracts were drawn up. They provided that "this agreement shall be governed by Egyptian law", but were silent as to jurisdiction.

Thomas Cook's case, strongly denied by Travco, was that in 1988 it was agreed that the contracts would be subject to Egyptian law and to the exclusive jurisdiction of Egyptian courts.

It said it could rely on the principle in *El Amria* (1981) 2 Lloyd's Rep 119 that the court would generally enforce such an agreement unless the plaintiff could show a strong reason for not doing so.

Its second line of attack was that it was entitled to a stay on the basis of *forum non conveniens* on the principles in *Spiada* (1987) AC 460.

The consequence of establishing the Egyptian jurisdic-

tion agreement would be a shift in burden of proof in favour of Thomas Cook.

Iraq invaded Kuwait on August 2 1990. The ensuing crisis engulfed the tourist trade in Egypt and throughout the Middle East. Thomas Cook failed to fulfil its guarantees. On February 4 1991, the British Foreign and Commonwealth Office advised people not to travel to Egypt without strong reason. On February 25, Thomas Cook purported to invoke *force majeure*, and that was re-iterated in March.

On the evidence, the court found that in January 1988 the parties agreed orally that disputes should be subject exclusively to Egyptian law and Egyptian jurisdiction, and that they thought (wrongly) that the clause inserted in the contract had that effect.

Snell's Equity 29th Edition 1990, page 626, having noted that rectification claims were assigned to the Chancery Division, stated that "any Division may give effect to a defence of rectification as regards transactions without actually rectifying the instrument".

In *Mostyn* (1976) 1 CPD 143,150, the Court of Common Pleas held that if a defendant in that Division set up facts which in the Chancery Division would entitle him to have an instrument reformed or set aside, "though this Division cannot reform or set it aside with regard to its effect in future it may, for the purpose of determining the action, treat it as set aside".

In *Breslawer v Barwick* (1976) 36 LT 33, the same court applied *Mostyn* and treated a charterparty as if a mistake as to the plaintiff's identity were amended, since "facts were shown as would cause the Chancery Division to reform it".

Both cases were of general application. The statement in *Snell* was accurate, subject only to the qualification that, having regard to *Breslawer*, a plaintiff as well as a defendant was entitled to invoke the power.

As to whether the Chancery Division would have made a rectification order, there must be "convincing proof" that there was a prior agreement, that it was still effective when the relevant instrument was executed, that by mistake the instrument failed to carry out that agreement, and that if rec-

tified as claimed, the instrument would carry out the agreement (*Snell* 626-632; *Joselyne v Nissen* (1970) 3 QB 88).

There was convincing proof of all four aspects. In the exercise of its discretion, the court would treat the contracts as rectified, so that "this agreement shall be governed by English law" read as "this agreement shall be governed by Egyptian law and all disputes hereunder shall be referred to the exclusive jurisdiction of Egyptian courts".

Thomas Cook was entitled to invoke the *El Amria* test. That was sufficient to dispose of the summonses in its favour.

The *Spiada* tests laid down by Lord Goff were that a stay would only be granted on the ground of *forum non conveniens* "where the court is satisfied that there is some other available forum, having competent jurisdiction, which is the appropriate forum for trial of the action, ie, in which the case may be tried more suitably for the interests of all the parties and the ends of justice".

In applying the first test, the correct approach was to consider which country was the natural forum.

On the second test, the key factor was whether the plaintiff could establish that they would not obtain justice in the foreign jurisdiction.

As to the first test, the fact that a contract was governed by foreign law was highly material - not only because a foreign court was obviously best fitted to adjudicate on its own law, but also because it avoided the expense of bringing expert witnesses to the UK to debate foreign law issues.

In the present case substantial points of legal principle were at stake.

Egypt had a modern civil code system, modelled mainly on French law. Other sources of law included custom, Islamic law, natural law and equity.

It was not a case in which English courts would be applying familiar principles.

On nearly all the Egyptian law issues, there was almost total disagreement between the expert witnesses.

Force majeure was a very important potential defence. The experts disagreed as to the relevant provisions of the Egyptian Civil Code. The legal questions were pre-eminently

more suitable for decision in Egypt than in the UK.

Thomas Cook understandably found it necessary to lead evidence from Egypt as to the general effect of the Kuwait crisis and Gulf War on tourism there.

In relation to Egyptian law and to Egyptian evidence, the *force majeure* issue pointed very strongly in favour of Egypt.

As to damages, there was dispute between the experts. One said damages would be assessed on a net loss of profit basis. The other said parties might fix damages in advance.

So far as evidence was concerned, Thomas Cook would need to scrutinise Travco's accounts (partly in Arabic) and to call crew members of Travco's vessels and suppliers of services on the Nile.

It followed that in relation to Egyptian law and evidence the damages issue pointed very strongly in favour of Egypt.

The court was satisfied that the evidence as a whole pointed overwhelmingly in favour of Egypt as the natural forum, since the actions had their most real and substantial connection with Egypt. Egypt was another available forum with competent jurisdiction which was clearly and distinctly the appropriate forum for trial of the actions. Thomas Cook had satisfied the first *Spiada* test.

As to the second test, the burden was on Travco to show juridical disadvantage. It relied on delay, interest and costs.

In respect of costs, which were not recoverable in Egypt, and to a small extent in respect of delay and interest, Travco would suffer juridical disadvantages if the action was stayed in England.

That fell far short of establishing that Travco would be deprived of substantial justice if the UK actions were stayed and trial took place in Egypt.

Justice did not require that a stay should not be granted. Travco failed under the second *Spiada* test.

The actions were stayed.

For Thomas Cook: Charles Haddon-Cave (Field Fisher Waterhouse).

For Travco: Jonathan Gaiman (Linklaters & Paines).

Rachel Davies

Barrister

PEOPLE

Banker turned housebuilder

Richard Andrew, a former executive director of Scandinavian Bank in the UK, has been appointed chairman and chief executive of Wimpey's housebuilding division. He also becomes a director of George Wimpey, Britain's second largest housebuilder.

It is unusual for a housebuilding company to appoint a chief executive from outside the construction industry, but as Joe Dwyer, Wimpey's group chief executive, explains: "Richard Andrew will bring appropriate financial expertise to an area where asset

management is the key to profitability and success."

The decision to appoint a banker reflects Wimpey's view that Britain's entry into the EMS will change the way in which the UK housing market has traditionally operated and will make financial skills more important.

Andrew, 47, was formerly director responsible for strategic planning and international business for the bank. In 1987 he was appointed chairman of The Private Capital Group, a personal financial services subsidiary.

Young he may be, at 43, but Neil Johnson will bring a lot of long-term insight into the UK industrial scene when he takes up the post of ENGINEERING EMPLOYERS' FEDERATION director-general in July.

The Cardiff and Sandhurst-educated Johnson has been witness to nearly 20 years of transformation in UK engineering, from what at times has been one of its most changeable and uncomfortable vantage points: Rover Group, née British Leyland, née BLMC, née British Motor Corporation.

After serving as a graduate trainee with Ley Service, Johnson joined BLMC in 1974.

In the course of seven years, in a variety of capacities, he watched at close quarters as appalling labour relations, productivity and other problems took Britain's biggest car-maker to the brink; and as one of Sir Michael Edwards' corporate strategists helped tentatively pull it back again.

He acquired another perspective from helping to package Jaguar for privatisation after joining it as sales and marketing director in 1981.

Post-Jaguar's privatisation, "soldiering on" for Johnson assumed literal meaning - he took a three-year secondment to the Ministry of Defence, commanding the 4th Battalion, Royal Green Jackets, before returning to Rover as sales and service director for Land Rover Worldwide. Currently he is Rover Group's director of European Operations.

An affable father of three, as full-time KEEF chief executive, Johnson will be expected to lead from the front in further developing the federation's representational ties, both with the UK government and, increasingly, EC institutions.

Richard Mandley, md of NEI Parsons since 1985, has been appointed md of NORTHERN ENGINEERING INDUSTRIES, part of Rolls-Royce Industrial Power Group. An engineering graduate, he began his career with NEI Peebles in Edinburgh in 1968.

Elizabeth Forsyth has been appointed as director and company secretary of Pearson Sterling Finance on the promotion of Anette Lawless to become company secretary of PEARSON, on the



retirement of Gerald Collett. Anette Lawless remains a director of Pearson Sterling Finance.

Nicki Hill, advertisement director of The Observer, has been appointed sales director of SOUTHERN RADIO.

John Cooling has been appointed director with responsibility for corporate development of GOODHEAD GROUP.

David Bremner, a director of B&Q, has been appointed group md of WATSON & PHILIP.

Founder leaves Markheath

Paul Bobroff has stepped down as managing director of Markheath, the loss-making property company 60 per cent owned by the Australian Adelaide Steamship Group.

The resignation of Bobroff, 40, who founded the group in the early 1970s, was "mutually agreed" with the rest of the board. His departure marks a change in direction for the company, which is returning to its core business of property investment and development.

In recent years, Bobroff had tried to diversify by taking a stake in Camford Engineering, a motor components company which has since been sold, and in Frogmore, a property investment company. However, the plan to create a diversified group was interrupted by the property recession and the retrenchment of the parent company, which underwent a debt restructuring.

In a statement to the stock exchange, the company explained Bobroff's resignation as: "In the present circumstances of the UK property

market, there is restricted opportunity for someone whose main interests are in creating and executing corporate transactions."

Instead of appointing a new managing director, the board will report to Michael Rendle, the chairman, who is a former managing director of British Petroleum, and Richard Westcott, a non-executive director.

Peter Popper has been appointed md of the design and management service company of HIGGS AND HILL.

John Springate has been appointed md of MAUNSELL PB, jointly owned by Maunsell and Parsons Brinckerhoff International. Most recently a director of Kennedy Henderson, he was seconded to TMI while with Balfour Beatty.

Michael Gaudes has been appointed director of specialised works at MANSELL, he moves from Mark Fitzpatrick. James Gandy and Philip Pawley have been appointed to the board of GROSVENOR SQUARE PROPERTIES.

Non-executive directors

Heinz Hebestreit and Edward Langley have resigned from W CANNING.

Vivian Thomas, retired ceo of BP Oil UK, at SOUTHERN WATER.

Sir Charles Powell at TPEHOOK.

The Rt Hon Sir Edmund Dell, Sir David Orr and Sir Michael Palliser have retired from SHELLE TRANSPORT AND TRADING.

Thomas Sykes has retired from the CO-OPERATIVE BANK.

Vince Wilson, deputy chairman of TOMORROW'S LEISURE, has retired because of ill health.

Ray Way, chairman of Sykes-Pickavant, at HAMPSON INDUSTRIES.

Ian MacLellan, group md of Instock Johnson, at HIGGS AND HILL.

Fiona Harrison (below), chief executive of the Jaeger Group, is to become a non-executive director of Kenwood Appliances, maker of the famous kitchen gadget, which is due to come to the market through a public float next month.

Harrison, 41, is in charge of Coats Viyella's fashion retail division which includes Jaeger ladies and menswear and Viyella ladieswear.

Before joining Coats, Harrison was vice-president at Chairol Inc, a division of Bristol Myers of the US, where she was in charge of international sales of electrical appliances.

Since the management buy-out from Thorn EMI in 1989, Kenwood has greatly expanded its product range beyond the Kenwood Chef on which Kenneth Wood founded the company more than 40 years ago.

The Kenwood appointment is Harrison's first as a non-executive director.



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Richard III

Richard Eyre's production of the bloody tragedy is back again at the National, before it tours America. No doubt the Minnesota audience will find it as impressive as Londoners have done; but they will find it a longer sit, too, for they are going to miss a great many lines.

Not because the text is badly spoken; indeed it is very well spoken - but also, deliberately, "well-spoken" in the classic modern-English sense. Across the Atlantic, those spiced vowels and ineluctable consonants (as affected by certain upper-middle circles, J. Arthur Rank actors and theatrical knights) will cry out for surtitles. It is an under-rehearsed fact that whereas "good" French, Italian or Spanish is distinguished by its clarity, "good" British English has the phonetic marks of a rancid provincial dialect.

Eyre wanted those vowels because his Richard is set critically in the England of some 50 years ago. That was when Brecht was raiding Shakespeare's play for his Hitler-play, *The Resistible Rise of Arturo Ui*; Eyre repays the compliment by rendering the original as if it were the "Ui" story. Where Brecht fingered German industrialists and aristocrats as the collaborators who smoothed Uffizi's path, Eyre presents Richard's partners and victims as the modern Establishment who might have let fascism into Britain.

In the black spaces and the stark industrial lighting devised by Bob Crowley and Jean Kalman, it makes a terrific show. There are losses, but one almost forgets them in the dazzling glare of Ian McKellen's star Richard, crisply supported by a large and skilful team. Here, Richard's differently-bledness takes the form of galloping alopecia and stiff left limbs, compensated by a prehensile right hand that does tricks no less hypnotically fascinating than Anthony Sher's famous spider-crutches. McKellen's demise is extended into one-legged ballet of a rare virtuoso order.

This Richard in his time plays many parts, starting with the grim, self-regarding persona of some Second World War Generalissimo - rendered with such truly grotesque that even from the 20th row I had to fill in some lines from memory. Little by little, the dies and twitches begin to seem generated from some desperate inner stress. Where Olivier wielded a monstrous glamour and played tastefully with his various prey, McKellen offers a brilliant solo study: it exerts an implacable grip, but reduces the other characters to abject, terrified victims.

They do what they can, but until the interval the audience responded to all their griefs as to black comedy. We were intrigued, not moved. There was no pervasive erotic spark in Richard's wooing of Lady Anne (Anastasia Hille), and for Buckingham the prescribed Establishment mutter dampened Terence Rigby's solid, wary grandeur. Only later, when the royal ladies went splendidly into passionate-denunciation mode, did we begin to feel for the losers. On the final scene, Peter Dinklage's Richmond who will be Henry VII - bestows a dewy sitcom sweetness that shifts the action fast-forward into the 1980s.

David Murray

Lyttelton Theatre, to May 26

Vienna Festival/Jackie Wullschlager

Avant-garde ball for Cinderella

The great, the good and the frankly pretensions from the theatrical avant-garde have descended on Vienna in equal measure this year. As Europe's showcase for radical drama, the Festwochen lays down no rigid themes, but over the days connections emerge: this time an emphasis on classic archetypes, from fairy tale to Shakespeare, controversially updated.

The hot news from week one is that the new English production *Cinderella*, adapted by Tony Britten and Nick Broadhurst from Rossini's *La Cenerentola*, is star of the show and one of the most dazzling examples of contemporary revision which, through images drawn from our own social reality - the Ferrari, Essex Man - revitalises the essential myths love and forgiveness, power and control, survival - of the original.

Britten and Broadhurst are founders of Music Theatre London, the opera ensemble which casts actors and singers, rather than opera singers, in witty new translations of opera-drama. Their *Cinderella* opening out-shocks Opera Factory's 1980s *Don Giovanni* by Simon Butcher in a butch pink swimsuit and by William Ranton in a froth of petticoats, lounge on the diving board of a pool and swap transvestite fantasies about Prince Ramiro's ball. Cinderella flames the plastic red baroque and fixes the sunshades on the Costa-del-Basildon villa guarded by a life-size ceramic Rottweiler.

Dead, Don Magnifico, is Essex Man, floral braces, gold pyjamas, east London accent intact ("who was that bimbo who turned up?" he asks at the ball), *boastful/delirious* in his phallic sneering. In Tim Harby's parody, comic yet menacing, the violence to Cinderella clearly stems from his own repression.

His opposite is philosopher Alidoro, Oxbridge charmer (Kevin Clooney), who offers himself as alterna-

tive father. Freudian implications, the girl's longing for her unattainable father, are thus embodied: Alidoro the ideal, Don Magnifico the monster.

Interwoven is class warfare. Social disguise is the key in both Perrault and Rossini, where Ramiro swaps roles with his valet. Here Dandini (Harry Burton) is the chauffeur rigged up as HREH in a kilt, attended by tartanned royals. Ramiro (soprano Gaynor Miles), the "chou-fleur d'amour" pondering his/her sexuality completes a kinky pantomime trio: the *travesti* roles bring out sexual as well as social undercurrents.

It is romance within a post-Thatcherian parable of the rise and fall of the self-made man. Finney as his Cinderella-by-the-pool home, Don Magnifico has no chance once pitted against the royals (his "get yer arses down ere" evokes another classic English social satire, *Eliza* at the races in *My Fair Lady*). Revealed as a bankrupt, he is saved from repossession by Old Money when Cinderella, in a stream of quicksilver lyrics from Jan Hartley Morris, marries her prince.

With an onstage orchestra of eight jazzing up Rossini, this is a vintage 1980s show, set in a broken golden arch it blazes with deconstructionist wit; Alidoro, a Prospero-Zarathustra figure, fashions paper hearts during the love duets and remote controls a toy Ferrari, driven by models of Ramiro and Dandini, across the stage to precipitate the denouement. The libretto/dialogue, sarcastic and slangy ("you watch your lips now! just get a grip now", "Am I dreaming? am I hell? it's a setback, not an ending") is matched by yuppie slapstick - poolside dunkings, petticoats stung on the barbecue - and high camp hi jinks, and acted to the hilt by this talented young company.

If *Cinderella* has "British class obsession" stamped all over it, Katharina Thalbach's *Macbeth* is a quintessential Berlin export: a



The hottest show in town: Music Theatre London's production of 'Cinderella', a dazzling example of contemporary revision

Brechtian interpretation which turns Shakespearean tragedy on its head and makes of the bloody male world of Macbeth a feminist triumph.

Malcolm Rutherford saluted this production when it briefly visited London this winter, and I add my voice to his. With its grim illustration that power corrupts, Macbeth has of course the perfect Brechtian plot. Thalbach despatches the soldier-monarch in just over two shrill and breathless hours during which Marcus Volkenkle triples in size from hen-pecked weakling to a bloated, parody of kinghood. Gone are the long speeches, the philosophising: this is a Macbeth action-packed as a cartoon strip, bright with caricature and expressionist display. Thus when Gumbert Warns

plays Duncan as a pastiche of Bernard Minetti, the 86-year-old Berlin actor who had his debut with Max Reinhardt in the 1920s, Thalbach is making a theatrical joke which later turns into a neat political point: the same actor, as Macduff, discovers Duncan's corpse - friend and foe, survivor or victim, are equally ridiculous in the game of war and heroics.

"Fair is foul and foul is fair", the witches scrawl on a wall. They are recast here as a cross between *The Threepenny Opera's* Tart-without-a-heart Jenny and Brecht's streetwise pacifist *Mother Courage*. They dance, hang above the stage on ropes like seductive spiders, then pamper Macbeth as in a brothel. Their dance of death is at once a showpiece and the last word: "We don't need a new

master, we don't need one at all", they chant in an almost exact quotation from Brecht's *die Rundköpfe und die Spitzköpfe*.

Thalbach is an entertainer with the technical imagination to channel her subversive message into a coherent masterpiece of staging. At the other extreme of Shakespearean innovation, Vienna has Romeo Castellucci's *Amleto*, which with a cast of one plus a chorus of stuffed toys offers a futuristic Hamlet set in a man-size circuit board of tangled wires and flashing lights. I cannot report on the language of the production because, between electric shocks and toy pistol shots, Paolo Tondi stutters like an autistic Christopher Robin through a text where not one word is fully uttered. His father's ghost is a teddy bear, Ger-

trude is a kangaroo and Ophelia a wind-up doll.

This is not a *Splitting Image* joke but a two-hour performance deadly serious, mightily pleased with its own metaphors of non-communication, and achingly dull. Heiner Müller's *Hamlet Machine* did this sort of thing properly at last year's Berlin festival: can the Festwochen organisers really not distinguish between copycat gibberish and original vital reworkings? Two further redrawn classics are to come to Vienna in June: Bruno Modern's composition *Hesperion*, after Holderlin, and Neid company's *Antony and Cleopatra*. On this showing, they will be either brilliant or beastly.

'Cinderella' is sponsored by Mobil; the Festival continues until June 4

British opera revivals

Boris Godunov and The Return of Ulysses

Opera North's staging of *Boris Godunov*, first seen in 1989, has returned with its glories preserved. Ian Judge's production has been carefully revived by Jonathan Alver; John Tomlinson is again resplendent in the title role. It remains a brutally direct, intense account given razor-sharp focus by the use of Musorgsky's original 1869 version of the opera - just seven scenes lasting barely two and a half hours, and each rendered as a vivid snapshot in a thrilling chronicle of Russian history.

Inevitably one regrets the loss along the way of some of the material Musorgsky added in his subsequent attempts to make his creation more politically and operatically acceptable - the Polish act, no character numbers in the nursery scene. But there is no doubting the dramatic urgency of the original scheme, or that the narrative thrust of the work emerges more clearly - the two protagonists of *Boris Godunov*, it reminds us, are the tsar himself and the Russian people. It is those two components which the Opera North account catches so excitingly.

The Coronation scene, the second panel in this particular pageant, finally set Wednesday's performance ablaze and began to exert the dramatic grip which never slackened afterwards. The opening at the monastery had been slow to come to life; in the opening exchanges too co-ordination between stage and pit was sometimes approximate. But when Paul Daniel's conducting gained pungency and attack, Tomlinson's first phrases as Boris compelled attention, and the chorus began to direct its intensity out into the auditorium.

Each of the subsequent scenes contains beautifully crafted, intelligently thought-out performances - grave, articulate Pimen from Matthew Best, never at all histrionic; nimble, clear-toned Grigory from Paul Charles Clarke; an inn scene stacked with cartoon grotesques and headed by Andrew Shore's larger-than-life Varlaam and Ann Howard's eye-rolling Innkeeper. Jeffrey Lawton's Shuisky is beautifully fluent, unobtrusively affecting. And Taylor-Morley's Feodor and

Melanie Armistead's Xenia are attractive, not at all caricatured.

Most of all there is Tomlinson, in wonderful clarity of voice, making every word carry through the theatre and wringing every last drop of theatricality from his haunted visions. It is a mastery of portrayal, the true focus of this compelling production.

Andrew Clements

English National Opera has revived its 1989 *Return of Ulysses*, which thus completes the trilogy of Monteverdi stagings by David Freeman seen in London over the past two months. In 1989 this struck me as one of the most heartfelt, powerful and boldly immediate of British Monteverdi productions in living memory.

Its return aroused excited expectation, which on Wednesday was let down by plodding, lumpy inexpert musical direction, and by the second-rate quality of much of the singing. In Monteverdi, staging counts for much - and Freeman's richly unimpacted vision, at once ancient and modern,

warmly Levantine in its textures, still achieves one of his most imaginatively expansive and fine-grained pieces of operatic theatre - but singing counts for no less.

Most of the cast came new to their roles; many of them must be reckoned simply inadequate Monteverdi singers, at least for a house of Coliseum size. Among the gods and suitors a number of coarse-toned basses and strident or cloudy mezzos smirched the picaresque enchantment of every scene in which they appeared. The feebleness of the Minerva was a particular hardship; the original performer had been Sally Burgess, gleaming with wit and vocal lustre, and she was badly missed.

Still, not all is gloom. The old shepherd Eumaeus, one of the most wonderful smaller roles in this woefully well-supplied opera, is taken now by Neil Jenkins; he is a commanding Monteverdian (I remember with undimmed admiration his Kent Opera *Ulysses* in the late 1970s), and his focussed energy and disciplined passion light up the stage.

Paul Nilon's Telemachus is dry-toned but eloquent, Adrian Thompson's "paunchy cavalier" Irus gruesomely

fascinating. Michael Chance's counter-tenor Amphionous a ray of elegance amid the smouldering vulgarity.

And for Anthony Rolfe Johnson in the title role and Jean Rigby as Penelope - the 1989 leading couple, thankfully restored to the revival - no praise can be too high. Both sink their beautiful voices and strong theatrical personalities even more deeply into their roles than first time round; more than ever, the dark, achingly and beauty of Miss Rigby's low-register plaints and the physical and vocal thrill of Mr Rolfe Johnson's extraordinary stage magnetism provide the show's most arresting and powerful rewards.

Max Loppert

Boris Godunov, Theatre Royal, Nottingham; further performance May 23. Touring to Sheffield, Manchester and Leeds. Sponsored by Nottinghamshire County Council.

The Return of Ulysses, sponsored by The Mercers' Company; in repertory at the Coliseum until June 19.

Jazz/Garry Booth

Bheki Mseleku

South African born pianist Bheki Mseleku is an absorbing and absorbed musician who has attracted a good deal of praise on tour in the UK this year. Rightly so: although his playing skirts the fashionable "world music" tag attached to so many other black South African expatriates, he nevertheless brings a new un-American dimension to swinging post-bop lines.

Having started out with other South African luminaries - Hugh Masekela, Johnny Dymal and Chris MacGregor - it took the attention of New York's M-Bessers and an adventurous new record label to bring Mseleku out in his own right. Marvin "Smitty" Smith, the collective's drummer, spotted Mseleku upstairs at Ronnie Scott's and wound up collaborating on the 37 year old's debut album *Celebration* (World Circuit WC 028). It was Smith, along with fellow Americans Charnett Moffatt (upright bass) and Jean Toussaint (tenor), and English flautist Eddie Parker who joined him on the South Bank.

Showcasing a selection of Mseleku compositions from the album (which also features saxophonists Courtney Pine and Steve Williamson as well as American bassist Michael

Bowles), the quintet swung through soulful pieces like "Angola", Bheki scattering absent-mindedly, before reverting to the piano trio format and a lip-curling slap bass solo from Moffatt. A thoughtful and sensitive improviser whose volume balances sometimes suffers as a result of his self-contained musing, Mseleku also has the Horace Silver touch, for pushing his sideman along with carefully placed ringing blue notes - in "Blues for Africa" for example.

The South African's talent cannot miss with this line-up, of course. Moffatt and Smith make for a jumping rhythm section and Parker's (much under-used) virtuosity on two flutes adds a delicate edge to Mseleku's rich writing. Ex-Jazz Messenger Toussaint, whose debut album *Who's Move?* had the leader bouncing off his stool, is another World Circuit artist with a new album, *What goes around* (WC 029), well worth investigating.

If the holy trinity of jazz is the swinging and sensitive piano trio, Mseleku extends and strengthens the tradition. Add to the African tinged soulfulness reeds and flute and you have a quintet for the Nineties.

INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

The Paris music season comes to an exciting close over the next six weeks, with the Barenboim-Chêreau production of *Wozzeck*, John Eliot Gardiner conducting Così fan tutte and Marek Janowski rounding off his cycle of Bruckner symphonies.

There will be six performances of *Wozzeck* at the Châtelet starting on June 3, with another run next March. The production, part of the fall-out from Barenboim's break with the Bastille three years ago, dwells the humdrum programme which Bastille audiences have had to put up with this season. The cast includes Franz Grundheber, Waltraud Meier and Graham Clark (tel 4028 2840).

The Châtelet then moves on to Gardiner's latest Mozart project, for which he will be both conductor and stage director. The young cast for Così includes Amanda Rocco, Rodney Gilby and Eirian James, with the

English Baroque Soloists and Monteverdi Choir (five performances, starting June 26). Janowski appears to have found a new audience for Bruckner in Paris, judging by his well-received concerts so far this season with the Orchestre Philharmonique de Radio France. Three of the biggest symphonies have been kept to the end of the cycle: the Fifth comes on June 12, the Fifth on June 19 and the Eighth on June 26, all at the Bastille (4473 1300).

Salzburg's Whitsun concerts will take place as planned early next month, thanks only to a massive last-minute injection of funds by Elfriede von Karajan. Even Salzburg's inflated ticket prices could not on their own be expected to cover the \$750,000 cost of flying the Chicago Symphony Orchestra over to Europe for just three concerts (June 5, 7, 8), to be conducted by Barenboim and Solti.

A different source of funding will have to be found in future if one more Salzburg tradition started by the late Herbert von Karajan is not to bite the dust (tel 662-841307 fax 840124).

EXHIBITIONS GUIDE

AMSTERDAM Van Gogh Museum Sculpture and drawings by Fransesek Lesak, based on Monet's comment 'I only paint what I see'. Ends June 28. Also Prints by 19th century Japanese artist

Yoshitoki. Ends June 28. Masters from the Meisag Collection: 80 works from the Hague and Barbizon schools. Ends Aug 19. Daily

BERLIN Haus der Kulturen der Welt Civilisation of ancient Peru: 400 objects covering 3000 years of art, including gold jewellery, ceramics, wood and stone sculptures. The exhibition shows the remarkable development of Peruvian art before the arrival of Europeans. Ends Aug 30. Closed Mon

Antikensammlung The Fame of the Pantheon: 100 engravings and etchings of Rome's great architectural monument, showing how its colossal and mystical features have fascinated and influenced artists and architects over the centuries. Ends Aug 16. Closed Fri

Martin-Gropius-Bau Paris: Les Grands Projets. Models, pictures and architectural drawings of the major building projects undertaken in the French capital over the past ten years, including the Louvre pyramid and Opéra Bastille. Ends June 28. Closed Mon Schloss Charlottenburg Palace of the Gods: 1500 years of Indian art. Ends June 28. Closed Mon BOWEN Rheinisches Landesmuseum Turner's Rivers of Europe: an exhibition originally mounted by London's Tate Gallery, tracing Turner's tours to the Low Countries, and including sketchbooks and colour studies newly identified and dated by

Cecilia Powell. Ends July 5.

Closed Mon Fresco Museum Far Horizons: nine contemporary artists from Finland. Ends Aug 17. Closed Mon

DARMSTADT Hessisches Landesmuseum Rembrandt's etchings: 100 examples from the years 1629-1653, including landscapes, self-portraits and biblical images. Ends June 21. Closed Mon

FRANKFURT Museum für Völkerkunde Gold from Mali: a study of traditional jewellery from the town of Mopti on the Niger. Also an exhibition showing how traditional non-European societies measure the value of goods as an alternative form of exchange to money. Closed Mon

Städt. Max Klinger (1857-1920): sculptures, paintings and drawings by the flamboyant German fin-de-siècle master of grandiose kitsch. Ends June 7. Daily GHEENT Museum voor Sierkunst Silver of a New Era: the development of precious metalwork from 1880 to 1940, with 250 exhibits embracing the English arts and crafts movement, Art Nouveau and Bauhaus functionalism. Ends July 27. Closed Mon LAUSANNE Fondation de l'Hermite Odilon Redon (1840-1916): 200 works by the French Symbolist painter whom the Surrealists regarded as one of the precursors of their movement. Ends Sep 21.

Closed Mon Hayward Gallery Magritte: 150 paintings, collages, sculptures and surrealist objects by the Belgian artist now acknowledged as a central figure in 20th century art. Advance booking on 071-928 8800. Ends Aug 2. Daily

Tate Gallery William Blake (1757-1827): the apprentice years. Ends Aug 16. Also David Hockney: Seven Paintings. Ends July 26. Bruce Marden (b1938) American painter-etcher. Ends June 21. Daily

Accademia Italiana Rediscovering Pompeii. Advance booking on 071-379 4444. Ends June 21. Daily

Metropolitan Museum of Art Korean Ceramics from the Ataka Collection: 114 exquisite works surveying the full flowering of Korea's ceramic tradition from the 10th to 19th centuries. The exhibition is drawn from the world's biggest collection of Korean ceramics, formed from 1957 by Japanese industrialist Eiichi Ataka and donated to the city of Osaka in 1975 after Ataka's bankruptcy. This is the first time these outstanding glazed ceramics and porcelain celadons have been shown outside Japan. Ends July 12. Also Andrea Mantegna. Ends July 12. William Harnett, late 19th century American master of still-life painting. Ends June 14. Royal Art of Benin. Ends Sep 13. Closed Mon

Frick Collection An Album of

19th century interiors: watercolours from two private collections, illustrating domestic interiors of diverse social classes, from an emperor's bedroom in Portugal to the bedroom of a Russian dacha. One of the albums was compiled for the Wittgenstein family, documenting almost a decade of princely travel from house to house. Ends Aug 23

Galleria Schmitz French Masters of the 19th and 20th centuries: this prestigious yearly show boasts among its exhibits a poetical Balhaus landscape, a Courbet portrait of his father and a fauve woman's head by Derain. Ends July 16. Closed Sun

Grand Palais The Vikings. Ends July 12. Toulouse-Lautrec. Ends June 1. Closed Tues, late opening Wed

Musée d'Art Moderne Sima (1891-1971), Czech painter. Ends June 21. Closed Mon, late closing on Wed

Galerie Didier Inbert Henry Moore Intime. Ends July 24. Closed Sun

Musée D'Orsay Guimard (1867-1942), art nouveau designer. Ends July 26. Closed Mon

Louvre Clodion, 18th century French sculptor. Ends June 29. Closed Tues

STUTTGART Neue Staatsgalerie Kandinsky: 180 watercolours and drawings from all periods in the artist's life, including many lent by private collectors. Ends Aug 2.

Closed Mon WASHINGTON National Gallery of Art Art of the American Indian Frontier: 150 objects from the unparalleled Chandler and Pohrt collection, including decorative, utilitarian and ceremonial objects produced by Woodland and Plains Indians in the 19th century. Ends Jan 24. Dürer to Diebenkorn: 114 recent graphic art acquisitions by Holbein, Goya, Gainsborough, Caspar David Friedrich and others. Also Käthe Kollwitz (1867-1945). Ends Aug 16. Ernst Ludwig Kirchner, German expressionist painter. Ends Aug 16. Jacques Callot, early 17th century French printmaker. Ends Sep 7. Daily

Hirshhorn Museum Thomas Struth: Museum Photographs. 15 large colour photographs documenting the interaction between museum visitors and Old Master paintings. Ends Aug 16. Daily

Kunsthau The pictorial world of Brazil: the European quest for an earthly paradise and modern Brazilian art. An exhibition showing the variety, power and development of Brazilian art from the 16th century to the present. Ends Aug 16. Closed Mon Museum Rietberg Buddha and Shiva: Buddhist and Hindu masterworks from Sri Lankan museums. The exhibition consists of 52 objects dating from the sixth to the 12th centuries. Ends Sep 13

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday May 22 1992

Cleaning up the farmyard

THE spectacle of European Community farm ministers on the point of yet another stab at reforming the Common Agricultural Policy is never edifying. Blear-eyed from all-night negotiations, they still manage to summon up energy for the struggle over concessions which will soften the impact of any deal on their own country's farmers. The result, invariably, is a mess.

So it was in Brussels yesterday. It remains profoundly unclear whether the reform deal which the farm council struck last night - after ridiculous last-minute blocking tactics by an Italian government that does not exist - will succeed in breaking the deadlock over agriculture in the Uruguay round of world trade talks. It is likewise moot whether ministers, in modifying the original blueprint for reform produced by Mr Ray MacSharry, the farm commissioner, have undermined some of its better intentions.

Yet there is reason to give at least one and a half cheers to yesterday's accord. In accepting cuts in guaranteed prices of the order of 20 per cent for cereals over four years and shifting the basis of agricultural assistance from price support to direct income supplements, paid to most farmers in return for removing a chunk of their land from production, the farm council is doing much more than tinkering. It is laying the groundwork for transforming the CAP into what it should have been from the outset: a method of supporting farmers that does not turn the principles of world trade completely on their head.

Inspecting schools full time

IT IS disconcerting that Professor Stewart Sutherland, appointed last week as Her Majesty's Chief Inspector of Schools in England, intends to combine the post with his current one of vice-chancellor of the University of London. The role of chief inspector was greatly enhanced by this year's Schools Act, which rightly made regular and rigorous school inspections a guarantor of standards and an underpinning for the Parent's Charter. With the devolution of funding and control to head teachers and governors, and the progressive weakening of the tutelage of local education authorities, the inspectorate ought to become the linchpin of the new schools system. Its leadership should not be considered a part-time job.

The Chief Inspector has three demanding tasks in hand. First, he has to launch the new national inspectorate, as yet no more than a page of statute enacted at the tail end of the last parliament in a messy compromise between the House of Lords and the then education secretary. Second, he needs to establish the *modus operandi* of the new inspectorate. Third, he must ensure that the inspectors' work gives due attention to school management - and not only to the quality of teaching.

The Schools Act set out to create a semi-privatised inspectorate. The Chief Inspector is to license inspection teams, which may include existing local authority teams (provided they are financially self-supporting); he will seek tenders for each inspection and appoint the inspectors in each case, but the school will foot the bill; and he will retain a small inspection team of his own, which will intervene directly as the chief inspector sees fit. He will also issue an annual report, and may make other public recommendations, without the prior consent of the education secretary.

Licensing powers

Given the Chief Inspector's powers to license and appoint, the financial link between schools and their inspectors should not cause undue concern. More problematic is the supply of inspectors and the future of local authority inspectorates. Teachers, like all professionals, are wont to believe that only long-serving colleagues possess

widely. They were originally proposed as a social and environmental subsidy to small farmers: how can ministers justify giving them to the "grain barons" of Norfolk or Schleswig-Holstein as well, in exchange for taking only 15 per cent of their land out of production - a move which will not cut production by as much, and whose effects will eventually be wiped out by advances in productivity? Would it not be better to lower prices further rather than attempt to police the bureaucratic nightmare of "set-aside"? Will income support, rather than simply providing transitional relief to hard-pressed farmers, become a permanent and costly fixture? Importantly for the Gatt talks, will the way ministers have twisted the MacSharry plan mean that EC farm policy still has unacceptable trade-distorting effects?

US response

Understandably, this last question is uppermost in the minds of the EC's American sparring partners. Yet it would be unwise for the US now to stick to an unduly dogmatic position in the Uruguay round. After all, Washington has over the years blamed many agricultural ills on the EC's high internal prices and the large export subsidies the Community pays to bridge the gap with the world market, while conveniently glossing over the trade-distorting deficiency payments it makes to its own farmers. The EC's plan is not just a different way of rigging the market in a business characterised by market-rigging in virtually every part of the globe. The policy agreed yesterday is, in fact, superior to the US system in important respects, since its income supports are not directly related to output as they are in the US.

If recognition of that helps smooth the way to a Gatt agreement encompassing agriculture, then last night's deal will go down as a significant achievement. If the EC now keeps up the momentum for reform - by working to make its food market more open to imports, by intensifying the price pressure on products in surplus, by moving to eliminate set-aside in the long term and by targeting support for farmers more closely on those who need it - it will come to be seen as historic.

Joe Rogaly

Nothing prepares you for your first sight of Budapest. I offer this thought to Mr John Major, who will come here for the first time next week, following his maiden visit to Poland and Czechoslovakia.

The bit western first-timers see is close to home, with its excellent hotels, its range of shops from Benetton to McDonald's and its many imported cars. The British prime minister will probably not have the necessary hours to spare for an excursion down the Danube; if he did, he would take notice of the boat houses and dachas that, with their owners at play in the sun last weekend, reminded me of Florida's waterways. Stand on the river in Pest and contemplate the wealthy suburbia in the hills of Buda and you could persuade yourself that all the talk of a new third world on the European Community's eastern border is misplaced; that, rather, this is one of the fairest cities in what will surely become the Greater West.

The fancy could be elaborated. The democratically elected coalition government includes Christian Democrats. It appears to be conservative, cautious, apparently suited to Mr Major's taste. There is a functioning opposition and a free press. The rule of law is slowly being re-established. The prime minister, Mr Jozsef Antall - a comfortably grey personality - has maintained stability during these difficult early stages of establishing a parliamentary democracy. Hungary is the most popular eastern destination

for western private capital. Foreign investment is pouring in, not only from Germany and Austria but also from the US and even Britain. Earnings from tourism and foreign trade are rising rapidly.

Mr Major will not wish to be hampered by the stage set components of this picture. His Foreign Office brief will surely prevent that; alternatively, common sense should be enough. The Hungarians deserve help and encouragement, but this should not be allowed to disguise the fact that they are only in year three of what could be a generation-long struggle to build a prosperous, free and open society. Away from the shops and restaurants of central Budapest, the visitor finds dark

It is a done deal - despite a little local difficulty in Italy. The Italian wrangle - over illicit milk production - could put back the date of formal agreement, but almost certainly will not. It will not, in any case, obscure the fact that the European Community has this week agreed what is by far the most radical reform of the Common Agricultural Policy since its inception 30 years ago.

Around dawn yesterday morning, 50 hours into the last round of 18 months of belligerent negotiations, Mr Ray MacSharry, EC agriculture commissioner, got critical mass for his proposals: a clear majority for the reform among farm ministers of the 12.

The EC has at last got to grips with the root problems of its grotesquely profligate farm regime. The consequences are likely to be far-reaching. The EC should soon start to reduce food output to what it needs, and what it can sell abroad honestly, through competition rather than by undercutting international producers through subsidised prices. Farmers can in general look forward to more stable incomes, and consumers to cheaper food. The countryside should gradually become cleaner, as the reform erodes financial incentives for the intensive farming practised in much of Europe. It is possible that debate on the future of European farming will be something that lay people may now comprehend.

The point of departure is that the EC has given itself the means to slice into the food mountains for which the CAP has become infamous. Even the modified MacSharry proposals contain the sledge needed to restrain the EC's galloping overproduction of food, now running at about 24 per cent over needs, and rising. The more muscular reform Mr MacSharry had originally envisaged was sapped by the fierce outcry of the EC's farm lobbies, echoed and targeted by their agriculture ministers. But what was achieved in principle this week is still, a senior aide to the commissioner said yesterday, "son of MacSharry, definitely".

The commitment to rein in overproduction will not, however, automatically unlock a Uruguay Round world trade liberalisation deal, blocked by the inability of the EC and US to agree on how much each side should cut back on farm support within the General Agreement on Tariffs and Trade (Gatt). But such a clear policy signal from the EC can not easily be ignored by the US, and could give the Round momentum when the two sides resume talks next week.

Irrespective of when a Gatt agreement finally emerges, the EC reform will, by 1995 or 1997, have virtually eliminated the export subsidies Community producers use to dump food on world markets. These subsidies are the high octane fuel of the Gatt row, and the ruinous effects of EC dumping on its industrialised and developing country competitors are the single most insidious feature of the CAP.

"It will be very difficult now for the US not to understand that it has to make some very major move in the direction of the Community," judged Mr John Gummer, the UK's agriculture minister. Mr MacSharry put it rather more bluntly, but the EC message to Washington from this week's meeting was uniform and clear: take it or leave it.

Mr MacSharry says: "What we are involved in here is a totally different philosophy to what has existed for 30 years."

Previous reforms of the CAP, hailed as definitive at the time, failed because they did not deal with the price support mechanism, which, allied to exponential productivity growth, easily neutralised a succession of ad hoc brakes on over-supply. Furthermore, CAP support prices have historically been tailored to accommodate inefficient German agriculture, rather than being set at French levels of competitiveness. Now, prices are being set near market levels.

The well-known structural deficiencies of the CAP have been magnified by the EC's tendency to throw money at all problems arising from its farm regime. Untold billions have been spent on wheezes like the "calf milk replacement" scheme - whereby milk from the cow's udder enters the calf's mouth entrepreneurially, first having been turned into powder, then protein enriched, then back into milk and fed to the calf.

Farmers will get full compensation for the cuts, paid directly, rather than as now, through an inflated price guarantee. This will be paid on a per hectare basis calculated on a past average yield which is frozen, rather than on future output. This breaks the link between the support paid to farmers and the increasing amounts which price support incites them to produce. In addition, all but small farms will only get this compensation if they take 15 per cent of their land out of production.

Added up, these concessions can be absorbed by a budget currently running well under its limit for this year of Ecu35.5bn.

But two questions arise out of this horse-trading. Are these additions to the reform the obstacles of the future? And are the price cuts

The EC's agricultural package, brokered by Ray MacSharry, will cut output and food prices, writes David Gardner

Reforms with a grain of sense



The reform cuts subsidised prices severely, moving them close to world market levels. Cereals, for example, will drop in price by 23 per cent over three years, in addition to automatic cuts to be decided this year as a levy on overproduction - the remnant of the 1988 "stabilisers" regime which failed to rein in over-supply.

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The EC Council of Ministers this week, though dominated by radicalism, nevertheless resembled nothing so much as an Arab souk, with the carpet-trading ministers extracting all manner of sweetest deals from the European Commission as the price of their support. Germany, the main stumbling block to agreement, did particularly well. It got the nod for increasing national subsidies to its farmers, and a special deal for the eastern Länder which will probably link compensation to future production.

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flourishing of a black economy first developed under communist rule. The new democracy's roots are fragile, and in thin soil. Farm prices are still allocated on an old boy network: former communists get their disproportionate share. Civil society, with its plenitude of independent institutions, has been corrupted over the past 40 years; it could not be re-established overnight. Most of the politicians are painfully inexperienced. Their factional quarrels, shown on television, have disenchanted a public for whom, in some quarters, there is a nostalgia for the certainties of communist rule. The turn-out in recent by-elections has fallen below 20 per cent. Mr Antall, accused by his opponents of incipient authoritarianism, clearly has no patience with the partisanship of the opposition press. His attempts to treat the heads of the official radio and television networks as paid employees of a politicised civil service have been frustrated by the president and the constitutional court. It is not the third world, but it is not the first either.

Yet it undoubtedly belongs within the west European family. Mr Major's primary task next week is to assure the heads of the Polish, Czechoslovak and Hungarian governments that he not only believes this, but that when Britain assumes the presidency of the European Community in a few weeks he will behave as one who regards their eventual full membership as certain. As Mrs Margaret Thatcher said in Bruges in September 1988: "We must never forget that, east of the Iron Curtain, peoples who once enjoyed a full share of European culture, freedom and identity have

been cut off from their roots. We shall always look on Warsaw, Prague and Budapest as great European cities."

This makes Mr Major's task clear, but awkward. He must affirm EC and UK support and sympathy while yet reminding his hosts in all three capitals of what it takes to become a thriving democracy. Mr Antall is most at home in German; his relationship with Chancellor Helmut Kohl is close. The Hungarian prime minister may accept private advice from Bonn but is unlikely to respond well to anything that would resemble public preaching from London. He might, characteristically, defend himself by emitting a cloud of verbiage, most notably on the bloodshed in Yugoslavia, where many Hungarians are trapped by the war. He can present his republic as a tranquil island in a potentially inflamed central Europe.

Yet Hungary sees eventual EC membership and the protection of a European security umbrella as the principal aims of its external policy. This is the logic of its history: it has ever been the vassal, the colony, or the client state of one or another giant neighbour. It does not wish to

much into warehouses as to farmers. An independent study for the Commission shows that farm income will now fall by about 3 per cent less than it would have done without reform.

The effect on food prices is disputed, not least by a food processing industry wary of raising public expectations about forthcoming price cuts. Most specialists believe consumers can expect back at least a quarter of the \$83.6bn subsidy paid to European farmers in 1990 - in addition to the \$62.7bn they contributed towards through the EC budget and national treasuries. The Commission translates this into 15 per cent to 20 per cent cuts on pork and poultry, 15 per cent on beef, 7 per cent to 8 per cent reductions on butter, and about 8 per cent on bread.

All this is of a piece with what should develop as a farming culture more inclined to embrace competition. When Mr Louis Mermaz of France, until last October the MacSharry plan's most adamant foe, said yesterday: "We accept the proposal... we are very satisfied," it is clear that the competition penny has dropped.

France, the EC's agri-superpower accounting for nearly half Community grain exports, was in the end frightened that prices would not come down far enough, and that quotas would be used to limit production, blunting its competitive edge. The French know they can compete with the most efficient world producers, especially in the context of multilateral subsidy disarmament offered by Gatt.

A successful Uruguay Round, however, is by no means a given as a result of the EC's reform.

The US remains reluctant to exempt for more than six years the direct compensation to farmers from the Gatt's scheduled subsidy cuts. This is even though Brussels insists that its reform mechanism will deliver more cuts than the Uruguay Round "final act" actually requires. Gatt requires, for example, 36 per cent cuts in export subsidies over six years, whereas the EC should have all but eliminated them within half that time.

Washington and Geneva have a point. In that the direct payments, although partially decoupled from production, will still go into a single farm pot, and will eventually show up in output. That is another reason why this reform is not definitive - but neither can the Gatt pretend to anything like the definitive liberalisation of farm trade. The two processes have to be harnessed together, and may well be.

But the Gatt farm chapter now seems to turn on whether the US will allow the EC to average the required 24 per cent cut in the volume of subsidised exports across sectors, rather than insisting it apply to each individual product.

The EC wants to be able to cut more on products like barley and skimmed milk powder, and thereby be able to export more of its most competitive or high added-value produce, like wheat and cheese.

There is nothing to suggest the US will go for this. Concern for its own wheat and soy exports is one root of the whole farm subsidies imbroglio. Now that the EC is cutting its cereals and oilseed prices, which have forced their income into secular decline. Very simply, the more money the EC has laid out in price support, the greater the overhang on the market has become, and the less farmers have earned. CAP outlays are channelled as

repeat the experience. It can thus reasonably be kept aware of the necessary qualifications for membership of the various European clubs. Press freedom is one of them. The International Press Institute, meeting in Budapest this week, urged political leaders in former communist countries to accept a free role for the media, since the new governments would be judged on their attitudes to political expression. Mr Major will see the value of reinforcing this message.

To leave it at that would, however, be to lose an historic opportunity. With President Bush pre-occupied with his election campaign and the French president and the German chancellor both weakened by domestic political difficulties, the British prime minister is in a unique position to propose a new course for western policy in the post-communist age. We know what we wanted in the half-century after Yalta: it was to roll the Soviets back. But now someone has to explain, in language as vivid as Mrs Thatcher would use, why it is in our interest to move the boundaries of the west eastwards over the coming decades.



Eastern venture: parliament buildings in Budapest; John Major

A rush for black gold in the world's far frontiers

Oil companies are abandoning their traditional fields to explore higher risk and higher return deposits, says Deborah Hargreaves

Enterprise Oil is charting a passage through the dense jungles of Laos to take seismic readings in an arduous search for oil. As the trail moves north towards the border with Vietnam, engineers from the British company run the risk of detonating unexploded mines with the monitors they carry to survey the local geology.

In South America, British Petroleum faces possible disruption to its \$200m oil-drilling programme in the foothills of Colombia from attacks by left-wing guerrillas. Across the globe, Chevron finally signed an agreement this week with the government of Kazakhstan, a member of the Commonwealth of Independent States, to develop a potentially huge oilfield in the Caspian Sea. The company has been negotiating the deal for four years amid the shifting allegiances of politics in the former Soviet Union.

In spite of such obstacles, the world's oil industry is increasingly keen to develop what it describes as a "frontier strategy" as it moves away from fields which are running dry.

The drive for expansion has been matched by the opening of traditionally closed markets by new governments which are more accommodating towards western oil companies than their predecessors.

These governments - from Vietnam to Russia - are seeking to exploit mineral resources to expand hard currency earnings as they reform their economies. But faced with global credit shortages they realise that they will not find the capital they need to develop their resources from the international banking community alone.

The cash demands are huge. Dr Subroto, secretary-general of the Organisation of Petroleum Exporting Countries (Opec), estimates that its 13 members alone need some \$500m in capital over the next decade to complete their capacity expansion plans to meet rising world demand.

Western oil companies can provide investment funds and sophisticated technology in

return for access to oil reserves. In exchange for exploration licences, companies usually fund the costs of searching for oil and, if they find it, pay the host government in oil and royalties.

Mr Dan Yergin, who heads Cambridge Energy Research Associates, an oil consulting group, and author of *The Prize*, a best-selling history of the oil industry, calls this a "new bargain" between countries and companies.

"It is the antithesis of what we saw in the 1970s when a wave of nationalism across the world led to many of these companies being thrown out of countries they were operating in," he says. "The great question then was - what is the future of the traditional oil company outside of a few areas such as the North Sea and North America?"

The search for new fields is given urgency by the failure of the large oil companies to maintain reserves. "So many companies have done a poor job of replacing their reserves," says Mr Robin West who advises companies on their frontier strategies at Petroleum Finance Company, the Washington-based consulting group. "They are now being forced to turn from quick pay-out, low-risk investment in the North Sea and North America to riskier prospects."

British Petroleum, for instance, failed to replenish its oil reserves during much of the 1980s - the level of its proven oil reserves dropped by 4 per cent last year - largely as a result of its concentration in the mature oilfields of the North Sea and Alaska.

For British Petroleum, as for the other big companies, the

lure of such large discoveries is a powerful incentive for companies to focus on frontier drilling, but the risks are huge. Oil exploration is a notoriously hit and miss affair in the best-researched locations and frontier strategies increase the risk that companies will be investing in dry holes.

"At the end of the day, you have some very high-tech data on the geology, but you are making subjective judgments and half of the wells you drill are dry," said Mr Brian Lee, general manager of exploration at Esso.

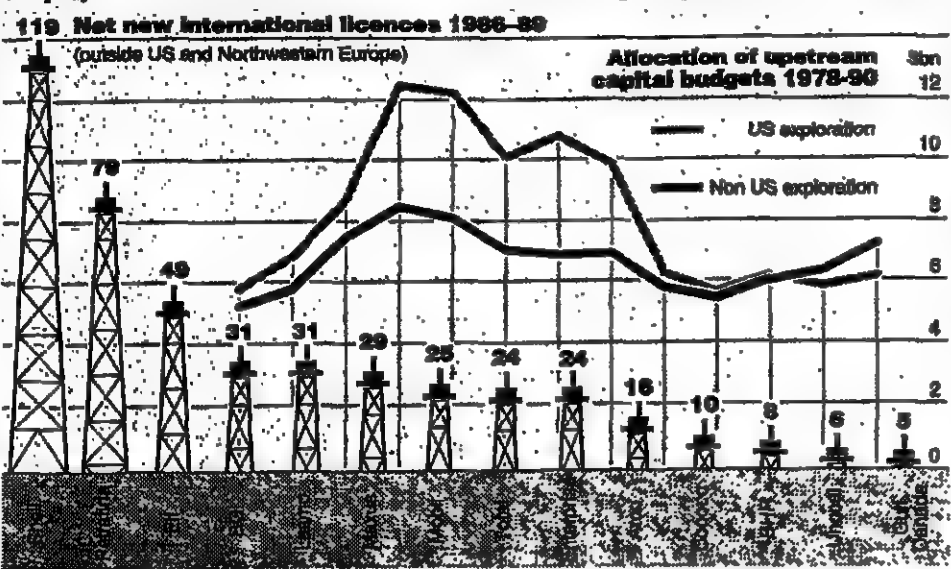
Clyde Petroleum, a British exploration company, was disappointed when its \$8m investment in offshore drilling in Vietnam turned sour last year. The company found a gas reservoir, but it turned out to be carbon dioxide.

British Petroleum hopes to minimise the risks of its frontier strategy by targeting areas where its sophisticated technology can make a significant contribution to extracting oil from known reserves. In many developing countries, known oil deposits have not been exploited because of inadequate technology and equipment.

The use of sophisticated technology, however, does not remove the political risk in some countries, where governments can be unstable and liable to turn hostile to western companies.

In spite of such risks and the costs, frontier strategy is a trend that will continue. "We are seeing virtually the full departure of the 16 largest companies from drilling onshore in North America," said Mr Tom Petrie, industry analyst at Petrie Parkman, a US consulting group.

Their departure for new frontiers marks a return to the high-stakes competition of the early years of oil exploration and may herald a shake up in the ranks of the leading oil companies. For the 1990s, the industry's winners and losers will likely depend on who takes the risks, who strikes a deal in the republics of the former Soviet Union or who gets lucky in the jungles of Laos.



Today, the oil majors believe that their frontier strategy provides an answer to that question.

These companies are unlikely to see large production growth in the North Sea, which has been so well explored that there is little chance of further big discoveries. Similarly, they are leaving North America where the environmental lobby has prevented them drilling in large parts of the country.

Mr Allen Murray, chairman of Mobil, the second-largest US oil company, says the most attractive areas for drilling in the US - offshore California and parts of Alaska - have been closed to the industry following concerns over pollution and environmental damage after the Exxon Valdez oil spill disaster in March 1989. "We're sitting on two tracts we've purchased, but are not being allowed to drill because of pressure from local environmental lobbies," he said.

hope is to find a so-called "elephant" - a discovery estimated to contain 1bn barrels of oil or more. A find of this size would secure long-term reserves and should ensure earnings growth for at least a decade.

Mr Kenneth Derr, chairman of Chevron, says this is why his company was so patient in its attempts to exploit Kazakhstan's Tengiz field. "It is unique in terms of size, and could have a meaningful impact on a company of our size for a very long time."

The Tengiz field is estimated to contain recoverable reserves of between six and nine billion barrels - approximately twice the remaining recoverable reserves in the UK. Once Chevron's joint venture project goes ahead its share in Tengiz could raise the company's worldwide production of 1.2m barrels per day by an estimated 10 per cent over three years and as much as another 500,000 barrels per day by the turn of the

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Electricity supply security forgotten

From Mr Patrick Hanson.

Sir, I would like to add a few comments to your preview of the public inquiry into the National Grid Company's application to erect new 400kv transmission lines between Teesside and York ("National Grid faces first big inquiry", May 19).

Chris Tighe's report rightly cited Enron's huge new gas-fired power station at Wilton as the main catalyst and suggested that the completion of the upgraded lines by National Grid would enable that plant's net output to be sold into the electricity pool.

In fact, in the name of competition, Prof Stephen Littlechild, the director-general of electricity supply, in September 1990 gave National Grid written derogation from its proper licence conditions on transmission standards for the connection of new plant in respect of the Greystones (Enron) station. This will enable the plant to sell its output before the disputed lines are ready, under conditions of reduced system security.

The liberated market place therefore gives rise not only to environmental concerns, as

Law change that would remove inequities in pension schemes

From Mr John Moret.

Your leader ("Reform of the pension funds", May 11) rightly highlighted the need for reform of the current occupational pensions framework. I fear that tinkering with the existing structure, such as extending the "Club" transfer model as suggested by Mr Redman (Letters, May 13) complicates matters. The final salary legislative framework that has evolved is already so complex that the vast majority of its beneficiaries do not comprehend it and it needs its own "industry" to translate it.

Potentially, money purchase schemes have the merit of simplicity - and do not suffer from the cross-subsidies and questions of ownership that plague final salary schemes. Investment risks exist but these can be minimised. More importantly, the members undeniably benefit from favourable investment performance.

Unfortunately, occupational money purchase schemes remain subject to many of the final salary benefit restrictions and other legal requirements. Company-sponsored personal pensions plans, with freedom of investment, offer a far simpler and flexible solution - but a change to the Financial

Services Act legislation is needed to enable employers actively to "promote" such schemes. This step, along with the introduction of some safeguards such as restrictions on the marketing of high-cost products and controls on commission levels, would go a long way to solving the inequities and other recently exposed limitations of final salary schemes.

John Moret, pensions manager, Provident Life Association, Provident Way, Basingstoke, Hampshire RG21 3SZ

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John Moret, pensions manager, Provident Life Association, Provident Way, Basingstoke, Hampshire RG21 3SZ

Not so bad a defeat

From Mr C Rowley.

Sir, Ivo Dawson's article ("Shadow boxing in the Labour ring", May 13) continues your paper's tendency to see Labour's results in the recent general election as a "humiliating" defeat. Yet, the Labour party:

- increased its number of MPs and percentage of the vote for the third consecutive election;
- reduced the government's previously large majority;

voiced at the Northallerton inquiry, but also to fears of degraded security of supply. It was only a few years ago that the Department of Energy confirmed at the Rinkley Point inquiry that transmission security was an integral part of overall security of electricity supply, but that message, like the department itself, is being forgotten.

Patrick Hanson, national research officer, Electrical Power Engineers' Association, Station House, Fox Lane North, Chertsey, Surrey KT16 9HW

Views polarised on state of vocational training in UK

From Mr Peter McGregor.

Sir, Malcolm Craig's Personal View ("Bring back apprentices", May 20) is one of a number of items since my letter of April 30 which have exposed the total inadequacy of the reality of vocational training in Britain.

However, it is not that we throw out the baby with the bath-water, for at least that would enable us to start again. Over a vast array of policies, we throw out the baby and keep the bathwater.

Peter McGregor, Dacre Cottage, Longworth, Oxfordshire

From Mr Clifford Chetwood. Sir, Malcolm Craig is widely

off the mark and totally inaccurate when he writes of "hotch-potch" training in the construction industry.

Construction, which employs one in 10 of Britain's workforce, has developed a highly disciplined, properly integrated and, more to the point, employer-led training base.

Led by the Construction Industry Training Board, it has the biggest youth training programme of any industry in Britain, and YT has long been accepted as the preferred method of entry training for craft workers.

More than 185,000 young people have been through the scheme under the CITB's managing agency, training for up

to two years in very specific industry-related occupations. Today we are training some 16,000, despite the recession.

Periods of instruction and supervised practice at a college or training centre alternate with periods under supervision on site. These on-site periods are generally spent with the trainee's sponsoring or employing company in order to give practical experience of day-to-day working techniques and conditions. There are 30 individual skills and occupations for which the CITB provides YT programmes.

Until now, most of those completing the programme have gone on to gain City and Guilds craft qualifications after

further training under apprentice-type arrangements. We expect most of those who complete the programme in future to achieve the construction national vocational qualifications now jointly awarded by the CITB and City and Guilds.

Equally important, more than 90 per cent of those who have finished the programme have remained in the industry in permanent jobs. Surely evidence enough to confirm that their training has been wholly relevant, and not hotch-potch.

Clifford Chetwood, chairman, Construction Industry Training Board, 24-30 West Smithfield, London EC1A 9JA

OBSERVER

Whistle-stop tour

■ Sir Terence Conran, for one, must be reflecting on the circumstances that caused Michael Jullien to quit as boss of Storehouse at just 54.

It took the company's creator about 18 months to decide he did not wish even to function as a non-executive director alongside the ultra-ambitious Jullien, who came in as chief executive of Storehouse in 1988. Now Jullien has finally decided he cannot take his own frenetic pace, and from July will be recovering from a persistent virus at his French farmhouse.

Jullien is remembered even in his days as Midland's finance director as an "exhausting" colleague to be around. But it was also there he really made his mark - in extricating the UK clearer from the Crockford debacle.

Since then, he has continued to move at frenetic speed around the corporate flashpoints of Britain - Eurotunnel, for a short time, and then to Guinness, to help restore order after the big scandal. But his driving ambition to rise from finance director into the driving seat took him to Storehouse - at huge personal financial cost as he relinquished his Guinness share options - to run the group just as the peak of the consumer boom slipped inexorably into recession. While it took him more months to knock financial sense into the Storehouse balance sheet, his legendary workaholic character did not deliver any profound grasp of retailing. Contrast his successor, soft-spoken American David Dworcin, who had spells at a host of big

name US retailers under his belt before he began making a success as chairman of BHS. Dworcin, chewing thoughtfully on a banana at yesterday's press briefing, is not short of energy himself, but makes less noise.

Unkind cut

■ Anglers at a Netherlands gravel pit thought a blow was being struck for the underdog when they saw a cowering American pit bull terrier attacked by a giant pike. The dog, called Mahruus, needed six stitches to cuts in its forepaw.

Alas for justice, although looking like a pit bull, it wasn't one. Mahruus is really an American Staffordshire terrier which, unlike the notorious fighting strain, is bred to be a companionable animal - or so says the UK Kennel Club, anyway.

To cap it all...

■ Oh the pressures of being creative! Take for instance Emilio Ambasz, Argentinian architect, industrial designer, museum curator, academic and whatnot.

So versatile is he that, in his Pentagram/Design Museum lecture in London this week, he presented himself - albeit in self-parody - as no fewer than three visionary personalities. They were: Emilio, naturalistic architect, builder of earth-covered dream-palaces for millionaires in Montana, etc.

Ambasz, body-conscious designer, begetter of bandy toothbrushes and fold-away TV sets for the populace. Emilio Ambasz, who blends the talents of both the above and applies them to such things as graphic design. But perhaps the best summary of the whole was



provided by his description of the bit of himself that works as chief design consultant to US engine group Cummins: "Ambasz just encourages the engineers to have the courage to make their own decisions. In 10 years with Cummins all he has actually designed is a little oil-cap cover."

Life of leisure

■ Look out Glydebourne. A rival rural opera house will soon be springing up in north-east England, if Northumberland miner's son Sir John Hall has anything to do with it. The man who turned 120 acres of wet ashes into Gateshead's MetroCentre will retire from his Cameron Hall Developments company on reaching 60 next March, handing over to his 33-year-old son Douglas.

"It's very difficult to step down when you have been in power for so long, but I've made a decision - I've done nothing else but work since I was 18," he said from Lisbon. But what he means to do as a sexagenarian might

perhaps not strike everyone as leisure.

Only part of his plan is the "northern Glydebourne", surrounded by what is intended to be one of England's best gardens. It will be built at his home Wynyard - the 144-year-old mansion on the Durham/Cleveland border, which he bought in 1987 from the former coal barons, the Londonderry family.

Another project is to write the story of MetroCentre, still Europe's biggest out-of-town shopping and leisure complex, which was sold to the Church Commissioners five years ago.

Meanwhile, Hall will continue as chairman of Newcastle United football club which, despite its troubles, he intends to expand into the "greatest soccer academy in Europe". On the side, he'll also be consulting for Cameron Hall and give some backstage help to the Tory party.

Just desserts

■ Whoever defined satire as "the sour cream of wit" has been given the lie by the Californian arm of Rose Foods. It is lampooning the US political establishment with a box of assorted sweets. "A government fit for human consumption!" it declares on the lid.

The contents include: "One nut-fudge president, one marshmallow vice-president, a filibuster of jelly bean senators, a caucus of gum-drop representatives, and a sprinkling of red-hot congressional companions" (appropriately cinnamon-flavoured).

If any reader cares to suggest an alternative selection fitting the UK's administration, Observer will convey the idea to relevant manufacturers - besides awarding a bottle of malt whisky for the best-judged entry.

When gold must do more than glitter.



Omega Speedmaster Automatic chronograph with date in 18 k gold. Scratch-resistant sapphire crystal. Water-resistant. Swiss made since 1848.

Ω
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INTERNATIONAL COMPANIES AND FINANCE

BP and Banesto clash over stake undertaking

By Tom Burns in Madrid

A SIMMERING row between British Petroleum and La Corporación Banesto, the Spanish industrial conglomerate, flared yesterday amid accusations that each had acted in bad faith.

At the centre of the row is an alleged undertaking by Banesto, the large retail bank that controls La Corporación, to buy from BP 2.5 per cent of stock in the bank. This stake was held by Petromed, Spain's third largest oil refiner, which was acquired by the British company for \$678m in June last year.

The British company allegedly does not want the Banesto stock, which represents Pta7.5bn (\$73.07m) at current market prices, and Banesto is unwilling to purchase it.

The dispute surfaced at yesterday's annual shareholders'

meeting of La Corporación, which was attended by BP because it also owns 2 per cent of the conglomerate's equity as a result of the Petromed purchase.

BP's representative at the meeting first irritated Mr Mario Conde, chairman of La Corporación and Banesto, with questions from the floor. He then voted against the approval of La Corporación's 1991 accounts.

BP's defiant stand broke the traditionally complacent and self-congratulatory atmosphere of such meetings in Spain. The UK company's spokesman put 18 questions to La Corporación's board that probed allegedly over-valued investments, consultant's fees and loans.

Although BP had already put the questions in writing to La Corporación, the representative said the replies were

"incomplete and contradictory". The chairman of La Corporación said the questions were a device for pursuing grievances which had nothing to do with the meeting. He said arbitration was the proper mechanism to resolve such disputes.

BP later said it had voted against La Corporación's annual report because it "disagreed with certain dealings" undertaken by the holding company last year and had failed to receive a satisfactory explanation.

Mr Arturo Romani, chief executive of La Corporación, later denied the conglomerate was under any obligation to repurchase any stock held by BP in Banesto.

In 1991, La Corporación's consolidated net profits fell by 48 per cent to Pta12.5bn, and its dividend per share was reduced from Pta233 to Pta65.

UK grocery chain alters accounting policies

By John Thornhill in London

WM Morrison Supermarkets, the UK grocery chain, yesterday announced a significant change to its accounting policies by choosing to depreciate its land assets.

The company said the change was prompted by the "interest of prudence" recognising that the alternative use value of its sites might be significantly less than their food retailing value.

The move could increase shareholder pressure on other food retailers to follow suit, threatening a significant dilution in their earnings.

The share prices of all the leading food retailers were unsettled yesterday. Morrison slipped by 38p, while J. Sainsbury fell 7p to 458p. Tesco shed 6p to 374p and Argill Group, which runs Safeway, slid 9p to 351p.

Mr Tony Shiret, food retailing analyst at Credit Lyonnais Laing, said: "The fact that Morrison's has acknowledged the argument on alternative value will put the other food retailers under increased institutional pressure to do likewise."

Mr Shiret argued in a recent circular that the big food retailers were significantly overvaluing their property portfolios by failing to provide for such depreciation.

Mr Shiret estimated that the effect of adopting "prudent" depreciation policies would depress Tesco's earnings per share in the year to spring 1993 by 21 per cent.

J. Sainsbury would suffer a 15 per cent reduction and Argill Group, which runs the Safeway chain, an 11 per cent dilution.

Asda is expected to announce a substantial write-down on its property assets when it reports its results this summer.

Mr Kenneth Morrison, chairman, told shareholders yesterday that the company would depreciate all land, whether in use or not, by 1 per cent a year from the beginning of the financial year.

Fiat boosts expansion programme

Haig Simonian on the Italian car maker's investment in Poland

By agreeing to take 90 per cent of a new company to be formed with Poland's FSM cars group, Fiat, Italy's biggest private sector company, has moved a decisive step forward in its international expansion. However, the accord also involved a substantial increase in the original size of its planned investment.

In the memorandum of understanding signed by Italian and Polish negotiators last October, Fiat committed itself to taking just 51 per cent of FSM. That would have given the Turin-based company management control over the Polish group in which it had invested \$800m in a project to create and build in Poland its new Cinquecento mini-car.

The new car, introduced to the Italian market in March, has had considerable success. Early orders have already exceeded 40,000, while the 20,000 deliveries so far played a role in helping Fiat appreciably to improve its share of the domestic car market last month. Production of the Cinquecento is to be increased to 240,000 a year.

But the deal signed in Warsaw on Wednesday night involves a much bigger commitment by Fiat than originally planned. Its stake in FSM has risen to 90 per cent, while the overall size of its Polish investment will reach around \$2.5bn over the coming years.

Fiat is in the early phases of a huge £47,000bn (\$30bn) 10-year investment plan to revise its entire model range and build a big new assembly plant and engine facilities in southern Italy. But last week, the group announced a 30 per cent drop in net profits in the mid-80s. Fiat has been exposed among Europe's leading car producers in not having any significant production capacity outside its home market.

With the example of VW's purchase of Skoda in Czechoslovakia still familiar, the Italians may have sought a similar arrangement for themselves.

Meanwhile, costs in Italy have been rising fast. In his letter to shareholders earlier this year, Fiat's chairman, Mr Giovanni Agnelli, warned of the competitive disadvantage increasingly facing Italian manufacturers. At over



Andrzej Olechowski, Polish finance minister (right), Renato Ruggiero, Fiat deputy chairman, and Haig Simonian (left), Fiat director, at the signing of the protocol

Poland's privatisation programme.

The new arrangement will allow Fiat to integrate the Polish company, which employs about 23,000, much more

6 per cent, Italian inflation remains stubbornly above France and Germany. The labour market is inflexible, while industry suffers also from less obvious hindrances

The prospect of over 5,000 layoffs following Fiat's purchase of a 90 per cent stake in FSM among the 23,000 workers currently employed in FSM's two plants at Bialsko Biala in southern Poland. A spokesman for the Solidarity trade union said three unions had called a strike alert, which is often the first stage leading to strike action, writes Anthony Robinson.

Although weakened by the recession which has seen industrial production in state-owned enterprises slump 40 per cent over the last two years, the trade unions and the workers councils still retain allegiance among workers fearful of layoffs and affected by the government's "popiwek" tax designed to keep wage increases below the rate of inflation.

close to its group operations. After selling SEAT in Spain to Volkswagen in the mid-80s, Fiat has been exposed among Europe's leading car producers in not having any significant production capacity outside its home market.

With the example of VW's purchase of Skoda in Czechoslovakia still familiar, the Italians may have sought a similar arrangement for themselves.

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like poor public services.

Despite the disadvantages, the company is investing heavily in southern Italy - helped by some sizeable government investment grants. However, it may have felt the time had come to lay down a bigger marker elsewhere.

The Polish investment may also reflect difficulties in Fiat's other big east European project - the planned purchase of a stake in VAZ, Russia's biggest car maker. The VAZ deal, which is still under negotiation, was itself a substitute for a much more ambitious venture to build an entirely new car plant at a greenfield site at Yelabuga.

After Yelabuga was put on

hold, largely as a result of the increasing financial problems facing the then Soviet Union, the VAZ proposal was put forward instead. Now, even that has melted into the background although company officials say it has not been laid to rest.

Fiat's strong interest in east European markets was highlighted last month when Mr Renato Ruggiero, Italy's former foreign trade minister who sits on the company's board and has responsibility for its international affairs, visited Kazakhstan. He met local leaders for exploratory talks on the possibility of setting up a new car plant.

Developments in Fiat's model strategy may also have influenced its new Polish strategy. Rather than just build the Cinquecento, the deal with FSM involves the creation of a second model programme, designed to replace the 126 mini-car.

Like the Cinquecento, the new model will be devised with both western and eastern European customers in mind.

To keep costs down and provide an adequate margin on such low-priced models, production for eastern European markets will be concentrated in Poland.

Polish venture lifts Milan, Page 43

AEG expects to break even next year

By Christopher Parkes in Bonn

AEG, the troubled Daimler-Benz subsidiary, will break even in 1993 at the latest, according to Mr Ernst Georg Stöckl.

Although group turnover will fall this year as a result of withdrawing from cable and office equipment manufacturing, sales had already risen 6 per cent in the first four months of 1992.

Mr Stöckl said he expected a 10 per cent overall increase to DM12bn (\$3.54bn) for the full year, compared with DM14bn for 1991.

Confirming losses of DM624m in 1991, he said the only divisions to make any profits were the core electrical components and transmission business and the domestic appliance subsidiary.

Responding to persistent rumours that AEG appliances is to be sold, Mr Stöckl said it was working at full capacity and would remain part of the group.

Deutsche Bank slows

By Andrew Fisher in Frankfurt

DEUTSCHE Bank, Germany's largest bank, yesterday said its profits growth had slowed this year and Mr Hilmar Kopper, chief executive, indicated that there was little chance of a further dividend rise.

Operating profits in the group grew by 10 per cent in the first four months and by 4 per cent at the parent bank. The comparison is with one third of last year's total profit. Commerzbank recently reported a 70 per cent

jump in the first two months, although the rise was 25 per cent if compared with one sixth of last year's full result.

Mr Kopper said that the credit situation was worsening in parts of the German economy and it was thus too early to forecast a rise in the dividend.

Last year, the bank raised operating profits by 16.5 per cent to nearly DM6bn (\$3.6bn) and is lifting the 1991 distribution by DM1 to DM15 a share.

Control of Seleo sold

By Haig Simonian in Milan

ITALY'S privatisation programme moved a small step forward yesterday with the transfer of formal control of Seleo, one of the country's best-known consumer electronics companies, to a group of private investors headed by Mr Gian Mario Rossignolo and Mr Hans Werthen.

Mr Rossignolo is chairman of Zanussi, the Italian white goods group owned by Electro-

lux of Sweden, while Mr Werthen is honorary chairman of the Swedish concern. Together, they control Sofin, a private company which has run Seleo since 1989.

However, formal control of Seleo has remained with REL, a company set up in the early 1980s to save troubled consumer electronics groups following an industry crisis. Seleo, formerly part of the Zanussi group, came under the control of REL in 1983.

An Important Announcement From Westpac Banking Corporation

The most pressing issue confronting Westpac is the Group's exposure to the property sector in Australia and, to a lesser extent, in the United Kingdom.

Westpac has been closely monitoring the Bank's exposure to the property markets in these two countries. It is now believed that recovery in these markets is further away than originally expected. A decision has therefore been made to increase the level of provisions held against the Bank's problem property portfolio.



"By year end the Bank will have a stronger balance sheet." Sir Eric Neal AC, Chairman of the Board

This has resulted in Westpac reporting a net loss of \$1,666 million for the half year ended 31 March 1992. The exceptional nature of this event has been emphasised. The Group is expected to be profitable in the second half and the need for provisioning of this magnitude is not expected to be seen again.

THE PROPERTY MARKET

Westpac's exposure to the commercial property market has been a heavy burden and an inhibitor to improved profit performance.

When announcing the Bank's full year results for 1990/91 last November, the Bank believed, given expectations of recovery in the property market, the valuation bases being used for its major property exposures were then appropriate. More recently there has been increasing evidence that any recovery in the commercial property market is still a long way off.

A major review of property exposures by two firms of valuers, Jones Lang Wootton and Baillieu Knight Frank was commissioned to provide independent valuations. The basis for valuation was the current market value - the amount which would be realisable from a willing buyer to a willing seller allowing a period of up to two years from commencement of the sale to settlement - a very conservative basis.

On average, for all the property reviewed, the new valuations were 34% below book value. These have been accepted without amendment.

INCREASE IN PROVISIONS

Following this review and a concurrent review of other loan assets, total additional specific provisions of \$2.8 billion have been raised.

The Reserve Bank of Australia has been kept informed of the steps taken to strengthen the Group's position and fully support them. They confirm that, after allowing for the additional provisioning, Westpac continues to satisfy its capital adequacy requirements.

AUSTRALIAN GUARANTEE CORPORATION

A large amount of the additional provisioning has been taken in AGC which has made a loss of \$719 million. To restore its financial position, the Bank has injected \$850 million of new capital into AGC. It is the Bank's intention to reduce AGC's exposure to major property developments.

As a result AGC will emerge as a viable finance company focusing on specialist finance company activities of consumer, motor vehicle, leasing and equipment finance and small, mainly residential, property finance.

CAPITAL RAISING

To increase Westpac's capital base, a 3 for 10 renounceable rights issue at \$3.00 per share to raise \$1.2 billion has been announced. Formal documents will be sent to Westpac Proprietors in August 1992. These shares will participate in final dividend payable January/February 1993 as to one half thereof.

Reflecting the confidence in the core profitability of the Bank and the expected return to profits in the second half, the Directors have declared a fully franked dividend of 12 cents per share. It is expected that the fully franked and final dividend for the current year will be maintained at the same level as the interim dividend.

In making this announcement, Westpac wishes Proprietors, customers and staff to understand that:

- The decisions Westpac has taken have been designed to, and will, improve the financial soundness of the Bank.
- The Bank has been exhaustive in its examination and conservative in the provisions it has made.
- The Bank expects to return to sound profitability in the second half due to its underlying core profitability.
- By year end the Bank will have a stronger balance sheet.



"The Bank expects to return to sound profitability in the second half due to its underlying core profitability." Mr Frank J Conway, Managing Director

BUSINESS FOR SALE

Available For Sale

Credit Reference Agency
With Turnover of c.£700,000

Please apply to Box Number H6889, Financial Times,
One Southwark Bridge, London SE1 9HL

LEGAL NOTICES

THE INSOLVENCY ACT 1986

IN THE COUNTY COURT OF THE DISTRICT OF SOUTH LONDON

IN BANKRUPTCY NO 48 OF 1992

RE: KATH HALLIWELL

I, Nigel John Hall, of Gloucester, GL1 1XD HEREBY GIVE NOTICE that I have been appointed and confirmed by the Department of Trade and Industry as the Liquidator of the above-named Company.

All persons having claims against the Company are required to send full particulars of their claims to me and all debts due to the estate must be paid to me.

Creditors who have not proved their debts must forward full particulars of their debts to me.

Signed (Chairman) T. Bellingham

Signed (Liquidator) T. Bellingham

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THE INSOLVENCY ACT 1986

IN THE COUNTY COURT OF THE DISTRICT OF SOUTH LONDON

IN BANKRUPTCY NO 125 OF 1992

RE: THOMAS WILLIAM CHAPMAN

I, Nigel John Hall, of Gloucester, GL1 1XD HEREBY GIVE NOTICE that I have been appointed and confirmed by the Department of Trade and Industry as the Liquidator of the above-named Company.

All persons having claims against the Company are required to send full particulars of their claims to me and all debts due to the estate must be paid to me.

Creditors who have not proved their debts must forward full particulars of their debts to me.

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LEGAL NOTICES

PIPELINES ACT 1962

ELECTRICITY & PIPE-LINE WORKS (ASSESSMENT OF ENVIRONMENTAL EFFECTS) REGULATIONS 1990
APPLICATION FOR PIPE-LINE CONSTRUCTION

AUTHORISATION

HAMILTON OIL COMPANY LTD.
PROPOSED POINT OF AFR TO CONNAR'S QUAY 24" GAS & 16" OIL CROSS-COUNTRY PIPE-LINES

Hamilton Oil Company Ltd. hereby give notice, in accordance with the provisions of Part 1 of Schedule 1 to the Pipelines Act 1962 and the regulation 7(3) of the Electricity and Pipe-line Works (Assessment of Environmental Effects) Regulations 1990, that an application has been made to the Secretary of State for Trade and Industry for the grant of authorisation for construction of cross-country pipe-lines.

The proposed 24 inch and 16 inch pipe-lines are to be for the conveyance of Gas and Oil, respectively, between the Point of Ayr and Connar's Quay.

The pipe-lines will be owned by Hamilton Oil Company Ltd.

Copies of the maps, on which the proposed routes of the pipe-lines is delineated and which will run within the limits of the proposed 200 yards (unless shown otherwise) on either side, and the Environmental Statement (which accompanied the application) can be inspected during normal office hours in Room 3.M.1, Department of Trade and Industry, 1 Palace Street, London SW1R 5HE and at the offices of the following local authorities:

- Clydeport Council
- Dumbarton Council
- Ayr & Arran District Council

A copy of the Environmental Statement may be obtained from the following address, whilst stocks last, at a cost of £50 (plus postage).

Hamilton Oil Company Ltd.
Facilities Engineering Construction
c/o Brown & Root House
125 High Street
Collieston Wood
London SW19 2JR

Objections to this application should be made in writing, setting out the grounds of objection and bearing the reference PX 75706/77 and should be sent to the Secretary of State for Trade and Industry at 1 Palace Street, London SW1R 5HE (marked FAX Mr. G.R.T. Cobb, Pipelines Planning Group) to arrive no later than 26 June 1992.

R Harvey,
Director,
Hamilton Oil Company Ltd.
Dumbarton House
Pleasance
London W1X 6AQ

The Companies Act 1985

Company No. 1851886

RE: HAMILTON OIL COMPANY LTD.

NOTICE IS HEREBY GIVEN that, in accordance with the provisions of the Companies Act 1985, a meeting of the shareholders of the above-named company will be held at 125 High Street, Collieston Wood, London SW19 2JR, on Thursday 28 May 1992 at 11.00 am for the purpose of considering and voting on the proposed reorganisation of the company.

A list of the names of the shareholders of the company, together with the number of shares held by each, will be sent to each shareholder of the company by post, not less than 14 days before the meeting.

It is requested that shareholders of the company who are entitled to attend and vote at the meeting should bring with them to the meeting a copy of the notice of the meeting and a copy of the list of shareholders sent to them by post.

Signed (Chairman) T. Bellingham

Signed (Secretary) T. Bellingham

Signed (Director) T. Bellingham

Signed (Director) T. Bellingham

INTERNATIONAL COMPANIES AND FINANCE

O&Y offers safeguards to fend off creditors

By Bernard Simon in Toronto

OLYMPIA & York has offered its creditors financial safeguards aimed at thwarting their efforts to unravel the court order which has frozen the troubled developer's Canadian debt obligations.

An O&Y lawyer urged an Ontario court yesterday not to make any exemptions from the order, granted last week under Canada's Companies Creditors Arrangements Act.

If the restructuring of O&Y's US\$12bn debt is to have any chance of success, he said, creditors must be kept at bay and no creditor should be given an advantage.

In return, O&Y has proposed to identify all revenues and expenses according to the asset to which they relate, and to set up separate bank accounts for each asset.

Administrative and restructuring costs of the parent company, Olympia & York Development, would be allocated on an unspecified proportionate basis among the various assets.

O&Y made its offer in response to a slew of motions submitted by disgruntled creditors, represented by about 40 lawyers, at yesterday's hearing.

The lenders' main concern is to prevent any "co-mingling" of funds between O&Y's Canadian operations, and its businesses in the US and Britain, which are not subject to court protection.

One motion seeks to halt the proposed sale later this month of O&Y's 18 per cent interest in Santa Fe Pacific, the Chicago-based railway and mining company.

In addition, holders of securities backed by individual buildings are seeking exemption from the CCAA order to enable them to seize rents in lieu of overdue interest.

Mr Bernard Wilson, the Price Waterhouse partner appointed as a liaison between O&Y and its lenders, assured the creditors in an affidavit that he

expected to be able to review revenues and expenses on each property, "and the application of any excess".

Mr Wilson said he planned to present his first report to the lenders on June 15, and at monthly intervals after that.

Lawyers for the banks responded cautiously to O&Y's proposals, but several described them as a step in the right direction. The court is not expected to rule on the various creditor motions for several days.

Meanwhile, O&Y and some of its bank lenders have joined forces to prevent disgruntled commercial paper holders from forming a committee to

press their claims. The commercial paper is secured by Exchange Tower, a 36-storey building in Toronto.

O&Y has failed to conclude a sale-and-leaseback deal on the building, which would have allowed it to redeem about C\$160m (US\$126m) in outstanding commercial paper.

It emerged at a five-hour meeting in Toronto that the company and several of its bank lenders hold substantial quantities of the commercial paper themselves. Other holders, including Merrill Lynch, the securities firm, were unable to muster the two-thirds majority necessary to form the committee.

State works help big Japanese builders

By Robert Thomson in Tokyo

THE volatility of Japan's property market slowed orders for most contractors in the fiscal year just ended, though a steady flow of public works business bolstered revenue for the industry's larger companies.

The striking contrast between the larger contractors with a broad business base and the smaller concentrated on housing and resort development was highlighted by the vastly different earnings statements released yesterday by Kajima, a general contractor, and Nichimaru, an apartment builder.

Kajima reported a 14.7 per cent increase in sales, to ¥1,951bn (\$14.67bn) and a 20 per cent increase in pre-tax profit, to ¥133.9bn. Nichimaru Corporation, meanwhile, suffered a pre-tax loss in its first half to the end of March of

¥45bn, compared with a profit of ¥35bn in the same period last year.

It also revealed a 59.5 per cent fall in sales, to ¥17.5bn, and a 10 times increase in inventory to 2,300 apartments.

Although housing starts in Japan last year fell from 1.7m to 1.37m, even the reduced production was still too much for a market damaged by a spate of speculative building in the late 1980s. Meanwhile, civil engineering contracts rose by 6.9 per cent last year, and public construction works were 18.5 per cent higher.

Contractors are hoping to benefit from the Japanese government's plan to stimulate the economy by increasing budget outlays in the first half of the year, and its promise to expand investment in infrastructure.

A construction industry leader, Obayashi, was bruised in spite of the cushion pro-

vided by public works spending. It reported a 12.5 per cent fall in pre-tax profit to ¥52.8bn, on a 13.1 per cent increase in sales to ¥1,509bn.

Obayashi blamed the fall on an increase in interest payments on loans taken to cover bills unpaid by the company's customers, and by appraisal losses of ¥5.6bn on securities holdings. For the current year, it is expecting a slight increase in profit to ¥55bn on sales of ¥1,610bn.

And the current period will not be as buoyant for Kajima, which is forecasting that pre-tax profits will fall by almost 20 per cent to ¥103bn on marginally higher sales of ¥2,000bn.

It reported that short-term holdings of land expanded from ¥198bn to ¥239.9bn, apparently as a result of the difficulty in offloading new properties, while its unrealised gains on short-term stocks fell

from ¥186.5bn to ¥116.8bn last year.

Two other leading contractors, Shimizu and Taisei, announced profit increases. However, they also expect the current year to be more difficult. Shimizu reported a 7.5 per cent lift in pre-tax profit to ¥124.5bn, on a 13.1 per cent increase in sales to ¥2,130bn, though orders received rose by only 2 per cent during the year.

For the current year, Shimizu's sales are expected to grow by about 3 per cent to ¥2,200bn, while pre-tax profit will remain at around ¥125bn.

Taisei reported an 18.9 per cent rise in pre-tax profit, to ¥96.4bn, and is expecting a 6.8 per cent rise this year. Sales were 10.9 per cent higher at ¥1,717bn, though revenue from housing construction fell 6.3 per cent and the company reported ¥9.8bn in appraisal losses on securities holdings.

Losses at Enichem up to L742bn

By Haig Simonian in Milan

LOSSES at EniChem, the troubled Italian state-owned chemicals group, leaped in 1991, to L742bn (\$615m) after minority interests, compared with L65bn in the previous 12 months.

Before minorities, losses rose more than 10 times to L722bn from L68bn in 1990, while at parent company level losses amounted to L732bn. A dividend, cut to L15 a share last year, will not be paid. Group sales fell by 6 per cent to L13,424bn.

The result, which was worse than expected, confirms the immense difficulties facing the group, which re-entered the public sector after the collapse of the Enimont joint venture and sale of its stake by Montedison in November 1990.

EniChem, Italy's biggest chemicals company, has failed to get to grips with the severe problems facing the world chemicals industry. Long-awaited disposals and strategic alliances to move away from base chemicals have been put off, and large-scale redundancies and plant closures have been pushed aside by political considerations. Meanwhile, wrangles within EniChem and with its parent, the Eni energy and chemicals holding company, have complicated matters.

EniChem blamed its results on the sharp fall in product prices due to weak demand and over-capacity in many sectors of the industry. The effect of declining prices, not matched by a drop in raw materials costs, was reflected in the collapse of operating profits, to L77bn from L743bn in 1990.

The group's problems have been severely exacerbated by the extreme weakness of its balance sheet, which has left it under-capitalised and facing a heavy debt burden. This has only been partly mitigated by the transfer of some activities, notably refineries and the heavily loss-making fertilisers operation, to other parts of the Eni group.

Although net debt fell by L1,377bn to L7,004bn at the end of last year, the figures mask contrasting tendencies. While just over L2,850bn of debt was shifted off the balance sheet through the transfer of activities to Eni, borrowing increased by over L1,500bn to help finance cash-flow and maintain investments.

Argentina approves gas privatisation

By John Barham in Buenos Aires

ARGENTINA'S congress has approved controversial legislation allowing privatisation of the state-owned natural gas monopoly.

The government may now go ahead with its stalled plans to break up the company, Gas del Estado, and sell its transport and distribution networks to private investors in an operation expected to raise about \$2.7bn.

The Gas del Estado (GDE) sale will be one of Argentina's largest privatisations, following the sale in 1990 and 1991 of its telephone network and airline. The government intends to sell off almost all federally-owned companies by the end of 1992. YPF, the national oil company, is being prepared for privatisation in 1993.

The legislation was held up for months by provincial politicians representing gas-producing regions. Government officials say they expect to announce a call to tender by September and award individual business units to investors by December, three months later than planned.

The legislation splits GDE's trunk pipelines into two companies covering the north and south of the country.

Morgan Stanley rises to \$139m

By Martin Dickson in New York

MORGAN Stanley, the New York investment bank, yesterday continued Wall Street's spate of strong earnings when it reported first-quarter net income of \$139.1m.

The profits were ahead of the \$120.1m reported in the first quarter of last year, but the figures were not directly comparable because the company has changed the end of its first quarter to April from March in previous years.

Morgan Stanley, which this week lead-managed the sale of

General Motors' \$2.1bn share offering, the largest ever by a US company, has been benefiting from a rising stock market and a boom in new issues of equity.

However, its shares dropped in morning trading yesterday, to stand at \$51.4, down \$1.4, at lunchtime.

Mr Richard Fisher, chairman, said investment banking revenues were supported by an active equity underwriting calendar and increased financial advisory revenues.

Global sales and trading activity remained strong, although somewhat below the record levels seen in the first

quarter of last year.

The figures were helped by the realisation of investment revenues from its stake in Coltec Industries, a company which was floated on the stock market during the period.

Earnings per share for the quarter totalled \$1.62, against \$1.54 in the first quarter of last year, while revenues were \$603m, against \$748m.

Investment banking revenues were \$270m, up from \$187m. Morgan Stanley's trading revenues on its own account dropped from \$898m to \$891m, while investment revenue rose from \$5m to \$31.2m.

Weak demand keeps Navistar in red

By Martin Dickson

NAVISTAR, the leading US manufacturer of medium and heavy trucks, yesterday reported a second-quarter net loss of \$35m. It predicted that weak demand would keep it in the red for the third quarter.

The loss, which worked through at 17 cents a share, compared with a loss of 23m, or 15 cents a share, in the same period of 1991. Sales and revenues totalled \$914m, down from \$940m, while shipments dipped 17 per cent, from 21,300 units to 17,500.

The company blamed the shipments drop on lower demand for school bus chassis. Navistar, which has a particularly large share of the school bus market, said some fleets had been deferring purchases.

"While there has been a clear, but selective, improvement in heavy truck demand," said James Cotting, Navistar's chairman, we have not as yet seen the same signs of recovery in the market for medium trucks and school buses."

Navistar said it had maintained its position as sales

leader in the North American retail market for medium and heavy trucks, with a 26.3 per cent market share in the first half. This, however, was down from 29.2 per cent for the same period of 1991.

The company's backlog of orders for heavy trucks rose 41 per cent from levels of a year ago, but medium truck and bus orders declined 14 per cent.

For the first six months, the company reported a net loss of \$67m, or 32 cents a share, compared with a net loss of \$67m, or 33 cents, in the same period last year.

Pargesa Holding SA

GENEVA

Notice is hereby given to shareholders of an
ORDINARY SHAREHOLDERS' MEETING
to be held on Tuesday, June 2, 1992, at 11.00 a.m.,
at the Head Office of
BANQUE PARIBAS (SUISSE) S.A.
Geneva - 2, place de Hollande

TO CONSIDER FOLLOWING ITEMS:

1. Report of the Board of Directors, presentation of the financial statements for the fiscal year ended December 31, 1991, and Auditors' report.
2. Discussion, approval of said reports and proposals to allocate the net profit.
3. Release and discharge of the Board of Directors.
4. Elections.
5. Election of the Auditors.

Shareholders may obtain admission cards to the Ordinary Shareholders' Meeting at BANQUE PARIBAS (SUISSE) S.A., UNION BANK OF SWITZERLAND and SWISS CREDIT BANK from May 22 to June 1, 1992, noon, by depositing their shares or a receipt for such deposit with another bank.

The Annual Report, including the income statement, the balance sheet, the Auditors' report and the proposals by the Board of Directors regarding the allocation of the fiscal year's net profit is available to the shareholders at the Head Office and subsidiaries of the aforementioned banks.

Geneva, May 21, 1992

For the Board of Directors
P. Desmarais Sr. S. Tapemoux
Chairman Secretary

intrum justitia

(Registered in Curaçao No. 41415)

Notice of Special General Meeting

The shareholders of Intrum Justitia NV are hereby given notice to attend the Special General Meeting of shareholders which will be held on Monday June 29th 1992, at 14.00 hours, at Chumacostekade 3, Willemstad, Curaçao, Netherlands Antilles.

To carry out the following business:

That subject to the approval of the Board of Supervisory Directors and the Department of Justice of the Netherlands Antilles, the current Articles of Incorporation be replaced by those contained in the draft deed of Amendment and to authorise Smeets, Thesseling & Van Bokhorst, Curaçao, to apply for the Ministerial declaration of no objection, to sign and to have the notarial deed of amendment of the articles passed and make such amendments in the said deed as may be required by the Minister of Justice and further do everything necessary in connection thereto.

The draft deed of amendment together with a form of proxy can be obtained at the Registered Office of the Company, Chumacostekade 3, Willemstad, Curaçao, Netherlands Antilles, Tel 59 99 65 70 22, fax 59 99 65 75 43; or from the Registrar: The Royal Bank of Scotland, P.O. Box 457, Owen House, 8 Bankhead Crossway North, Edinburgh, Scotland; or from the Kredietbank S.A. Luxembourg, 43 Boulevard Royal, L 2955 Luxembourg.

Shareholders can attend the meeting in person or may be represented at the meeting by proxy.

To this effect the holders of registered shares are requested to complete a proxy form together with their voting instructions and mail these to the Registrar:

The Royal Bank of Scotland Plc, P.O. Box 457, Owen House, 8 Bankhead Crossway North, Edinburgh EH11 0XG, Scotland, Fax: 44 31 442 4924

so as to be received no later than June 20th, 1992.

Holders of bearer shares are requested to deposit their shares with a bank and to arrange for the completion and execution of a certificate of deposit which should then be sent with the proxy forms and voting instructions so as to be received by the Royal Bank of Scotland Plc no later than June 20th, 1992.

Intrum Justitia NV
May 22, 1992

Deutsche Bank AG

Frankfurt am Main

(Incorporated with limited liability in the Federal Republic of Germany)

Notification of Dividend

The Ordinary General Meeting on May 21, 1992, has resolved to distribute the distributable profit for the 1991 financial year being DM 688,268,130 and has approved the payment of

a dividend of DM 15 per share of DM 50 par value.

The dividend will be paid less 25% investment income tax and a solidarity charge of 7.5% on investment income tax (total deduction = 26.875%) against presentation of Dividend Coupon No. 58 at one of the paying agents listed in the Federal Gazette (Bundesanzeiger) of the Federal Republic of Germany No. 96 dated May 22, 1992.

In accordance with the British-German Double Taxation Convention of November 26, 1964, as amended in the protocol of March 23, 1970, the German withholding tax is reduced from 26.875% to 15% for shareholders resident in the United Kingdom. To claim this, shareholders must submit an application for refund by December 31, 1996 at the latest. The application should be addressed to the Bundesamt fuer Finanzen, Friedhofstrasse 1, D-5300 Bonn 3.

In the United Kingdom payment will take place through the following banks: Deutsche Bank AG, London Branch, 6, Bishopsgate, London EC2P 2AT, Midland Bank plc, Securities Services UK Department, Ground floor, Suffolk House, 5 Laurence Pountney Hill, London EC4R 0EU.

The dividend payment in the United Kingdom is made in Pound Sterling converted from Deutsche Mark at the rate prevailing on the day of presentation of the dividend coupon.

Frankfurt am Main, May 1992

Board of Managing Directors



Discount Bank and Trust Company Geneva

BALANCE SHEET AS AT 31st DECEMBER 1991

ASSETS	CHF	LIABILITIES	CHF
Cash in hand, Swiss National Bank and Post Office deposits	41,087,978	Due to banks, at sight	75,205,185
Due from banks, at sight	81,678,049	Due to banks, on time	429,251,382
Due from banks, on time	3,180,233,073	of which due within 90 days: 380,006,147	
of which due within 90 days: 2,269,450,445		Customers' demand deposits	302,073,404
Bills and money market paper	241,198,735	Customers' time deposits	3,743,104,695
of which Federal securities: 26,129,282		of which due within 90 days: 2,985,731,599	
Advances in current accounts, unsecured	28,871,052	Deposit accounts	27,373,775
Advances in current accounts, secured	180,487,435	Other liabilities	131,981,018
of which secured by mortgages: 4,286,253		Dividend and bonus	14,400,000
Unsecured time loans and advances	59,499,019	Subordinated capital notes	80,000,000
Secured time loans and advances	253,360,438	Net worth:	
of which secured by mortgages: 24,229,791		Share capital	80,000,000
Loans to public authorities	57,957,257	Legal reserve	38,000,000
Securities	742,685,000	Special reserve	223,000,000
of which certificates of deposit: 86,460,000		Profit and loss account:	
Permanent participations	55,675,000	carried forward	1,290,268
Bank premises	32,841,000	Total Net worth	342,260,268
Other real estate holdings	390,000		
Other assets	149,845,641		
	5,115,729,705		5,115,729,705

Branches: Zurich, Lugano, London, Amsterdam, Luxembourg, Grand Cayman (B.W.I.), Panama
Representative offices: Paris, Buenos Aires, Montevideo, Punta del Este, Mexico City, Santiago de Chile

RANGER OIL LIMITED

RANGER OIL



Robert W. Campbell



William A. Gatenby

Mr. S. Simon Fleisman, Chairman of the Board of Ranger Oil Limited, announces the appointments of Robert W. Campbell and William A. Gatenby to the Board of Directors.

Mr. Campbell is a director and retired Chairman of Canadian Pacific Limited. He also serves on the boards of directors of Canadian Pacific Forest Products Limited, United Dominion Industries Limited, PanCanadian Petroleum Limited, The Royal Bank of Canada, Westinghouse Electric Corporation and The Haliburton Company.

Mr. Gatenby is Chairman of the Board of Cameco Corporation, a public mining and energy company. He was Chief Executive Officer of that company from 1988 to 1991 and President from 1988 to 1990. Prior thereto, he was President and Chief Executive Officer of Texaco Canada Resources Ltd. from 1981 to 1988. Mr. Gatenby is a director of Texaco Canada Petroleum Inc., The Conference Board of Canada and the Canadian Nuclear Association.

Ranger Oil Limited is engaged in petroleum exploration and production principally in Canada and the North Sea.

ALCATEL ALSTHOM
COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ
Corporation organized under French Law (Société Anonyme)
Capital: French Francs 4,525,258,459
Head Office: 54 rue la Boétie - 75008 PARIS
Registered Head Office: PARIS B 542 019 096

FIRST NOTICE
The holders of 6 1/2 % 1990-2000 Bonds of FRF 680 nominal value issued by ALCATEL ALSTHOM COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ are convened to a General Meeting to be held at 50 rue Trévise - 75009 PARIS (France) on June 12, 1992 at 3.00 p.m., in order to consider the following agenda:

- Board of Directors' Report.
- Approval of the accounts proposed to the Mixed Meeting (Ordinary and Extraordinary) of shareholders, authorizing the board:
- to issue, with waiver of their preferential right:
- shares, possibly with share warrants,
- share warrants;
- to use, in case of public offering to purchase or exchange shares, the authorizations given to it in order to raise the capital.

Decision on the method of recording the documents of the General Meeting.
In order to permit the bondholders to attend, or be represented at, this meeting, the Bonds or their deposit receipts, must be deposited at least five days before the date fixed for the meeting, at the offices of the brokers having participated in the placement of these Bonds and from whom transfer or subscription could not be made. This meeting shall be validly held if the holders of twenty five per cent of the outstanding bonds entitled to vote are present personally or represented.

THE BOARD OF DIRECTORS

INTERNATIONAL COMPANIES AND FINANCE

JAPAN'S BIG SIX SUFFER FROM GLOBAL ECONOMIC SLOWDOWN AND SOUR FINANCIAL INVESTMENTS

Trading companies post fall in earnings, sales

By John Burton in Tokyo

JAPAN'S big six trading companies yesterday reported an expected fall in both sales and earnings for the fiscal year that ended March 31 due to the global economic slowdown and sour financial investments.

Weaker domestic demand curbed import revenues, while there was also a decline in income from third-country transactions.

In terms of product sectors, there was a decline in turnover from energy and chemical products as crude oil prices fell. A price drop for metals also depressed income. But sales of machinery rose for some companies.

Most of the trading houses expect that pre-tax earnings will remain flat or rise only slightly during the current fiscal year reflecting the gradual recovery of the global economy.

Earnings were squeezed last year because of higher interest rate payments and lower returns from financial investments with the drop in Japanese share prices.

C. Itoh & Co retained its position as the world's biggest

trading company with ¥20,000bn (\$154.26bn) in sales, but it suffered its first profit fall in five years with pre-tax earnings declining by 16.7 per cent to ¥45.28bn.

It blamed the earnings fall on increased financial expenses that reflected higher interest costs and a growth in loan write-offs and loss reserves.

JAPANESE TRADING COMPANIES' RESULTS			
	Sales (¥ '000bn)	Pre-tax profits (¥bn)	Net earnings (¥bn)
Itoh & Co	20	(-2.8%)	45.28
Sumitomo Corp	18.7	(-2.3%)	33.2
Marubeni Corp	18.2	(-4.1%)	38.4
Mitsui & Co	18.18	(-11.4%)	61.4
Mitsubishi Corp	15.69	(-9.9%)	85.89
Nishio Iwai Corp	10.9	(-18.2%)	21.1

After-tax profits plunged by 42.7 per cent to ¥10.8bn as extraordinary losses amounted to ¥5.9bn.

C. Itoh predicts that sales will fall slightly to ¥19,000bn in the current fiscal year, while pre-tax profit will be steady at ¥45bn.

The after-tax profit is expected to increase to ¥12bn.

Sumitomo reported an 18.1

per cent fall in pre-tax earnings to ¥63.35bn as its net financial income was cut by 48 per cent to ¥13bn.

This reflected a decline in net interest and dividend income and losses on securities.

Sumitomo predicts that pre-tax earnings will increase slightly to ¥66bn as sales nudge forward to ¥19,000bn.

¥17.4bn as extraordinary losses eased.

It expects that pre-tax and after-tax earnings will remain steady this fiscal year, while sales will decline slightly to ¥17,000bn.

Mitsui and Co performed better than its competitors with a 7.1 per cent fall in pre-tax earnings to ¥61.4bn. It narrowed its deficit in financial

respectively in the current fiscal year, while sales will increase by 2 per cent to ¥16,500bn.

Mitsubishi Corp had the highest pre-tax profit at ¥85.89bn among the main trading companies, although it represented a decline of 8.9 per cent. It explained that the fall was due to expanded investments and lower financial income.

Mitsubishi, however, was the only trading house to predict a significant earnings drop this fiscal year, despite a slight rise in sales to ¥16bn.

It estimated that pre-tax earnings will fall by 20 per cent to ¥70bn and after-tax profits by 25 per cent to ¥30bn. But analysts cautioned that Mitsubishi is normally conservative in its forecasts.

Nishio Iwai had the sharpest fall in sales with an 18.2 per cent decline to ¥10,900bn with a corresponding drop in domestic transactions, which account for 40 per cent of its business. It also was somewhat pessimistic about the earnings outlook for the current fiscal year.

It predicts a 5.4 per cent decrease in pre-tax profits to ¥20bn.

Nippon Shinpan hit by slowing demand

By Emiko Terazono in Tokyo

NIPPON Shinpan, the leading Japanese consumer credit company, suffered declines in non-consolidated profits for the year to March due to slowing consumer demand and larger interest burdens.

Non-consolidated pre-tax profits fell 10.7 per cent to ¥11.8bn (\$91m) on a 6.3 per cent rise in revenues to ¥352.1bn. After-tax profits fell 14.1 per cent to ¥6bn.

Revenue from card credits rose 15.1 per cent to ¥96bn. However, shopping loans fell 0.8 per cent to ¥366.4bn and loans declined 15.9 per cent to ¥1,435.8bn.

Financial costs rose 7.3 per cent to ¥166.5bn. The company posted profits of ¥10.5bn from sales of its stock investments, while realised losses on stock holdings totalled ¥3.2bn.

For the current year to March 1993, Nippon Shinpan forecasts an 8.2 per cent rise in revenues to ¥361bn and a 0.5 per cent increase in pre-tax profits to ¥12bn.

Alcoa in manufacturing venture with Bahrain group

By Barbara Durr in Chicago

ALCOA, the world's largest producer of aluminium, and Al Zayani Investments WWL of Bahrain are to form a joint venture to manufacture plastic bottle caps for the growing Middle Eastern beverage market.

Under the agreement, to be completed next month, the venture, called Gulf Closures, will immediately begin construction of a new plant in Bahrain.

The plant is scheduled for start-up in the first quarter of 1993 and will produce over 200m compression-moulded plastic closures by the end of next year. By 1997, it is expected to make more than 550m closures annually.

Alcoa Closures Systems International, an Alcoa subsidiary and the world's largest producer of plastic and aluminium

closures and capping equipment, will own 49 per cent of the Gulf Closures.

Mr Timothy Levesque, ACST's president, said the decision to go ahead with the joint venture was based on better economic conditions in the Middle East and an improving market for consumption of cold beverages. "Worldwide beverage companies are targeting the Middle East for market development," he said.

The introduction of advanced packaging systems, including returnable plastic containers, is expected to spur consumption. Per capita consumption of soft drinks is 27 litres a year in Saudi Arabia, 26 litres in Egypt and 18 litres in Bahrain, against US consumption of 180 litres a year.

Al Zayani Investments has interests in banking, services, tendering, hotels, property and light manufacturing.

Seagram backs Du Pont over environment

MR EDGAR BRONFMAN,

chairman of Seagram, the international drinks group, fully supports Du Pont of the US in its efforts to phase out production of chemicals that may affect the ozone layer and find safer products for refrigeration and other uses, writes Robert Gibbens.

Mr Bronfman was replying to Vancouver Greenpeace campaigner Mr John Mate, who said the environmental movement plans a multi-million dollar international campaign against all producers of CFCs and HCFCs, including Du Pont, ICI, and European firms.

In a presentation at the Seagram annual meeting, Mr Mate claimed the disaster was condoning the destruction of the ozone layer because it held almost 35 per cent ownership of Du Pont.

Indonesian shareholder to sell part of Astra stake

By William Keeling in Jakarta

ASTRA International, Indonesia's second largest conglomerate, has confirmed that the Soeryadajaya family, which has a 78 per cent stake in the company, is to sell part of their holding.

Bankers say the sale is required for the family to support the troubled, privately owned Bank Summa in which they are majority shareholders.

Astra accounts for over half of Indonesia's vehicle sales and has distribution rights for Toyota, Peugeot, Isuzu, BMW and Renault.

Vehicle sales have dropped by 40 per cent against 1990, brokers say, and profits are forecast to fall by 15-20 per cent this year from Rp210bn (\$108m) in 1991. Bank Summa has suffered from customers defaulting on car purchase loans, as well as a fall in the prop-

erty development market.

Its shareholders have recently injected Rp300bn in new capital and Summa is discussing a possible merger with Bank Danamon, Indonesia's second largest private bank, which has reportedly provided Summa a Rp100bn loan.

Astra declined yesterday to state how many shares the Soeryadajaya would sell or to whom. Brokers say the family may be preparing to sell up to 90m shares, almost half their holding, worth Rp1,126bn at the current market price.

Brokers say possible buyers include General Electric of the US, Temasek (a Singapore government investment fund), and Toyota of Japan. Brokers welcomed the possibility of a large foreign partner being taken on board.

Astra accounts for about 7 per cent of Jakarta's stock market capital.

Los Angeles riots cost insurers \$775m

THE recent riots in Los Angeles have cost insurers an estimated \$775m - making the events of early May by far the most expensive civil disorder ever seen in the US, writes Nikki Tsai.

According to the Insurance Information Institute, the LA losses easily exceeded those resulting from the 1995 Watts riots, also in Los Angeles.

At the time, the Watts riots caused \$44m in insured losses. After allowing for inflation, this would equate to about \$185m today.

The latest LA riots rank fifth in terms of catastrophic losses for the insurance industry. The worst damage came from Hurricane Hugo, which cost insurers about \$4.2bn.

This was followed by the Oakland fire disaster last year (\$1.26bn).

This announcement appears as a matter of record only.

LAPEYRE

International Offering 2,457,000 Shares

Offer Price: FF 205 per share

PARIBAS CAPITAL MARKETS GROUP

CAZENOVE & CO.
CREDIT SUISSE FIRST BOSTON FRANCE
DRESSNER BANK
ARTENWELLSCHAFT
ENSKILDA SECURITIES
SKANDINAVISKA ENSKILDA LIMITED
GOLDMAN SACHS INTERNATIONAL LIMITED
MORGAN STANLEY INTERNATIONAL
N.M. ROTHSCHILD & SONS LIMITED

Notice of Meeting of Noteholders of GTE Finance N.V.
U.S. \$75,000,000
Redeemable Notes due 1996

NOTICE IS HEREBY GIVEN that a meeting of the holders of U.S. \$75,000,000 Redeemable Notes due 1996 (the "Notes") issued by GTE Finance N.V. (the "Company") will be held at the offices of Royal Bank of Canada, 71 Queen Victoria Street, London, EC4V 4DE, on Thursday, 18th June, 1992, at 10:30 a.m. (London time). This Notice is given pursuant to the Trust Deed dated 28th April, 1984 made between the Company and the Law Debenture Trust Corporation p.l.c. (the "Trustee").

Due to recent changes in the laws of taxation of the United States of America, GTE Corporation, the ultimate parent of the Company, has decided that it would be in the interests of GTE Corporation and its subsidiaries to cease to maintain the Company.

Accordingly, and in connection therewith, the Company filed a Plan of Liquidation on 31st December, 1991 in the Netherlands Antilles, its jurisdiction of incorporation. Although the Company remains solvent, it has announced its intention to dispose of its assets and liabilities and dissolve under the laws of the Netherlands Antilles not later than the first quarter of 1993.

The Company wishes to redeem, subject to the approval of the holders of the Notes (the "Noteholders"), all the outstanding Notes before the Company is dissolved. However, in accordance with the terms and conditions of the Notes, the Company may not redeem the Notes until 28th April, 1993 at the earliest. Therefore, the Company hereby calls a Noteholders' meeting for the purpose of considering, and if thought fit, passing the following resolution as an Extraordinary Resolution:

Extraordinary Resolution
That Condition 5(c)(i) of the terms and conditions of the Notes be amended to read as follows:

On giving, not more than 45 nor less than 30 days' notice to the Noteholders, the Company may redeem all of the Notes on 18th August, 1992 (the "Redemption Date"), at the redemption price of 100 per cent of their principal amount and interest accrued to the Redemption Date TOGETHER WITH a special premium of 3.75 per cent of the principal amount of the Notes outstanding on the Redemption Date (the "Special Premium").

If the above Resolution is not passed and the liquidation of the Company constitutes an event of default, notice is given to the Company by the Trustee that the Notes are immediately repayable pursuant to Condition 8 of the Notes, the Notes will then become immediately due and repayable at 100 per cent of their principal amount together with accrued interest, but the Special Premium will not be payable in such event.

Pursuant to the provisions of the Trust Deed, if the Extraordinary Resolution is passed at the meeting or at any adjournment thereof, it will be binding upon all of the Noteholders, whether or not such Noteholders are present or represented at the meeting or any adjournment thereof.

In accordance with the provisions of the Trust Deed, holders of bearer Notes may deposit bearer notes with any of the Paying Agents listed below for the purpose of obtaining voting certificates or appointing proxies named in block voting instructions to vote at any time up to 48 hours before the time fixed for the meeting or any adjournment thereof, but not thereafter. Holders of registered notes may appoint proxies to vote on their behalf. Suitable forms of proxies and voting certificates may be obtained at any of the following offices:

PAYING AGENTS
Royal Bank of Canada
71 Queen Victoria Street
London EC4V 4DE

ROYAL SAINT GEORGE Bank S.A.
3 Rue Scribe
75440 Paris

First Interstate Trust
Company of New York
2 Broadway, 23rd Floor
New York NY 10004

Royal Bank of Canada
(Suisse)
Rue Diderot 6
1204 Geneva

Internationale Nederlanden Bank
(Belgium) S.A./N.V.
Rue de Ligne 1
B-1000 Brussels

Banque Internationale à Luxembourg S.A.
2 Boulevard Royal
L-2683 Luxembourg

Dated: London 22nd May, 1992
For and on behalf of
GTE Finance N.V.

ROYAL BANK OF CANADA

Notice of Meeting of Noteholders of GTE Finance N.V.
U.S. \$75,000,000
Redeemable Notes due 1997

NOTICE IS HEREBY GIVEN that a meeting of the holders of U.S. \$75,000,000 Redeemable Notes due 1997 (the "Notes") issued by GTE Finance N.V. (the "Company") will be held at the offices of Royal Bank of Canada, 71 Queen Victoria Street, London, EC4V 4DE, on Thursday, 18th June, 1992, at 11:30 a.m. (London time). This Notice is given pursuant to the Trust Deed dated 8th June, 1992 made between the Company and the Law Debenture Trust Corporation p.l.c. (the "Trustee").

Due to recent changes in the laws of taxation of the United States of America, GTE Corporation, the ultimate parent of the Company, has decided that it would be in the interests of GTE Corporation and its subsidiaries to cease to maintain the Company.

Accordingly, and in connection therewith, the Company filed a Plan of Liquidation on 31st December, 1991 in the Netherlands Antilles, its jurisdiction of incorporation. Although the Company remains solvent, it has announced its intention to dispose of its assets and liabilities and dissolve under the laws of the Netherlands Antilles not later than the first quarter of 1993.

The Company wishes to redeem, subject to the approval of the holders of the Notes (the "Noteholders"), all the outstanding Notes before the Company is dissolved. However, in accordance with the terms and conditions of the Notes, the Company may not redeem the Notes until 1st June, 1994 at the earliest. Therefore, the Company hereby calls a Noteholders' meeting for the purpose of considering, and if thought fit, passing the following resolution as an Extraordinary Resolution:

Extraordinary Resolution
That Condition 4(c)(i) of the terms and conditions of the Notes be amended to read as follows:

On giving, not more than 45 nor less than 30 days' notice to the Noteholders, the Company may redeem all of the Notes on 18th August, 1992 (the "Redemption Date"), at the redemption price of 100 per cent of their principal amount and interest accrued to the Redemption Date TOGETHER WITH a special premium of 2.85 per cent of the principal amount of the Notes outstanding on the Redemption Date (the "Special Premium").

If the above Resolution is not passed and the liquidation of the Company constitutes an event of default and notice is given to the Company by the Trustee that the Notes are immediately repayable pursuant to Condition 7 of the Notes, the Notes will then become immediately due and repayable at 100 per cent of their principal amount together with accrued interest, but the Special Premium will not be payable in such event.

Pursuant to the provisions of the Trust Deed, if the Extraordinary Resolution is passed at the meeting or any adjournment thereof, it will be binding upon all of the Noteholders, whether or not such Noteholders are present or represented at the meeting or any adjournment thereof.

In accordance with the provisions of the Trust Deed, the Noteholders may deposit their notes with any of the Paying Agents listed below for the purpose of obtaining voting certificates or appointing proxies named in block voting instructions to vote at any time up to 48 hours before the time fixed for the meeting or any adjournment thereof, but not thereafter. Voting certificates may be obtained at any of the following offices:

PAYING AGENTS
Royal Bank of Canada
71 Queen Victoria Street
London EC4V 4DE

ROYAL SAINT GEORGE Bank S.A.
3 Rue Scribe
75440 Paris

First Interstate Trust
Company of New York
2 Broadway, 23rd Floor
New York NY 10004

Royal Bank of Canada
(Suisse)
Rue Diderot 6
1204 Geneva

Internationale Nederlanden Bank
(Belgium) S.A./N.V.
Rue de Ligne 1
B-1000 Brussels

Dated: London 22nd May, 1992
For and on behalf of
GTE Finance N.V.

ROYAL BANK OF CANADA

INTL COMPANIES AND CAPITAL MARKETS

Intensive talks on securities sector

By Richard Waters

A SERIES of intensive discussions over the next two and a half weeks could lay the foundations for the future structure of the securities industry in Europe. The subject: the amount of capital needed by investment firms in the EC.

After four years of debate, Commission staff led by Sir Leon Brittan, the EC Commissioner responsible, finally put a compromise to EC ministers earlier this week. If all goes well, ministers will be asked to give their formal approval on June 9.

The rules in the proposed Capital Adequacy Directive will apply both to non-bank investment firms (including the investment subsidiaries of banks), and to banks "trading books" - the part of their balance sheet on which they conduct their investment business.

Divisions between member states remain, though. Reservations expressed at Tuesday's meeting revealed a number of important areas which are still open to debate. They include:

• How much capital should firms have to back their large exposures? Previous proposals would have prevented investment firms from taking on exposures of more than 20 per cent of their capital base - effectively restricting underwriting and block trading of



Leon Brittan: compromise put to EC ministers

securities to large well-capitalised banks. The compromise put forward this week will do away with this so-called "hard limit", though it will introduce severe capital rules for large positions, particularly those which remain on an investment firm's books for longer than 10 days. This compromise still concerns some member states where investment business is dominated by large, well-capitalised universal banks, such as Germany. It could also pose significant difficulties for the handful of institutional brokers in the UK which are not owned by banking groups, and so do not have ready access to capital to back their exposures.

• How much subordinated debt should firms be allowed to count as capital for regulatory purposes? The directive introduces a new type of capital, known as "tier three" capital - effectively short-term subordinated debt. Parallel discussions over a global accord on capital adequacy, between *loco* and the Basle committee of banking supervisors, proposed earlier this year that tier three capital should be restricted to 250 per cent of other capital. This has yet to be accepted by all EC member states.

• Should tier three capital be allowed to back all of an investment firm's risks? There is little dispute that it should cover position risks. But it is still unclear whether tier three capital will count against large exposures or the counterparty risks which arise from trading derivative instruments.

• What exactly is a "trading book"? The definition is important: anything not on the book will be caught by more stringent capital rules. The dividing line is a difficult one to enforce. Where, for instance, should repurchase agreements (or repos) fall? If they are allowed on the trading book, then the directive could encourage disintermediation of the banking system. Rather than offering secured loans, financial institutions could offer reverse repos (arrangements under which they buy

securities with an agreement to sell them back again at a later stage). The effect of the product would be the same, the capital needed to back it would be less.

However, keeping repos off the trading book could stem the rapidly-growing repo market in London, which investment banks use to finance themselves.

One suggestion is that repo business done between professionals (broadly, investment firms and banks) should qualify for the trading book, but this restrictive definition may not fit the realities of the repo market in all centres.

Even if final agreement on all these matters can be reached at the meeting of ministers on June 9, it is debatable whether the final form of the directive will be agreed. Consultation is due to start this summer on similar proposals developed by *loco* and the Basle committee, and it seems unlikely that EC ministers will want to set in stone rules for European investment firms which may eventually be out of line with rules agreed globally.

However, Portuguese representatives may want to reach a broad political agreement on the issue before the Portuguese presidency of the EC ends next month. If they succeed, it could be difficult for other member states to reopen the issue in future.

French call for rigour in company reports

By Alice Rawsthorn in Paris

FRENCH companies should be more rigorous in their reporting of financial information according to the Commission des Opérations de Bourse (COB), the watchdog for the French stock market.

In its 1991 annual report, which was published yesterday, the COB criticised French companies for inaccuracies and irregularities in their presentation of financial information. It also alleged that some companies did not disclose enough information in their annual reports. The COB's call for more rigorous reporting - an issue which is often commented on within the French financial community - comes at a time when the French government is engaged in a series of reforms intended to complete the modernisation of France's financial markets.

Earlier this spring the government announced its intention to abolish the right to make "partial" bids for only 66 per cent of a company's equity. Meanwhile, the stock market authorities are finalising plans to make block trading - transactions involving large numbers of shares - easier in Paris. These changes coincide with the wider reforms of the socialist government's partial privatisation programme and its aim to "increase the transparency" of the market. Mr Pierre Bérégovoy, France's long-serving finance minister who recently became prime minister, is seen as a prime mover behind these changes.

Mr Jean Saint-Geours, president of the COB, used its 1991 annual report to stress the need for scrupulous standards among French companies. He said the current difficulties could "increase the temptation for companies to confuse fact with fiction and to mislead the public". He cited four companies - Sedra, Concept, SMT Coupil and Aysat - which had released misleading or inaccurate information. Two years ago the COB was empowered to initiate legal proceedings against such companies.

National Australia Bank net profits ahead at midterm

By Bruce Jacques in Sydney

NATIONAL Australia Bank, one of Australia's four major national trading banks, has reversed two years of falling earnings to achieve a 12.3 per cent increase in net profits to A\$406.6m (US\$307.2m) for the six months ended March, 1992.

The Melbourne-based group, which is holding its interim dividend at 22 cents a share, says doubtful debt charges fell from A\$466.7m to A\$412.6m.

Mr Don Argus managing director, points to "some tentative signs of economic recovery". National's report was in marked contrast to Wednesday's half-year results from Westpac, Australia's biggest trading bank, which declared a A\$1.67bn loss following huge property portfolio write-offs.

The major point of contrast was the performance of the two banks' finance offices. National's Custom Credit turned a A\$88.7m loss into a A\$6.4m profit, but Westpac's Australian Guarantee Corporation incurred a A\$719m loss, mainly as a result of property exposure.

National's UK and Irish banking operations acted as the main brake on earnings with a contribution declining by almost 28 per cent to A\$130.1m. The operations include the Clydesdale, Northern Yorkshire and National Irish groups.

National's Australian trading and savings banks incurred a modest 0.3 per cent earnings fall to A\$278.8m following a 3.1 per cent rise in bad loan charges to A\$212.1m.

The UK and Irish banks bore

the brunt of the bad loans with write-offs rising from A\$87.5m to A\$201.4m. The biggest contributor was Yorkshire Bank where charges jumped from A\$22.8m to A\$156.2m.

The most tangible sign of pessimism in National's result was an increase in problem loan provisions from A\$3.6bn to A\$4.25bn on the widest definition.

But Mr Argus did address the matter of property valuations in the wake of the Westpac shock. He said the continued decline in property values in Australia remained a major influence on the group's provisions and write-offs.

Mr Argus indicated that National's Tier 1 capital ratio stood at 7.9 per cent at March, against a reserve bank minimum requirement of 4 per cent.

Havas sees imminent growth in profits

By Alice Rawsthorn in Paris

HAVAS, a leading player in French media and tourism, should return to profits growth this year after sustaining a fall in profits in 1991, according to Mr Pierre Dauzier, president.

Mr Dauzier yesterday told analysts' meeting in Paris that the group was on course for a profit of FF1.2bn (€226m) in 1992. That would represent an increase of 10.8 per cent upon 1991 when profits slipped by slightly more than 6 per cent.

Last year Havas was hit by the slowdown in the French advertising industry (where it is the dominant player) as a result of its holding in the Eurocom group and also by losses from its travel interests. The advertising slowdown also affected the performance of its free newspaper businesses.

Mr Dauzier forecast static sales of FF2.65bn for the group this year. He said he did not envisage a strong recovery in the advertising market this year, but did expect to see a modest improvement in the stock market authorities.

coming years Havas is expected to increase the proportion of sales generated outside France from 30 per cent in 1991 to 50 per cent in 1995.

Lyonnaise des Eaux, the French utilities and industrial group, may reduce its 3.8 per cent holding in Havas, according to Mr Dauzier, who said he would look "favourably" on the arrival of a new foreign partner as an equity investor. He saw this as a way of forging closer business links with international partners.

Mr Dauzier confirmed that Havas planned to press ahead with a FF1.5bn capital increase in mid-July to raise funds to continue its expansion in more areas of the register. Perrier, the French mineral water company, saw its shares suspended in Paris yesterday while Nestlé of Switzerland and Banque Indosuez of France, which are approaching the end of a fiercely-fought joint bid for the company, finalised details of a forthcoming offer to buy out Perrier's minority shareholders with the stock market authorities.

Winterthur reveals 11% rise in net income

By Ian Rodger in Zurich

WINTERTHUR, the Swiss insurance group, reports an 11 per cent rise in net income for 1991 to SF262.5m (€180m), thanks to strong contributions from Swiss non-life business and North American direct business.

The directors have recommended a 3 per cent rise in dividends to SF70 per registered share and SF14 per participation certificate. They have also decided to accept non-Swiss holders of registered shares.

Gross premiums jumped 17 per cent to SF1.65bn with nearly 3 per cent of it coming from currency conversion. Investment income was up 16.4 per cent to SF40.5bn.

Winterthur Life, the group's largest subsidiary, raised its premium income by 20 per cent to SF4.26bn. Overseas branches had premium growth of more than 40 per cent, mainly because the company took on some important group insurance contracts in Belgium and Spain.

Winterthur Life made an operating profit of SF650m; 50 per cent higher than in the previous year. More than 97 per cent of it was allocated to the bonus fund. Investment income was up 17.2 per cent to SF1.47bn and net income ended up at SF18.8m, up 7.7 per cent.

BMW to raise CP programme

BAYERISCHE Motoren Werke AG (BMW), the German luxury car maker, is raising its commercial paper (CP) programme to DM1.5bn (€877m) from DM500m, Reuter reports from Munich.

The increase is being arranged by Deutsche Bank and Dresdner Bank. BMW added that Standard & Poor's, the US credit rating corporation has assigned an A-1 plus rating to the CP programme.

هذا هو التوقيت

Williams & Glyn's (Nederland) B.V.

US\$ 100,000,000 11% Guaranteed Bonds 1993

Unconditionally and irrevocably guaranteed as to payment of principal and interest by

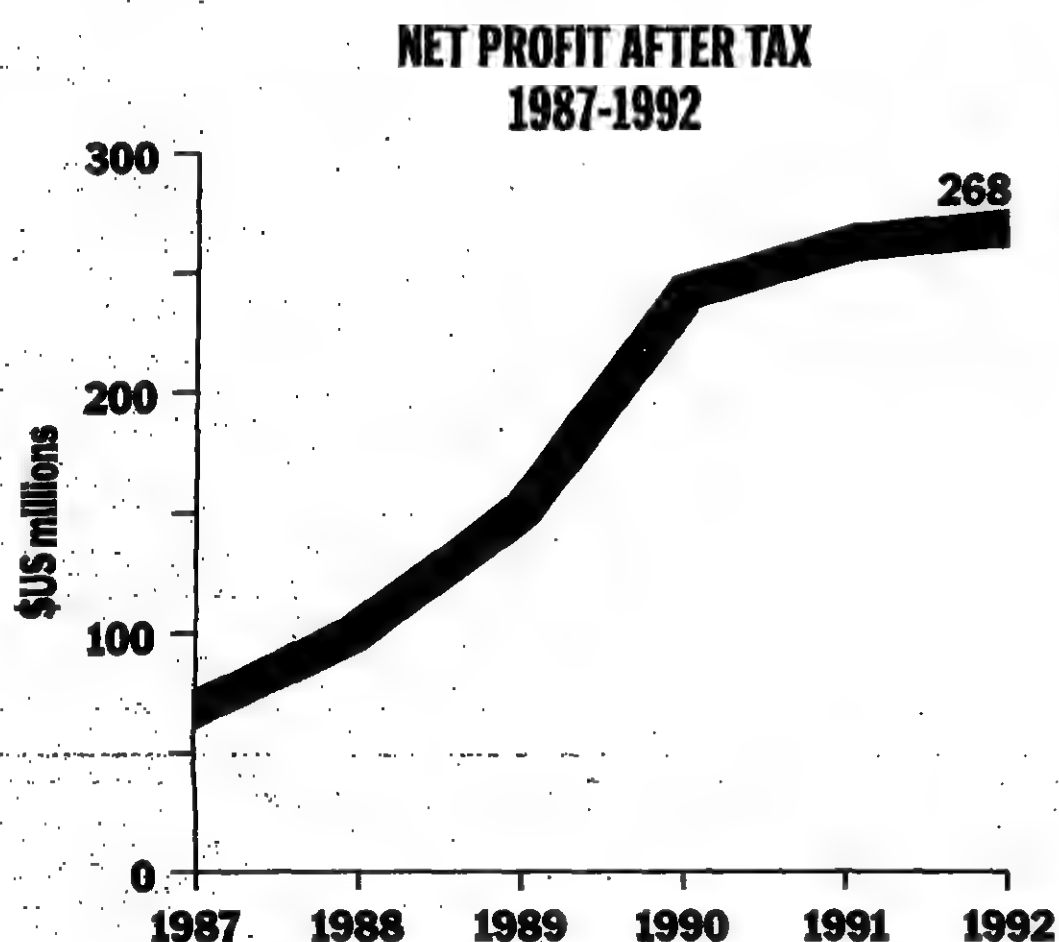
The Royal Bank of Scotland Group plc

Notice is hereby given that, in accordance with the Terms and Conditions of the above-mentioned loan, Bonds for the principal amount of US\$ 30,000,000 have been drawn, in the presence of a Notary Public, on April 28, 1992 for redemption at par on June 30, 1992.

The following Bonds have been drawn and may be presented to Kredietbank S.A., Luxembourg or to other Paying Agents named on the Bonds

00000	00015	00030	00045	00060	00075	00090	00105	00120	00135	00150	00165	00180	00195	00210	00225	00240	00255	00270	00285	00300	00315	00330	00345	00360	00375	00390	00405	00420	00435	00450	00465	00480	00495	00510	00525	00540	00555	00570	00585	00600	00615	00630	00645	00660	00675	00690	00705	00720	00735	00750	00765	00780	00795	00810	00825	00840	00855	00870	00885	00900	00915	00930	00945	00960	00975	00990	01005	01020	01035	01050	01065	01080	01095	01110	01125	01140	01155	01170	01185	01200	01215	01230	01245	01260	01275	01290	01305	01320	01335	01350	01365	01380	01395	01410	01425	01440	01455	01470	01485	01500	01515	01530	01545	01560	01575	01590	01605	01620	01635	01650	01665	01680	01695	01710	01725	01740	01755	01770	01785	01800	01815	01830	01845	01860	01875	01890	01905	01920	01935	01950	01965	01980	01995	02010	02025	02040	02055	02070	02085	02100	02115	02130	02145	02160	02175	02190	02205	02220	02235	02250	02265	02280	02295	02310	02325	02340	02355	02370	02385	02400	02415	02430	02445	02460	02475	02490	02505	02520	02535	02550	02565	02580	02595	02610	02625	02640	02655	02670	02685	02700	02715	02730	02745	02760	02775	02790	02805	02820	02835	02850	02865	02880	02895	02910	02925	02940	02955	02970	02985	03000	03015	03030	03045	03060	03075	03090	03105	03120	03135	03150	03165	03180	03195	03210	03225	03240	03255	03270	03285	03300	03315	03330	03345	03360	03375	03390	03405	03420	03435	03450	03465	03480	03495	03510	03525	03540	03555	03570	03585	03600	03615	03630	03645	03660	03675	03690	03705	03720	03735	03750	03765	03780	03795	03810	03825	03840	03855	03870	03885	03900	03915	03930	03945	03960	03975	03990	04005	04020	04035	04050	04065	04080	04095	04110	04125	04140	04155	04170	04185	04200	04215	04230	04245	04260	04275	04290	04305	04320	04335	04350	04365	04380	04395	04410	04425	04440	04455	04470	04485	04500	04515	04530	04545	04560	04575	04590	04605	04620	04635	04650	04665	04680	04695	04710	04725	04740	04755	04770	04785	04800	04815	04830	04845	04860	04875	04890	04905	04920	04935	04950	04965	04980	04995	05010	05025	05040	05055	05070	05085	05100	05115	05130	05145	05160	05175	05190	05205	05220	05235	05250	05265	05280	05295	05310	05325	05340	05355	05370	05385	05400	05415	05430	05445	05460	05475	05490	05505	05520	05535	05550	05565	05580	05595	05610	05625	05640	05655	05670	05685	05700	05715	05730	05745	05760	05775	05790	05805	05820	05835	05850	05865	05880	05895	05910	05925	05940	05955	05970	05985	06000	06015	06030	06045	06060	06075	06090	06105	06120	06135	06150	06165	06180	06195	06210	06225	06240	06255	06270	06285	06300	06315	06330	06345	06360	06375	06390	06405	06420	06435	06450	06465	06480	06495	06510	06525	06540	06555	06570	06585	06600	06615	06630	06645	06660	06675	06690	06705	06720	06735	06750	06765	06780	06795	06810	06825	06840	06855	06870	06885	06900	06915	06930	06945	06960	06975	06990	07005	07020	07035	07050	07065	07080	07095	07110	07125	07140	07155	07170	07185	07200	07215	07230	07245	07260	07275	07290	07305	07320	07335	07350	07365	07380	07395	07410	07425	07440	07455	07470	07485	07500	07515	07530	07545	07560	07575	07590	07605	07620	07635	07650	07665	07680	07695	07710	07725	07740	07755	07770	07785	07800	07815	07830	07845	07860	07875	07890	07905	07920	07935	07950	07965	07980	07995	08010	08025	08040	08055	08070	08085	08100	08115	08130	08145	08160	08175	08190	08205	08220	08235	08250	08265	08280	08295	08310	08325	08340	08355	08370	08385	08400	08415	08430	08445	08460	08475	08490	08505	08520	08535	08550	08565	08580	08595	08610	08625	08640	08655	08670	08685	08700	08715	08730	08745	08760	08775	08790	08805	08820	08835	08850	08865	08880	08895	08910	08925	08940	08955	08970	08985	09000	09015	09030	09045	09060	09075	09090	09105	09120	09135	09150	09165	09180	09195	09210	09225	09240	09255	09270	09285	09300	09315	09330	09345	09360	09375	09390	09405	09420	09435	09450	09465	09480	09495	09510	09525	09540	09555	09570	09585	09600	09615	09630	09645	09660	09675	09690	09705	09720	09735	09750	09765	09780	09795	09810	09825	09840	09855	09870	09885	09900	09915	09930	09945	09960	09975	09990	10005	10020	10035	10050	10065	10080	10095	10110	10125	10140	10155	10170	10185	10200	10215	10230	10245	10260	10275	10290	10305	10320	10335	10350	10365	10380	10395	10410	10425	10440	10455	10470	10485	10500	10515	10530	10545	10560	10575	10590	10605	10620	10635	10650	10665	10680	10695	10710	10725	10740	10755	10770	10785	10800	10815	10830	10845	10860	10875	10890	10905	10920	10935	10950	10965	10980	10995	11010	11025	11040	11055	11070	11085	11100	11115	11130	11145	11160	11175	11190	11205	11220	11235	11250	11265	11280	11295	11310	11325	11340	11355	11370	11385	11400	11415	11430	11445	11460	11475	11490	11505	11520	11535	11550	11565	11580	11595	11610	11625	11640	11655	11670	11685	11700	11715	11730	11745	11760	11775	11790	11805	11820	11835	11850	11865	11880	11895	11910	11925	11940	11955	11970	11985	12000	12015	12030	12045	12060	12075	12090	12105	12120	12135	12150	12165	12180	12195	12210	12225	12240	12255	12270	12285	12300	12315	12330	12345	12360	12375	12390	12405	12420	12435	12450	12465	12480	12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\$268M NET PROFIT AN UNBROKEN RECORD OF GROWTH



GPA Group plc has continued to reach new heights. Air traffic is recovering well from the severely depressed market experienced during the Gulf conflict.

In the year to March 31st, 1992, we recorded year on year growth in net profit after tax to \$268 million. Revenues rose to \$2,010 million, while earnings per share rose to \$1.15* and shareholder funds reached \$1,230 million.

During this period, GPA delivered 164 aircraft, an increase of 39%. We now have 106 leasing customers in 50 countries, including a number of new markets developed last year. At the same time, our aircraft leasing portfolio grew by 33% to 409 aircraft.

As of March 31st, 1992, 90% of the Group's

owned jet aircraft fleet by book value consisted of Stage 3 aircraft. The weighted average age of the Group's owned fleet by book value improved to 3.8 years.

GPA continued its successful programme of selling aircraft and related financial products to investors. During the year, GPA sold 30 aircraft to airlines and investors world-wide and concluded a series of aircraft related financial product transactions involving 22 aircraft for a total of \$1.1 billion.

At the same time, GPA has continued its programme of long-term investment in aviation technical support services, benefiting from the

opportunities created by the scale of GPA's operations.

GPA believes the prospects for the future are equally bright. With air travel forecast to grow at 5% to 6% a year, industry analysts estimate that by 2010 about 11,500 new aircraft (worth \$850 billion) will be needed to meet this growth and to replace ageing aircraft.

Founded in 1975, GPA is the world's largest operating lessor of modern (post 1985) commercial aircraft with a global customer base and diversified portfolio of modern aircraft. GPA is an important link between airlines and other investors in aircraft.

The civil aviation industry is growing. And GPA is well positioned to grow with it - globally.



GPA Group plc

WINGS FOR THE WORLD

A prospectus in connection with the proposed public offer of shares in GPA Group plc in the UK and Ireland is expected to be available from 8th June, 1992.

*Fully diluted, assuming a one for one capitalisation issue. This advertisement has been issued by GPA Group plc and approved for the purposes of section 57 of the Financial Services Act 1986 by J. Perry Schooner Wagg & Co. Limited, a member of the Securities and Futures Authority and financial adviser to GPA Group plc in connection with the proposed public offer of shares in GPA Group plc, for which Nomura International plc are acting as global co-ordinators. This advertisement is not an offer for sale or subscription of any shares in GPA Group plc nor does it constitute a solicitation or any offer to buy or subscribe for any such shares. No decision or course of judgement relating to possible investment in any future issue of shares by GPA Group plc should be based on the information contained in this advertisement. Any application for shares should be based on the information contained in the prospectus alone.

COMPANY NEWS: UK

Sketchley ends year £6m in the black

By Angus Foster

SKETCHLEY, the dry cleaning and textile services company which came close to collapse in 1980 before new management moved in, yesterday announced a return to profits and resumed dividend payments.

Pre-tax profits were £8.02m in the year to March 27 compared with a £5.36m loss. This was mainly due to benefits from cost cutting and a reduced interest charge.

Mr Tony Bloom, deputy chairman, said Sketchley, which at one stage was losing £800,000 a month, was out of trouble. "We've made the base secure. It's now time to develop via acquisitions," he said. These could be add-ons to

existing businesses or new ventures, he added.

Sketchley's recovery had been highlighted at the interim stage when profits of £3.15m compared to losses of £5.54m. Turnover for the full year fell to £107.1m (£157.9m) although the prior year figure included the vending machine division, since sold.

Continuing businesses were affected by recession. The textiles division's operating profits fell to £5.5m (£6.3m) while dry cleaning fell to £2.18m (£2.38m).

Positive cash flow reduced net borrowings from £31.6m to £11.9m, or 31.3 per cent of shareholders' funds (89.3 per cent). The interest charge fell to £2.6m (£6.15m).

Earnings were 7.8p against

losses of 6.9p last time. The company is recommending a final dividend of 3p, which is 2.6 times covered.

The group reported little progress on various outstanding legal disputes, which include an expected writ from Eurocopy over its 1989 purchase from Sketchley of Equip. Sketchley said any proceedings would be "vigorously contested".

COMMENT

Sketchley's new management has done everything right so far by concentrating on its two core divisions, stripping out costs and reducing borrowings. The next task will be to improve the remaining businesses. These figures provide mixed portents. Operating

profits are up but margins for dry cleaning and textile services both fell from 4.5 to 4.2 per cent and from 12.1 to 11.3 per cent respectively. This may just be a reflection of the severity of the recession, but it is slightly disappointing since staff numbers have fallen from 5,000 to 4,650 and Sketchley outlets from 500 to 470 in the past two years, thereby reducing overheads. Forecast profits of £2m put the shares, which closed down 1p at 154p, on 14 times. Given the 41 per cent rise in the share price since May 9, investors may prefer to wait for a little consolidation, especially if a hot summer prompts people to bring out their clothes, which rely on the washing machine rather than the dry cleaner.

Concerto attacks share structure at Liberty

By Angus Foster

CONCERTO Capital, the vehicle for South Africa's Myerson family, yesterday maintained the assault on Liberty when it used its 15 per cent stake in the fashion retailer to demand an extraordinary general meeting to vote on changes to the company's share structure.

Liberty complied with the request, and a meeting will be held in the next four weeks. Concerto complained that Liberty's share structure, which involves ordinary and non-voting shares, is out of date.

It wants each non-voting share to be split in half, and one half given voting rights. Ordinary shareholders would be compensated by a 1-for-3 bonus issue.

Mr Brian Myerson said enfranchising non-voting shareholders would improve the shares' marketability and allow Liberty easier access to capital. "The issue is that every shareholder should have a vote," he said.

But Mr John Pugh, Liberty's finance director, was initially dismissive of Mr Myerson's move. "His whole thinking is dreadfully muddled. His proposals would introduce another level of shares and complicate our relatively simple structure," he said.

Both sides claim support from institutions, which hold 74 per cent of the non-voting shares.

Mr Myerson refused to comment on whether Concerto would finally bid for Liberty, where the Stewart-Liberty family owns 35 per cent of the ordinary shares, and claims support from other family members with a further 15 per cent.

"Our ultimate objective is to increase value for all shareholders," Mr Myerson said.

If Concerto's proposals were accepted, its stake would be diluted to 13.4 per cent while the Stewart-Liberty holding would fall to 27 per cent. Concerto's holding is less affected by dilution because it owns 7.6 per cent of the non-voting shares.

BT to increase pay-out by 8.3% despite dip in profits

By Hugo Dixon

BT, Britain's dominant telecommunications group, yesterday announced an 8.3 per cent increase in dividends despite suffering its first drop in profits since privatisation eight years ago.

The company also announced that it planned to reduce staff numbers by up to 24,000, or 12 per cent of its workforce, in the current financial year as part of a drive to improve efficiency.

Staff numbers were cut by 16,400 last financial year and by 18,900 in the year before that, giving an expected reduction of 60,000 over three years.

Pre-tax profits for the year to end-March were £3.073bn, a marginal decline on the £3.075bn in the previous financial year. A combination of the recession, growing competition from Mercury Communications and tighter regulation by Ofel, the industry regulator, brought to an end a period of strong and unbroken profits growth.

Turnover increased by 1.4 per cent to £13.3bn. Mr Iain Vallance, chairman, said that "firm management control of operating costs" had prevented the fall in profits being greater.

Mr Michael Hopper, group managing director, said that early responses to the company's new redundancy scheme indicated there would be sufficient volunteers. He also reiterated that the current job cuts were not "the end of the road".

The company expects the cost of this year's redundancies to be £400m, of which about £120m will come from an existing provision for restructuring the organisation. The rest will be charged to the profit and loss account.

There will also be an increase of about £550m in BT's pension liability, although it will not be clear whether this will lead to an end in the company's three-year pension holiday until a revaluation of pension funds is completed in the autumn.

BT said its share of the basic telecommunications services market was about 93 per cent and its share of the international calls had fallen to less than 80 per cent. Inland call volumes grew by only 1 per cent while international volumes increased by 4 per cent.

Capital expenditure fell to £2.45bn from £2.76bn. Cash flow, after capital expenditure and dividends, doubled to £1.04bn from £521m.

Earnings per share fell 2.3 per cent to 33.2p. The full year dividend is being increased 8.3 per cent to 14.4p.

US partner in prospect for Concordia

BT may take a US partner into Concordia, its global communications venture, Mr Iain Vallance said yesterday. Concordia, formed last year with the aim of providing communications services to multinational corporations, had a difficult birth. BT's original plan to sell a stake to Deutsche Telekom was abandoned when the German state-owned telephone company formed an alliance with France Telecom, its French counterpart.

The idea that Concordia may take a US partner runs counter to BT's original intentions. Mr Vallance previously argued that Concordia, based in Atlanta, Georgia, could serve the US market on its own. The idea that Concordia may take a US partner runs counter to BT's original intentions. Mr Vallance previously argued that Concordia, based in Atlanta, Georgia, could serve the US market on its own. The idea that Concordia may take a US partner runs counter to BT's original intentions. Mr Vallance previously argued that Concordia, based in Atlanta, Georgia, could serve the US market on its own.

Mr Vallance refused to say which US companies BT was talking to except that IBM, the computer giant and now a Syncoordia customer, was not one of them. In the past, MCI, the long-distance telecommunications group, has expressed an interest in joining.

Mr Vallance said that, as the European telecommunications services market was being progressively opened up to competition, BT did not need German or French participation in Syncoordia. He said he was still hoping to involve Japan's Nippon Telegraph and Telephone in the venture.

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Plysu moves 26% ahead to £9.47m

By Peter Pearce

PLYSU, the plastic packaging and housewares manufacturer, has again reported record pre-tax profits - in the year to March 31, they grew 26 per cent from £7.52m to £9.47m.

High density polyethylene, the company's main plastics raw material, was freely available again after the Gulf war and "prices have stabilised at a lower level", said Mr James Summerlin, chairman. The scale of the profits rise was aided by the net cash position attained by the year-end, which resulted in interest charges being cut by almost two-thirds to £294,000 (£1.04m).

Turnover in the UK slipped to £56.4m (£56.6m), while in the Netherlands there was an 11 per cent increase to £9.64m (£8.67m). Mr Summerlin said turnover figures revealed "a negative inflation factor". The company had passed the price savings on to its customers.

Mr Summerlin expected capital expenditure next year to top the £5.7m (£5.8m) spent in the period under review.

Earnings rose to 13.9p (11.4p) and the final dividend is 4.35p (3.15p) for a total of 6p (4.5p).

Second half boost for Storehouse

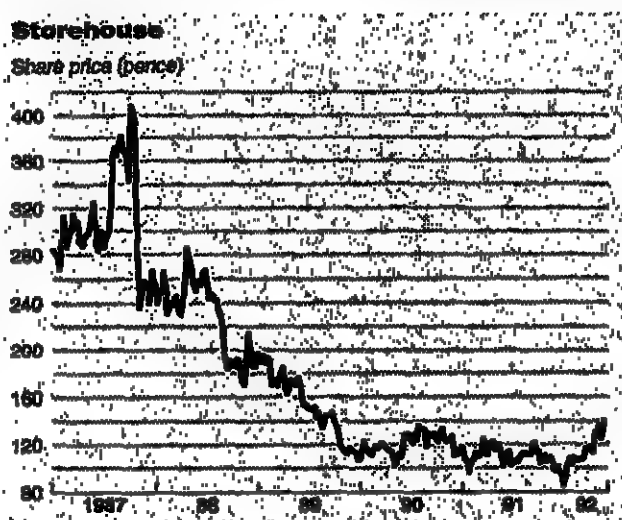
By John Thornhill

IN FOOTBALL parlance, it was a game of two halves at Storehouse last year.

After a pretty dismal first six months in which it lost £13.9m, the retailing group, which includes B&S, Mothercare, Habitat, Richards and Blazer, recorded a strong improvement in the second half with trading profits for the period bouncing to £27.3m compared with £13.5m the year before. Over the same period sales grew from £572m to £606.4m.

At the heart of Storehouse's turnaround was a strong recovery from B&S, the clothing and homeware group, which has undergone something of a metamorphosis under the direction of its chief executive, Mr David Dworkin - who it was announced yesterday would replace Mr Michael Julien as group chief executive.

B&S contributed £22.1m (£21.6m) to full year trading profits and £24.7m (£21.7m) to sales. But Mr Dworkin believes there are further significant benefits to be reaped from B&S. "My own view is that the month we are in is the best we have ever had. Last year we had our 'May mania' when everything that was not tied down was on sale. But even so we are beating the liv-



ing hell out of those numbers this year," he said.

However, it was not the same story across the group. Although Storehouse said the sales trend had improved since Christmas, the Mothercare childrenswear business experienced a sharp fall into a £3.9m loss for the year reversing a previous profit of £8.8m. This decline was blamed on increased costs and intensified competition. Sales were slightly down at £233.8m (£234.8m).

Habitat, the furniture group, also had a tough year recording losses of £4.5m against £11.9m. Its French arm made a strong contribution, but the

UK was weak and Conran's Habitat in the US lost \$7.7m. Although remedial action was promised this year, Habitat's sales also fell marginally to £201.5m (£203.9m).

The Richards womenswear chain recorded a small increase in operating profits but Blazer made a small loss. Together, they accounted for £600,000 (£1.7m) of profits and £110.1m (£103.2m) of sales.

Staff numbers were cut by about 500 to 14,380 during the year. Storehouse devoted \$45m to capital expenditure but is stepping up its investment programme this year to more than \$80m.

Mr Myerson refused to comment on whether Concerto would finally bid for Liberty, where the Stewart-Liberty family owns 35 per cent of the ordinary shares, and claims support from other family members with a further 15 per cent.

"Our ultimate objective is to increase value for all shareholders," Mr Myerson said.

If Concerto's proposals were accepted, its stake would be diluted to 13.4 per cent while the Stewart-Liberty holding would fall to 27 per cent. Concerto's holding is less affected by dilution because it owns 7.6 per cent of the non-voting shares.

Deeper loss at Westbury

By Angus Foster

WESTBURY, the Cheltenham-based housebuilder, continued to suffer from the slump in the housing market and yesterday announced its second successive year of losses.

The pre-tax deficit of £15.1m was up from last time's £8.12m. The losses followed exceptional charges of £15.8m, mainly to cover write-downs on land values. Exceptional charges of £15.8m last year had proved to be too low.

Mr Richard Fraser, chairman and chief executive, said he was cautious about the outlook and that house prices were unlikely to pick up this year. Turnover fell to £231.8m

(£271.1m). A total of 2,877 houses were sold at an average price of £55,500, compared to 2,576 houses at £61,900 previously. The lower average price achieved partly reflected the company's concentration on smaller houses.

Losses per share were 17.4p (14p), but the directors have recommended a maintained final dividend of 5.75p for an unchanged total of 9p, uncovered for the second year running.

Net borrowings reduced sharply to £12.4m (£55.8m) helped by last year's £30.7m rights issue and a fall in stocks. Gearing fell from 89 to 13 per cent and interest costs almost halved to £2.98m.

Mr Fraser said the company was "cautious about the outlook" and that house prices were unlikely to pick up this year. Turnover fell to £231.8m

Panel ruling on Davy payment

A Takeover Panel ruling yesterday diminished the chances that former shareholders in Davy Corporation, which Trafalgar House took over last June, will ever receive their second payment of £54m.

The Panel ruled that shareholders were given all the information and warnings necessary concerning the Ocean Emerald rig, the conversion of which cost Davy its independence.

Trafalgar made the second payment, worth 48p per share, conditional on it receiving payment from Midland and Scottish Resources, which ordered the rig but has so far been unable to draw on letters of credit to pay for it.

HAFNIA HOLDING

TO THE SHAREHOLDERS OF HAFNIA HOLDING LTD.
Notice of Annual General Meeting of
Hafnia Holding Ltd.
Tuesday, 2nd June, 1992 at 4.00 p.m.
at Hotel Scandinavia, Amager Boulevard 70,
DK-2300 Copenhagen S.

AGENDA

- Submission by the Board of Directors of annual accounts, comprising profit and loss account and balance sheet of the Company with notes, and annual report and auditors' certificate with proposal for adoption of profit and loss account and balance sheet and discharge of Board of Directors and Management from their obligations.
- The Board of Directors' proposal for covering the loss for the past year.
- The Board of Directors' proposal for authorization of the Directors to let the Company acquire own shares of up to 10% of the share capital.
- Election of members to the Board of Directors.
- Appointment of two state-authorized public accountants to audit the accounts for the current year.
- The Board of Directors' proposal for modification of the Company's Articles of Association. The essential contents are as follows:
Cancellation of articles 5 and 6, ownership limitations applying to the A-shares and B-share capital.
The Board of Directors' authorization in subarticle 1 of article 9 to increase the share capital shall be extended to DKK 2,150 million and shall be prolonged to 1st June, 1997.
Modification of the voting right limitation in subarticle 2 of article 18 so that no proxy can exercise voting rights for an A-share amount which, including any shareholdings of the proxy himself, amounts to more than 20% of the Company's A-share capital.
Modification of the voting right limitation in subarticle 3 of article 18 so that no proxy can exercise voting rights for a B-share amount which, including any shareholdings of the proxy himself, amounts to more than 20% of the Company's B-share capital.
Further, the Directors propose that minor modifications be made for practical reasons or as a result of new statutory requirements.
- Other business.

According to article 21 of the Articles of Association, adoption of the proposal made under item f) of the agenda requires that at least half of the possible votes shall be represented at the general meeting and that the resolution is passed by at least two thirds of both the votes cast and the share capital entitled to vote which is represented at the general meeting. If the required number of possible votes is not represented at the general meeting, but if otherwise the resolution has been passed by the stated majority, the resolution can be passed at an extraordinary general meeting convened within fourteen days after the date of the first general meeting irrespective of the size of the share capital represented at this general meeting, provided that the resolution is passed by the stated majority.

The agenda and complete resolutions to be proposed at the general meeting will be open for inspection by shareholders at the Company's office, Holmens Kanal 9, 1010 Copenhagen K, during the last eight days before the general meeting and will also be sent to all registered shareholders.

Admission cards to the general meeting are available against due proof of identity, as provided in the Articles of Association, at the Shareholders' Secretariat of the Company, Holmens Kanal 9, 1010 Copenhagen K, on any weekday except Saturday from 21st May to 29th May, 1992, both days inclusive, from 10.00 a.m. to 3.00 p.m.

Shareholders who have acquired their shares by transfer are entitled to vote at the general meeting and to receive a voting paper only if they are entitled to attend the meeting pursuant to the above provisions and if, not later than three months before the general meeting, they have either been entered in the Company's register of shareholders or have given notice and evidence of their acquisition of shares in the Company.

Copenhagen, 20th May, 1992
The Board of Directors of
HAFNIA HOLDING LTD.

Butte initiates legal action in US claiming damages of \$325m

By Kenneth Gooding, Mining Correspondent

BUTTE MINING, which at present has a market value of about \$5m, has launched a legal action in the US against a number of defendants, including former directors and advisers, claiming damages of \$325m (£183.6m).

It also is asking for this to be tried under US anti-racketeering legislation.

Named among the defendants are Mr Clive Smith, the Midlands entrepreneur who has been involved in a number of oil and mining ventures,

and Mr Martin Byatt, whose firm Byatt Michau & Smart, was Butte's legal adviser.

Also named are Ernst & Young, the international accountancy group, and Robertson Research, the UK minerals consultancy organisation and Siron Engineering, its parent since last year. Mr Roy Richman, who at one time was chairman of both Robertson and Butte, is also among the defendants named.

The suit, filed in the US District Court in Montana, Butte division, by Butte Mining's contingent-fee lawyers, Deutsch and Frey of New York, makes extensive allegations of fraud

and misrepresentation.

It claims damages from about 100 companies and individuals.

None of those contacted about the suit yesterday had seen the details and some - including Ernst & Young - withheld comment. However, Mr Smith said: "I have never been involved in any racketeering. Any claims are frivolous." He said that his family's shareholding in Butte remained at the same level as when the company was launched on the London Stock Exchange in October 1987: some 19m shares.

A Siron Engineering spokesman said any allegations were strongly

denied by Robertson which had taken extensive legal and other professional advice at the time of Butte's acquisition of its US interests. "If and when proceedings are received, they will be defended vigorously [by Robertson]."

Among the many allegations, Butte has complained that in 1988 it paid \$25m, mainly in shares, then priced at \$1.25 each, for a company whose sole asset, bought only a short while before, had cost \$90,588.

It has also alleged that shareholders were told Butte was fully indemnified against environmental liabilities in respect of some of its US properties, when it was not.

Papers filed in connection with the suits contain that these matters came to light only in the first quarter of 1992 as a result of new management, including Mr David Lloyd-Jacob, a former Consolidated Gold Fields managing director, who was recruited by Credit Lyonnais Laing.

No trial date had yet been fixed but Butte believes the case might reach court at the end of 1993. It said: "No assurance can be given as to the eventual outcome of the suits, nor of the amounts of damages that may be recovered."

The Butte share price remained unchanged after the news at 2p.

ABN AMRO Holding N.V.
established in Amsterdam

Pursuant to Section 9 of the Netherlands Major Holdings in Listed Companies Disclosure Act, the undersigned hereby gives notice that it has received the following notification under the Act:

Name	Percentage capital interest	of which indirect potential	Percentage voting rights	of which indirect potential
Kas-Associatie N.V.	5	5	0	0
as 100% shareholder of				
Kassee-Trust B.V.				
as custodian of				
Beleggingsfonds "De Zonnepijp",				
Spulstraat 172,				
1012 VT Amsterdam				

The issued and outstanding share capital per March 31, 1992 amounts to NLG 3,137,893,665,- nominal value, consisting of 1 priority share with a nominal value of NLG 5,-, 362,503,010 preference shares, each with a nominal value of NLG 5,- and 265,075,722 ordinary shares, each with a nominal value of NLG 5,-.

Kas-Associatie N.V. has announced that the reported capital interest consists of depository receipts for registered preference shares of ABN AMRO Holding N.V.

Amsterdam, May 19, 1992

ABN-AMRO Holding N.V.

INDIA 1992

The FT proposes to publish this survey on June 22 1992.

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Date source: Professional Investment Community 1991 (MFG Int'l)

FT SURVEYS

NISSAN CAPITAL OF AMERICA, INC.
(Incorporated with limited liability in the State of Delaware)

\$4,000,000,000 FIXED/FLOATING RATE NOTES DUE 1996

Notice is hereby given that the Rate of Interest has been fixed at 4.5375% and that the interest payable on the relevant Interest Payment Date November 20, 1992 against Coupon No. 1 in respect of \$10,000,000 nominal of the Notes will be \$251,917.

May 22, 1992 London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

COMPANY DIRECTORS

FROM JULY 1ST

YOUR COMPANY WILL BE CHARGED IF YOU ARE LATE FILING YOUR ANNUAL ACCOUNTS

FROM 1 JULY 1992 a new sliding scale of late filing penalties will be imposed on all limited companies that fail to file their accounts on time. Just one day late and a company will be automatically penalised. The longer the delay - the more there is to pay (see table).

	Up to 3 months late	Up to 6 months late	Up to 12 months late	More than 12 months late
PUBLIC	\$500	\$1000	\$2000	\$5000
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And remember, the responsibility for filing accounts on time lies with you, not your accountant. So don't leave it too late - make sure you deliver your accounts promptly.

For more information please telephone Companies House on Cardiff (0222) 380405/380925.

COMPANIES HOUSE
Crown Way, Cardiff CF4 3UZ.
Companies House is an Executive Agency of the Department of Trade and Industry.

William Cook drops 60% and cuts dividend

By Richard Gourley

WILLIAM COOK, the Sheffield-based steel castings group, yesterday cut its dividend after reporting a 60 per cent fall in profits as recession continued to hit sales.

Mr Andrew Cook, chairman and chief executive, blamed changes in accounting treatment for part of the sharp fall and said "shareholders should not be disappointed at the results".

William Cook shares, nevertheless fell 47p to 283p, a sign of the City's displeasure with the dividend cut.

Pre-tax profits in the year to March 28 fell from £12.2m to £4.7m on sales down 16 per cent at £111.2m. These figures included £3.2m of exceptional costs covering rationalisation and plant closures during the last and current years.

In the past William Cook generally treated such plant closures and rationalisation costs below the line as extraordinary items or wrote them off against acquisition provisions.

Earnings per share under the new treatment fell from 46.25p to 15.03p. Under the old treatment the fall would have only been to 25.27p. The company has cut the final dividend to 5p (9p), giving a total of 10p (14p).

The recession had necessitated further job cuts and other cost cuts. The current year had brought no relief from recession although orders had picked up in some group companies.

Mr Cook said the company was "not at the top of most MP's agendas".

Nevertheless, the lobbying offensive mounted by the protagonists is beginning to bear fruit. MPs with constituency interests are starting to think through the possible local consequences of what is proposed.

Meanwhile, those whose special interests include financial services are considering the ways in which this case will affect competition, employment and merger regulation.

Among the first group are a large number of MPs fearful that a Lloyds Bank takeover of Midland could produce significant job losses in their constituencies. Some of these have signed an early day motion supporting Hongkong & Shanghai Banking Corporation's plans which was tabled at Westminster by Mr Jacques Arnold, the Conservative MP for Gravesend and a former

Midland employee. In all, 61 Tory, Labour and Plaid Cymru MPs have backed the motion.

Of these, it is Labour MPs in Sheffield like Mr Richard Caborn and Mr Clive Betts who articulate perhaps the most pressing local interest. Midland is now the biggest private-sector employer in the erstwhile steel capital of the world. Some 1,750 of the bank's 3,500 local staff are employed in the type of head office functions that are perceived to be vulnerable in the event of a Lloyds takeover.

Mr Caborn says luring Midland "gave a confidence to the city that has enabled it to attract other financial institutions". According to Mr Betts, "the worrying thing is that there has been no discussion about the implications in Sheffield".

Lloyds, which admits that 20,000 jobs might be lost - the vast majority, it claims, on a voluntary basis - if it took over Midland, retorts that it would take the best from both

Political lobbying over Midland takeover gathers steam

MPs with a specialist or constituency interest are lining up behind Hongkong, reports David Owen

WITH competing attractions like Maastricht, Olympia & York and the Maxwell pensioners, the battle for Midland is not at the top of most MP's agendas.

Nevertheless, the lobbying offensive mounted by the protagonists is beginning to bear fruit. MPs with constituency interests are starting to think through the possible local consequences of what is proposed.

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Lloyds, which admits that 20,000 jobs might be lost - the vast majority, it claims, on a voluntary basis - if it took over Midland, retorts that it would take the best from both

banks. Midland employees in Sheffield would be retained if their performance warranted it.

The bank further contends that retrenchment is inevitable and ongoing in "overbanked" Britain. It would be better for this process to unfold on a planned rather than a haphazard basis, as it argued at a recent meeting with a small group of senior Tory backbenchers.

Hongkong Bank - which has arguably adopted the more aggressive tactics in these early lobbying exchanges - is now attempting to build on these expressions of support by circulating material detailing where a Lloyds-Midland merger would damage competition by causing branch closures.

Its advisers have unearthed 26 constituencies - including those represented by Mr Michael Heseltine, President of the Board of Trade, Mr Neil Kinnock, the Labour party leader, and Mr Douglas Hogg, junior foreign office minister -



Jacques Arnold: fearful for jobs in constituencies

Lloyds discounts the research on the grounds it is inaccurate, makes no reference to other financial outlets such as building societies, and does not indicate whether Midland proposes closing any of the branches mentioned anyway under its own plans.

Midland is also attempting to rally Westminster support to the Hongkong banner by encouraging its employees to write "from your home address" to their local MPs urging them to sign Mr Arnold's early day motion.

"Using your own words, expressing deep concern as a Midland employee on what the Lloyds approach would mean for jobs and customer choice, you should ask your MP... to sign Early Day Motion No. 39," a letter signed by Mr Brian Pearce, chief executive, and addressed "Dear Colleague", advises. "If your customers offer to assist, you can suggest they might like to take the same course of action."

However, some MPs who

support Hongkong see shortcomings in making a distinction between the two proposals in terms of future employment prospects.

"The employment situation is a weak one," says Mr Devlin, the Conservative MP for Stockton South and a supporter of the Arnold motion. "The argument has to be on competition: if Lloyds and Midland go to the limit that will reduce the number of mainstream banks."

Mr Peter Viggers, the MP for Gosport, has written out the regulatory aspects of the present position as a basis for concern, calling for a series of proposals to be examined "under the same jurisdiction".

Although his plan mirrors that of Lloyds, Mr Viggers says he is not taking sides "at this point". He says a number of colleagues "see this as a faction" that the Hongkong Bank is being examined by the European Commission.

Banking on breaking down the barriers to China

OUTSIDE HONGKONG Bank's Shenzhen branch on a sultry weekday afternoon in the south China town, two dozen customers stand in line to use the cash machine. If they want, they will be able to draw cash from accounts on the other side of the world.

The cash machine is one of many bridgeheads by Hongkong Bank into China. So far the Shenzhen cash machine is its only one in China and it can be used only by non-Chinese nationals who draw their cash not in the RMB of the People's Republic of China, but in Hongkong dollars.

Hongkong Bank however hopes that the day is not too far off when the RMB will become a convertible currency and it will be able to offer a fuller range of banking services to China's 1.2bn citizens.

Judged by the vast scale of the country, Hongkong Bank's three branches and six representative offices in China are little more than a toehold: but the Chinese operations are mostly concentrated in the

south, where foreign banks and international investors are co-operating with Chinese authorities to produce an explosion of economic development. Only Standard Chartered has a comparable presence among foreign banks.

Foreign trade and investment in China are growing rapidly and Hongkong Bank is well placed to benefit when the colony reverts to Chinese control in 1997, reports David Barchard.

Not that Shenzhen is entirely what it looks. Most of its workforce comes from Chinese villages on one-year contracts. Workers may earn less than \$100 a month. Their American and Hong Kong Chinese managers return home each night to the British territory.

Like other Hong Kong business institutions, Hongkong Bank hopes that by 1997, when the territory reverts to Chinese sovereignty, an economic miracle of historically unprecedented proportions will mean that actual changes in the business environment are relatively minor.

The changes are a reward for several decades after 1949 when Hongkong Bank maintained a token presence in China believing that some day

economic relations would revive. During the lean years its role as the de facto central banker of Hong Kong helped it in its dealings with the Chinese authorities. But at the end of the 1970s it had only the Shanghai branch in China.

Business with China breaks down into several categories: trade finance, project finance for infrastructural developments such as the proposed six-lane motorway to link Hong Kong and Shenzhen; direct lending to joint ventures and state corporations; and bank guarantees for Chinese businesses.

The bank provides no figures about the size of its business in China but, though most of China's US\$135.7bn foreign trade in 1991 seems to have been handled by Chinese banks, there is clearly plenty of business around. Unofficial estimates place the size of the Hongkong Bank loan book in China at more than US\$1bn, well ahead of its nearest rival, Standard Chartered.

Working relations with the Chinese authorities, especially

the government of Guangdong Province, are clearly good and getting closer all the time. Just how intimate they are is difficult for third parties to assess. In Beijing relations are more delicate: Hongkong Bank is one of many supplicants, though it can project itself as an important source of information and good publicity about China to the rest of the world.

Hongkong Bank officials are upbeat when discussing China's future and business prospects, but there is a slight note of whistling in the dark about predictions of China's political future.

The underlying argument is that if there is a vast and thriving trading and industrial empire in free trade zones such as Shenzhen, the Pearl Delta, and perhaps by 1997 Shanghai as well, then the precise complexion of the Beijing government will not matter too much. There is special relevance on both sides about the precise reaction of the Beijing authorities to the bid for Midland and proposals to shift Hongkong Bank's headquarters to London.

Peoples Bank officials, who are voluble about discussing plans to quadruple the size of the Shenzhen economic zone, fall silent when asked about the merger, and say they can add nothing to the Beijing Foreign Ministry statement.

The acid test seems to be Hongkong Bank's future attachment to Hong Kong. Miss Lee said: "They have told us that they understand about international acquisitions but we don't want you to do anything that is not in the interests of Hong Kong. That suits us because our intention is to increase our business here even further if we possibly can, on top of our very high market share."



THE BATTLE FOR MIDLAND

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DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current - pending dividend	Total for year	Total last year
Albion	1.2	July 2	1.2	2.5	2.5
Airflow	0.1	July 20	2	0.1	4
Amey	0.8	July 1	5.5	6.3	6.3
Amey West	0.8	July 1	5.5	6.3	6.3
BT	8.7	Sept 19	8.7	14.4	13.3
Cook (William)	5	-	9	14	14
Dobson Park	1.9	Aug 10	1.9	5.75	5.75
Ferry Pilchering	2.1	July 17	4.45	6.55	6.55
IRG	4.45	June 1	1.3	5.75	5.75
Jackson Group	1	June 19	2.2	3.2	3.2
Marshall Field	1	-	1.3	2.4	2.4
Plym	4.35	July 16	3.75	8	4.5
Shires Invest	5.9	July 31	5.8	16.4	17.8
Shelley	3	July 8	nil	5	nil
Shorehouse	2.8	Aug 14	2.5	5	5
Westbury	5.75	July 17	5.75	9.1	9
Whitson	2.2	July 8	2	7.2	7.2
York Waterworks	5.7	July 14	2.75	8.5	8.75

Dividends shown pence per share net except where otherwise stated. YCN increased capital. US\$M stock price for 15 months. Irish pence.

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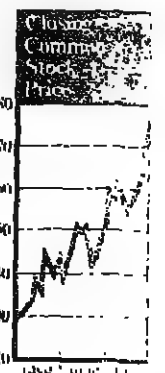
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COMPANY NEWS: UK

Dobson Park shows marginal fall to £6.2m

By Andrew Baxter

MR ALAN WATKINS, the former chief executive of Hawker Siddeley who resigned after BTR won control of the company in November, has become a non-executive director at Dobson Park Industries.

The announcement came yesterday as the industrial electronics and mining equipment group announced a slight fall in pre-tax profits for the six months ended March 23 from £8.5m to £8.2m, and a maintained interim dividend of 1.5p per share. Earnings slipped from 3.52p to 3.32p.

Mr Alan Kaye, chairman and chief executive, will relinquish the role of chief executive from May 25, continuing as full-time chairman. This ends a temporary combination of the two jobs following the retirement of the former chairman, Mr Gordon Marshall, in October.

Mr Kaye, who has been chief executive for nearly eight years, will be replaced by Mr

Oliver Chapple, the current deputy chief executive, who joined the company from T&N last September.

Mr Watkins' appointment is his first of any significance since he left Hawker, but it was expected he would receive several offers from British industry where his knowledge of manufacturing and product strategy could be put to use.

Dobson Park has been diversifying away from its traditional mining equipment business in the past five years into industrial electronics, serving industries such as aerospace. Mr Kaye said Mr Watkins' experience at Hawker, and previously as managing director of Lucas Aerospace, would help the company with its future strategy and acquisitions.

He described the latest profits at Dobson Park, struck on turnover of £36.8m (£114.2m), as "satisfactory" in the context of a difficult market situation. Industrial electronics

increased profitability compared with the second half of 1991, due mainly to cost savings and new products, but profits of £2.57m were still lower than the £3.4m recorded a year earlier.

Mining equipment profits rose from £2.07m to £3.08m, in spite of continuing contraction in demand from British Coal. This was more than offset by substantial overseas contracts, a good performance from the US-based conveyor company and the effects of rationalisation in the UK.

In December the group announced a radical restructuring of the division because of forthcoming changes in the UK coal mining industry, and is withdrawing from its high-volume product areas.

Mr Kaye said there had been some recent signs of recovery in certain markets, particularly the US, but he did not expect conditions to change significantly in the second half of the year.



Alan Watkins: other offers expected from British industry

Italians get a taste for the Lancashire pizza

By Ian Hamilton Fazy, Northern Correspondent

A GREATER Manchester manufacturer has developed a new variation on the "coals to Newcastle" theme by selling pizzas to Italy in increasing quantities. The company, which also makes 35 per cent of the pizzas sold by UK supermarkets as their own brands, was bought yesterday by its management for £15.5m.

Canadian Pizza Crust (UK) makes frozen pizza casings at Weaste in the former Salford enterprise zone. Toppings are added in a second plant at Nelson, Lancashire. Annual sales have nearly doubled to £11m during the recession and are expected to rise to £16m this year.

The company attributes success to pressing its pizza cases into shape through rollers, proofing them, and then rolling them again - an advance on merely cutting them out of big sheets of pastry. Mr Harry Kent, who founded the business in 1986 with Mr Gino Molinaro, a Canadian, says this ensures a fluffy texture develops during baking.

Before building the Salford factory, Mr Kent was Mr Molinaro's UK importer. Mr Molinaro has since sold his Canadian operations to Heinz. He and Mr Kent have now sold the UK opera-

tion to the buy-out team, but Mr Kent has reinvested half of his own proceeds back into the business, which he will continue to run. Mr Alan Featherstone, his commercial director, has joined in the buy-out, together with Mr Will Austin, the finance director.

The Manchester offices of Murray Johnstone, the Scottish finance house, has taken £7m of equity, £1 has £2.5m and ECI Ventures £1m. Murray Johnstone also negotiated £2.5m of senior debt with £1 and is putting Mr Peter Woodall on the pizza company's board.

Mr Kent is particularly pleased at breaking into Italy. His pizza cases are now sold in supermarkets in Rome, Venice, Turin, and Naples, with expansion into Milan later this year.

The company now plans to build a factory in southern France to supply growing markets in Switzerland, Spain and Greece. The pizzas are also selling well in the Netherlands and Norway.

Employment has grown from 30 in 1986 to 250 jobs. Murray Johnstone said research predicts a growing UK market because of demand for convenience foods that are quick to prepare and have a healthy image. A growing segment is the in-store delicatessen custom-made pizza, for which the company supplies cases.

NEWS DIGEST

Airflow dives to £87,000

PROFITS before tax of Airflow Streamlines, the Northampton-based cab manufacturer and Ford main dealer, fell from £1.22m to £87,000 over the 12 months ended February 29.

Earnings per share dived to 0.07p (8.97p) and the dividend for the year is a nominal 0.1p - shareholders received a 4p total the previous year.

The directors said reduced demand had affected both the cab-making operations of the production division and Whiteleys during the opening half year.

They added, however, that the delayed introduction of a new model range in August had improved the trading position in the second half but not enough to recover the loss in the first half.

The Ford main dealership continued to experience reduced sales and margins for new vehicles, but used car sales and margins were improved.

Looking ahead, the directors

said that "after two years of reduced demand... the prospect of improved trading conditions appears to be emerging".

Albion slips to £338,000

Taxable profits of Albion, the Belfast-based clothing manufacturer, slipped from £396,040 to £338,000 for the half year ended March 31.

Turnover moved ahead from £7.08m to £7.42m but pressure on margins curtailed operating income. Revenue grants fell from £81,754 to £18,886.

Earnings amounted to 5.6p (6.53p) and the interim dividend is a same-again 1.2p.

Shaftesbury reduces loss to £2.3m

Shaftesbury, the commercial property company, reported a pre-tax loss of £2.3m for the six months to end-March, against a loss of £2.6m in the comparable period.

Net revenue from properties improved from £2.34m to £2.53m but there was a deficit on sales of properties amounting to £408,000 compared with a profit of £47,000 last time.

Provisions against the cost of development properties fell from £3.92m to £1.03m. Losses per share were reduced to 9.1p (23.9p).

Mr Peter Levy, chairman, said that while there might now be some feeling of optimism, he believed there was no immediate prospect of a significant improvement in the property market.

Shires Investment asset value lower

Net asset value per share of Shires Investment stood at 235.84p on March 31 compared with 260.39p a year earlier. Fully diluted the value was 219.6p against 242.5p.

Net revenue for the 12 months amounted to £4.39m (£4.02m) for earnings per share of 19p (19.03p). A final dividend of 5.5p (5.5p) is proposed for a total of 14.4p (14.5p).

Appleby Westward declines 20%

Profits of Appleby Westward Group, the USM-quoted Spar and VG wholesaler, fell from £2.06m to £1.64m pre-tax for the 53 weeks ended February 28.

The 30 per cent downturn was scored from higher sales of £73.9m (£69.1m). The directors said trading in the second half had shown an improvement and that trend had continued into the current year.

Earnings emerged at 20.7p (25.8p). In view of the improving trend the dividend for the year is being lifted to 8.8p (8.5p) via an increased final of 5.6p.

York Waterworks achieves £2.09m

York Waterworks announced pre-tax profits of £2.09m for the year to March 31 compared with £2.11m for the previous 15 months.

Turnover amounted to £6.88m (£7.59m) and the pre-tax result was after net interest payable of £463,000 (£642,000).

A final dividend of 5.7p is recommended for an 8.5p total (8.75p for 15 months) payable from earnings per share of 20.7p (19.8p).

The company agreed to the director general's request late last year to voluntarily reduce the K factor it would apply to its charges in 1992-93. Accordingly the increase for the year is 15 per cent less than the

maximum permitted.

Jackson tumbles £1.55m into loss

Jackson Group, the Ipswich-based engineering and construction concern, fell £1.55m into the red in 1991 compared with pre-tax profits of £827,000 previously. Turnover was little changed at £29.2m.

Some £1m (£550,000) of the loss was as a result of the reduction in value of dealing property stock. After a tax credit of £498,000 (£134,000 charge) the loss per share amounted to 4.9p (3.2p earnings). However, the directors are recommending a final dividend of 1p (2.2p) for a 2p (3.2p) total.

Merchant Retail dives to £1.72m

Merchant Retail Group, the food retailer, returned profits of £1.73m pre-tax for the 12 months ended March 28, a 49 per cent downturn on the previous year's £3.37m.

Earnings fell from 3.06p to 1.24p and the final dividend is being omitted, leaving shareholders with 1.1p for the year

(2.29p). The shares dipped 2p yesterday to 16p.

Directors blamed most of the profits setback on Normans Superwarehouses, where net margins fell from 3.9 per cent to 2.5 per cent and trading profits from £4.35m to £2.8m.

They said the "significant sales increase" anticipated at Normans in the Christmas period failed to materialise - Normans trades from 19 stores in the south-west of England. Group sales improved from £149.97m to £155.04m.

Ferry Pickering falls to £577,000

Profits of Ferry Pickering, the packaging, printing and publishing group, fell from £1.2m to £577,000 at the pre-tax level for the six months to February 28.

Turnover declined to £13.99m (£15.12m). Earnings amounted to 3.37p (6.1p) and the interim dividend is a same-again 2.1p. The year-end is to be changed to December and the directors anticipate paying a second interim dividend, covering the period to August 31, in January 1993.

The shares slipped 5p to 115p.

Restructured Whessoe advances 19% to £3.67m

By Peter Pearce

WHESSE, the engineering and pipework group "significantly restructured" since 1988, has maintained its progress with a 19 per cent pre-tax profit advance to £3.67m in the six months to March 31.

The rise from £3.09m was struck on turnover boosted by acquisitions to £36.6m (£25.2m). In September the piping systems division was augmented by the £8m purchase of Connex Pipe Systems of the US.

Elcon Instruments of Milan, Italy, was joined in the instrumentation and control side this January by Varec, a California-based maker and distributor of tank gauges and vapour control products.

A 1-for-4 rights issue raising £8.1m helped pay Varec's £11.1m purchase price, but Mr

Chris Fleetwood, chief executive, stressed that the group remained cash positive.

He added that the group had completed its first phase of change away from heavy engineering and that its future direction was towards niche markets such as instrumentation and control. However Whessoe "was not emotionally attached to any one business".

In the period the holding in the Australian pipe and boiler fabricator was sold, resulting in an extraordinary credit of £485,000, and Whessoe (Ireland), the group's last heavy engineering fabrication business was bought by its management for about £700,000.

The interim dividend is lifted to 2.2p (2p), payable from earnings only up to 11.7p (10.2p) after dilution by the rights.

BOARD MEETINGS

TODAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
Admiral Group, Anglo Irish Bank, Anglo Irish Insurance, Anglo Irish Life, Anglo Irish Property, Anglo Irish Water, Anglo Irish Wine, Anglo Irish Food, Anglo Irish Retail, Anglo Irish Services, Anglo Irish Finance, Anglo Irish Media, Anglo Irish Telecom, Anglo Irish Energy, Anglo Irish Transport, Anglo Irish Logistics, Anglo Irish Distribution, Anglo Irish Marketing, Anglo Irish Research, Anglo Irish Development, Anglo Irish Construction, Anglo Irish Manufacturing, Anglo Irish Technology, Anglo Irish Innovation, Anglo Irish Creativity, Anglo Irish Leadership, Anglo Irish Excellence, Anglo Irish Quality, Anglo Irish Customer, Anglo Irish Supplier, Anglo Irish Partner, Anglo Irish Community, Anglo Irish Society, Anglo Irish Culture, Anglo Irish Values, Anglo Irish Principles, Anglo Irish Standards, Anglo Irish Best Practice, Anglo Irish Continuous Improvement, Anglo Irish Total Quality Management, Anglo Irish Six Sigma, Anglo Irish Lean Manufacturing, Anglo Irish Kaizen, Anglo Irish 5S, Anglo Irish Hoshinokai, Anglo Irish PDCA, Anglo Irish DMAIC, Anglo Irish TQM, Anglo Irish ISO 9000, Anglo Irish ISO 14000, Anglo Irish OHSAS 18000, Anglo Irish BS 5750, Anglo Irish BS 5400, Anglo Irish BS 5500, Anglo Irish BS 5600, Anglo Irish BS 5700, Anglo Irish BS 5800, Anglo Irish BS 5900, Anglo Irish BS 6000, Anglo Irish BS 6100, Anglo Irish BS 6200, Anglo Irish BS 6300, Anglo Irish BS 6400, Anglo Irish BS 6500, Anglo Irish BS 6600, Anglo Irish BS 6700, Anglo Irish BS 6800, Anglo Irish BS 6900, Anglo Irish BS 7000, Anglo Irish BS 7100, Anglo Irish BS 7200, Anglo Irish BS 7300, Anglo Irish BS 7400, Anglo Irish BS 7500, Anglo Irish BS 7600, Anglo Irish BS 7700, Anglo Irish BS 7800, Anglo Irish BS 7900, Anglo Irish BS 8000, Anglo Irish BS 8100, Anglo Irish BS 8200, Anglo Irish BS 8300, Anglo Irish BS 8400, Anglo Irish BS 8500, Anglo Irish BS 8600, Anglo Irish BS 8700, Anglo Irish BS 8800, Anglo Irish BS 8900, Anglo Irish BS 9000, Anglo Irish BS 9100, Anglo Irish BS 9200, Anglo Irish BS 9300, Anglo Irish BS 9400, Anglo Irish BS 9500, Anglo Irish BS 9600, Anglo Irish BS 9700, Anglo Irish BS 9800, Anglo Irish BS 9900, Anglo Irish BS 10000.	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"STEADY PROGRESS IN 1991/92"

At Lambeth Building Society's Annual General Meeting on 21st May 1992, the Chairman, Mr. W.E.K. Vaughan, was pleased to report that the Year Ended 31st January 1992 was one of steady progress for the Society.

Despite the recession and a difficult housing market, post-tax profits increased slightly on the previous year and total assets passed £500m.

The Society's capital ratios continued to be amongst the highest for all building societies, demonstrating the ongoing strength of its balance sheet.

A summary of the key figures is as follows:

	1991/92	1990/91
Pre-tax Profit (after mortgage losses)	£5.0m	£5.1m
Profit after tax	£3.3m	£3.3m
Mortgage Lending	£66m	£90m
Mortgage Losses	£2.3m	£2.4m
At 31st January	1992	1991
Total Assets	£517m	£481m
Gross Capital Ratio	10.1%	10.1%
Free Capital Ratio	9.6%	9.8%
Liquidity Ratio	21.7%	17.3%

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Lambeth
BUILDING SOCIETY

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RANGER OIL



J. Michael D'Aguiar

Mr. F.J. Dymott, President and Chief Operating Officer is pleased to announce the appointment of J. Michael D'Aguiar as Vice President, Finance. Mr. D'Aguiar will be responsible for all financial affairs of the Company and will be located in Ranger's office in London, U.K. Mr. D'Aguiar obtained his M.A. degree in Economics at Cambridge University. A Chartered Accountant since 1975, he has been Director of Finance of Ranger Oil (U.K.) Limited since joining the Company in 1987, and has fifteen years of petroleum financial experience.

Ranger Oil Limited is engaged in petroleum exploration and production principally in Canada and the North Sea.

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USD 50,000,000 - UNDATED VARIABLE RATE NOTES ASSIMILATED WITH USD 450,000,000.

Bondholders are hereby informed that the rate for the first interest period has been fixed at 4.725%.

The first coupon of \$1 will be payable at the price of USD 100.00 on June 19th, 1992, representing 31 days of interest, covering the period from May 19th, 1992 to June

VIENNA

Friday May 22 1992

■ Luring the local saver;
trading between east and
west; key facts Page 2

■ The last tram from
Stammersdorf: a visitor's
guide to the city Page 5

Eastern European countries are rushing to build links to the prosperous west, so the city is bubbling as the Habsburg Empire's historical bonds are recreated. Immigration does cause concern, but the city desperately needs new blood, writes Ian Rodger

Crossroads of vitality

VIENNA SEEMS on the verge of another golden age.

The city, which was once at the centre of a vast empire, is once again finding its place in the sun as eastern European countries rush to build links to the more prosperous west.

For most of the postwar period, the former capital of the Holy Roman Empire has ticked over very slowly, condemned by its political sidelines by its treaties with east and west, and with little but its monuments and a growing stream of tourists to remind it of former glory.

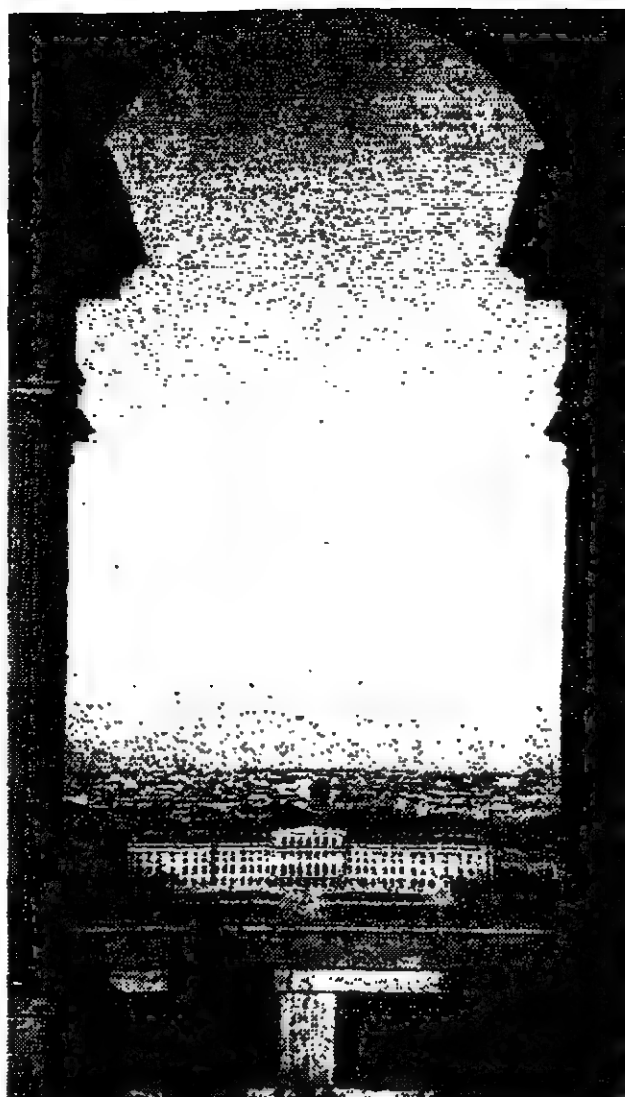
Today, Vienna bubbles with vitality, a crossroads again between east and west, with the sounds of many tongues echoing in the squares around St Stephen's Cathedral and the noise and bustle of construction from an ambitious urban renewal project, Donau-City, on the edge of the Danube.

The imperial triangle that once linked Vienna, Prague and Budapest in commercial prosperity is being rebuilt, helped immensely by the historical bonds implied in the often-heard phrase, "imperial yellow". That was the dominant colour on the Habsburg architecture throughout the region, and it symbolises the common heritage.

While too many other large cities have cracked under the strains of sudden massive immigration in recent years, Vienna so far has taken it largely in its stride. It remains one of the world's most peaceful and livable, as well as beautiful, cities - well-managed by a competent city government, well cared for by its environmentally conscious residents and maintaining a relatively modest cost of living.

There seems very little on the horizon that could undermine that quality of life or the new sense of direction and excitement in Vienna. Foreign businesses continue to flood in to use the city as a base for their explorations of eastern Europe. Leading Viennese banks are scurrying to capture for themselves their former strong position in finance in the region.

Even the scheduled completion later this year, after more than 1,000 years of efforts, of a canal connecting the Danube to the Rhine will boost the city. Its harbour promises to be one of the busiest for transshipments along the 3,000-kilometre waterway from Rotterdam to Ismail on the Black Sea. Wiener Hafen, the company that operates the harbour, is planning to invest Sch250m



The Schönbrunn Palace, seen from the Gloriette, on a hill overlooking the palace, with the city in the background

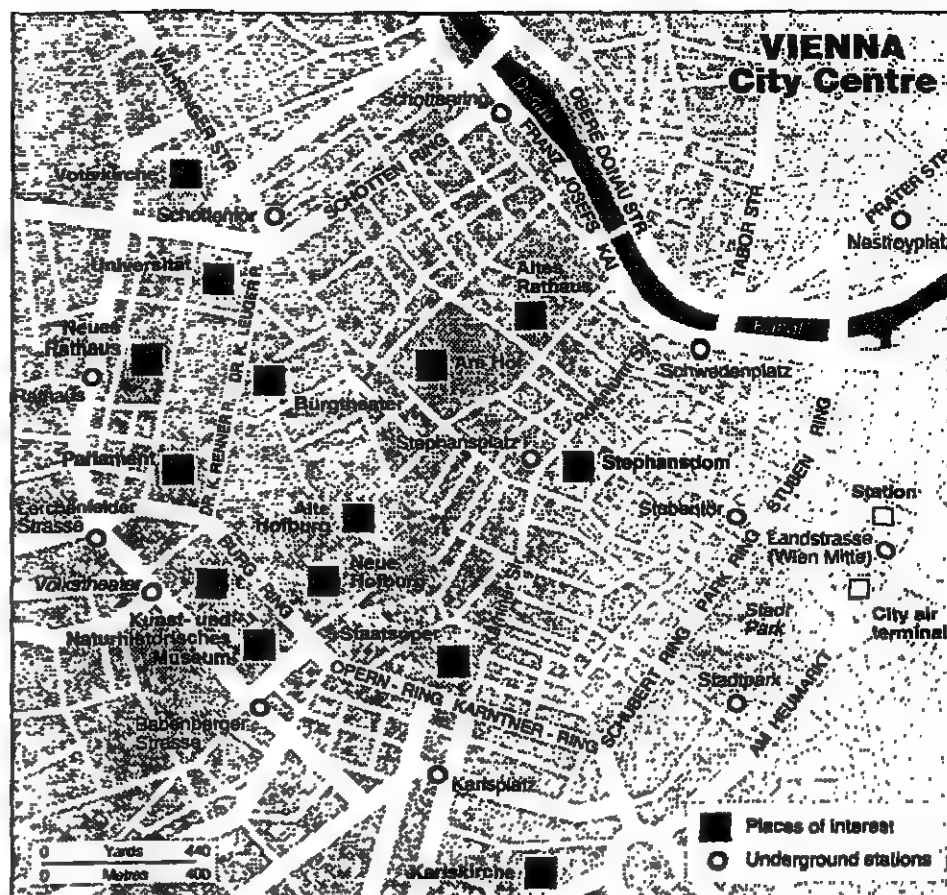
over the next four years to expand its services.

The political life of the city is approaching a milestone, as Mr Helmut Zilk, the popular social democrat mayor, and Mr Hans Mayr, his deputy, are expected to retire at the end of their current term in 1995. Some think they may retire even sooner, but Mr Mayr denies it. "I am not a prophet, but if everything goes according to plan, we will continue to the end of our term."

In last November's civic election, the Social Democratic

party suffered considerable setbacks, ending up with 52 out of 100 seats, the slimmest majority it has had since coming to power in 1918. Mr Christoph Chorherr, the young city councillor representing the Green party, says the culture of politics is changing, but even he admits the city is run well.

Virtually the only concern one hears in the city is over public resentment about immigrants. There is no doubt that the high levels of immigration from eastern



Europe in recent years have caused strains.

In the November elections, the charismatic Mr Jörg Haider, whom some accuse of courting neo-Nazi sentiment, led his Freedom Party (FPÖ) to more than double its vote to 33 per cent. The party even displaced the conservative Austrian People's Party (ÖVP) in second place at city hall.

The result drew comment around the world to the effect that neo-Nazi sentiment was on the rise, and that the Viennese were at least as intolerant of immigrants as residents of some other western European cities.

But viewed from close up, that result now looks less disturbing than it did at the time. For one thing, the ÖVP had weak leadership and no programme to offer, leaving not only the FPÖ, but also the Greens, which entered city hall

for the first time, to capitalise on general discontent.

"I do not think it was the Haider factor," Mr Mayr says. "The irresponsible discussion of immigrants in the city caused emotions to run high and that hurt the other parties."

The outcome of the first round of elections for the national presidency last month suggests that things have calmed down a bit since last autumn. Mr Mayr and others note that, for the first time in several years, the conservative ÖVP fielded a credible candidate, the diplomat Thomas Klestil. And Mr Klestil obtained a respectable share of the vote, 31 per cent, among the Viennese. Mr Haider's candidate, on the other hand, received only 14 per cent.

In any event, the most encouraging thing about the immigration debate in Vienna

- and this is what differentiates it from similar debates in other large cities - is that the city's political and business leaders from all but the Haider end of the spectrum support immigration. And not just out of a sense of duty or moral obligation. They enthusiastically welcome it.

Their view is that, for various reasons, Vienna desperately needs new blood. For some, it is simply a matter of demographics. The city was actually in decline before the iron curtain lifted. Now it is growing again. For others, the energy brought by poor people willing to work hard for low wages is providing a welcome jolt to a somnolent economy.

For still others, it is a matter of cultural vitality. "The quality of culture and science here has never recovered from the loss of the Jewish upper middle class in the late 1930s,"

one banker says.

Fortunately, the city has been admirably planned to absorb immigrants - at least official immigrants - with a deliberate mix of middle and low-cost housing in most districts. Mr Mayr, who is also responsible for Vienna's finances, believes it can absorb between 15,000 and 20,000 new residents a year, although he acknowledges a problem with several thousand more illegal immigrants crammed into appalling ghetto-like conditions in a couple of city districts.

The city government is in the process of doubling its own apartment construction programme from 4,000 to 8,000 units a year, as well as renovating an additional 4,000 units as part of its policy of revitalising the inner city rather than developing satellites.

And this year, it has more than trebled its school construction budget to Sch500m. Mr Mayr expects this spending to remain at a high level for about five years, as will budgets for special language training and day care for children of immigrants.

All this is being handled with no evidence of strain on the city's finances. The city runs very modest deficits as a rule, last year about Sch2.3bn, which was Sch5bn less than forecast. This year it is budgeting for a deficit of Sch8.2bn on total planned spending of Sch104.1bn, but Mr Mayr will probably manage to compress it as usual.

Privatisation is also in the air, with the city planning to reduce its stake in Wiener Holding, a sprawling group with interests in hotels, cinemas, theatres, restaurants, construction, pharmaceuticals, a trade fair and the port of Vienna, by another 25 per cent later this year to 26 per cent.

Even the Green party, which won seven of the 100 seats at city hall last November, admits that the city has few serious problems. "We are a very rich city and we have a population that is very sensitive to the environment. That is a chance for us. We could be a model for the world," says Mr Chorherr.

Times change, the value of experience doesn't.

The pace of change in Central and Eastern Europe is producing new opportunities and new challenges. The most valuable asset Creditanstalt can offer for the future is our experience. Among western banks we are unmatched with our network and our links in these nascent markets.

This gives a familiarity which makes these countries almost a "home market" for us and our customers. Not least because our heavy involvement in this region, to which all eyes are now turned, is based on a long-standing tradition. For example, our presence in Budapest and Prague dates back to 1857, when Creditanstalt first established branches in these cities. As new opportunities are emerging, no one is better placed to help you succeed.



CREDITANSTALT

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London office: 29 Gresham Street, London EC2V 7AH, Tel.: (71) 822 2659,

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A REFRESHING BREEZE

Things are changing in the East. Where hopelessness ruled yesterday there could be the land of unlimited opportunities tomorrow. The best way to profit from these changes today is to establish a base of action in Vienna. Its geographic position predestinates the metropolis on the Danube as the ideal hub between East and West. Hungary and the CSFR are only 60 km away from the city centre and daily flights connect Vienna with all Eastern European capitals. The historical roots and above all the often quoted similarity of the Viennese mentality to that of the Eastern Europeans prove to be a valuable advantage in dealing with the countries of the East.

IN VIENNA



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VIENNA 2

FINANCIAL MARKETS

Luring the local saver

KEY FACTS	
Area	41,495 hectares
Population: 1990 (1991)	1,564,051 (1,531,346)
of whom foreigners	13.2% (7.4%)
Immigration: 1990 (1991)	70,527 (13,173)
Emigration: 1990 (1991)	47,885 (23,698)
Gains/losses due to migration	+22,642 (-10,525)
Council seats: 1991	
.....Socialists 52, Liberals 23, Conservatives 18, Greens 7	
Council seats: 1987	
.....Socialists 52, Conservatives 30, Liberals 8	
Gross value added (1976 = 100)	131.8 (1989) 113.7 (1990)
Value of total industrial production	Sch 120.718m (1990)
.....Sch 89.017m (1981)	
of which, electrical machinery	30.3% (1990), 22% (1981)
food, beverages and tobacco	18.3% (1990), 21.7% (1981)
chemicals	12.2% (1990), 14.3% (1981)
Banking institutions	160 (1989), 119 (1976)
Banking employees	26,851 (1988), 23,422 (1976)
Unemployment rate	5.8% (1990), 2.1% (1981)
Number of vehicles	654,671 (1990), 572,328 (1981)
Vehicles per 1,000 inhabitants	418.6 (1990) 373.7 (1981)
New registrations	73,340 (1990), 59,995 (1981)
Air traffic (Schwechat Airport)	
Passenger arrivals	2.76m (1990), 1.47m (1981)
Aircraft departures	39,905 (1990), 27,894 (1981)
Natural gas consumption ('000,000 cu m)	
.....1.728 (1990), 1.051 (1981)	
Electricity consumption (GWh)	8,549 (1990), 6,338 (1981)
Maximum daily demand (MWh)	30,916 (1990), 24,719 (1981)
Total amount of waste (tonnes)	
.....879,577 (1990), 658,938 (1989), 595,055 (1988)	
Domestic waste (tonnes)	
.....468,608 (1990), 478,550 (1989), 384,313 (1988)	
Domestic waste per inhabitant (kg)	
.....299.6 (1990), 311.3 (1989), 251.6 (1988)	
Hospital and hazardous waste (tonnes)	
.....8,222 (1990), 5,041 (1989), 4,670 (1988)	
Recovery (tonnes)	
.....114,072 (1990), 99,151 (1989), 28,801 (1988)	

Source: Vienna in Figures, published by Central Bureau of Statistics, City of Vienna

IN VIENNA, the stock market sometimes appears to be closer to the tourist scene than the banking industry. Austrians provide foreigners with a casual and colourful setting and expect them to supply the funds. Most of the locals, however, never set foot in the market.

The bourse, located in an opulent 19th century building that was nearly gutted by a fire in the 1960s, was one of Europe's most sleepy backwaters until 1985, when Barron's Mr Jim Rogers recommended Austrian shares to his readers.

A few foreign investors, bidding up an illiquid market, sparked a powerful boom, which faded out after a few exciting months. The cycle repeated itself after the barriers with the eastern bloc came down in 1989, when foreigners fell in love with Austrian shares and turned Vienna into Europe's best-performing market. But the addition to orders from abroad left Vienna with a hangover when the euphoria faded.

While the effects of the Gulf War no longer have an impact on other major markets, the war in Yugoslavia, which in its initial stage was also fought on the Austrian border, has kept the Vienna bourse in the doldrums for nearly two years. The major indices are now 40 per cent below their peak of March 1990, and only slightly above the bourse's 1991 lows.

So the stock market scene has begun to resemble Vienna's tourist highlights also with its nostalgic mood. Traders and syndicate managers love to sit around and talk about the good old days. The mood in the small trading room, where about 100 issues change hands for only two hours a day, is quite subdued these days.

With only a handful of blue chip stocks, none of them with a free float of more than 50 per cent, the choices for investors is quite limited. Some of the big publicly traded companies are foreign-owned, and many more are majority-controlled by the federal government.

While Austria has taken some steps toward privatisation of its large state-owned sector, the Social Democrats of Chancellor Franz Vranitzky still resist a cut of the state's stakes in the biggest banks and industrial companies below 50 per cent. Among the financial shares, the biggest single sector in the market, 30 per cent of Creditanstalt's stocks and only 8.5 per cent of Bank Austria are in public ownership. The big banks, in turn, hold major stakes in many other

companies. The new issue market, which has remained dormant for more than a year, is unlikely to enlarge the range of choices much. There is a flurry of new stock offerings expected for the coming months, but most of them are small and medium-size companies with little appeal to international investors.

Even the initial offering of Girozentrale, the country's third largest bank, is expected to be small, and the timing is still undecided. The long-awaited initial flotation of state-owned industrial giant Austrian Industries, originally scheduled for this year, had to be postponed until 1993 because of weak earnings at its steel and aluminium divisions, and most observers expect further delays.

OMV, Austrian Industries' oil subsidiary with a 25 per cent free float, is one of the market's most attractive issues. But over the past few weeks it has seen a significant drop after reporting a loss for the first quarter.

A major drawback for the Vienna bourse is the weak interest of domestic investors. "Austria is a savers' nation,

the savings rate is 14 per cent, but people don't invest in stocks. The interest paid on savings accounts at the end of the year can buy up the free float on the Vienna Stock Exchange," says Mr Michael Lielacher, general manager of the Vindobona Privat-Bank in Vienna. Less than 4 per cent of the population own any equities, but bankers say this is nearly a four-fold increase over the early 1980s.

Mr Peter Szabo, head of

A cut in state stakes in banks and industry is being resisted

equity research at Girozentrale, says he expects a further doubling of ownership over the next five years. "There is no base of institutional investors, but this is slowly getting better. Life insurance companies and pension funds are diversifying their portfolios. It is just not changing from one day to the next."

The limited ownership cannot be explained by a lack of offers. Various privatisations in the past few years have been

accompanied by a wave of advertising. And to the surprise of television viewers, the state-owned network ORF has begun to report trends on the Vienna and international stock markets in its evening news.

Experts say a renewed bull market would do most to lure more domestic investors to the bourse. They regard the high level of German interest rates, which Austria is forced to match to keep the Schilling pegged to the D-Mark, as the main obstacle to an upturn. So analysts in Vienna are closely watching the trend in Austria's northern neighbour to forecast the fate of the local market. Mr Lielacher says he expects a rally in Austrian shares after German interest rate cuts in the middle of the year.

Vienna could easily outperform Frankfurt "because we don't have to pay for the take-over of a whole country," he says. The market should also benefit from an economic recovery in neighbouring Hungary and Czechoslovakia, where Austrian companies have made large investments, he adds.

One of the surprising success stories in Vienna is the fledg-

ling futures and options market, OTOB, which started up last October. Using the Swedish OM system, OTOB has launched trading in stock options with few hitches and by February reached an average daily volume of 10,000 contracts in six stocks.

Mr Christian Imo, who left the Frankfurt options exchange (DTE) to head OTOB, says the success reflects the need for a transparent and liquid investment vehicle in Vienna. The bearish and volatile mood on the spot market has also spurred demand for a good hedging instrument, he says.

In the summer, OTOB is planning to launch an option on the ATX, the new real-time stock index which includes 18 blue chip shares. "It will be the first product that is really competitive in the international market," Mr Imo says. "Investors will be able to buy the country risk without having to investigate the whole market."

The relationship between OTOB, which is jointly owned by Austria's banks, and the Vienna stock market is one of polite co-existence, not co-operation, observers say. Because the bourse insists on maintaining its official monopoly in Austria, OTOB is not allowed to call itself a bourse. The institution is registered as a bank.

Eric Frey

Trading between east and west

Middleman keeps busy

WHEN THE Iron curtain was ripped apart in 1989, there was considerable anxiety among business circles in Vienna.

This was because it was feared that the city would lose its special and highly profitable role as a middleman in trading - often rather murky trading - between east and west.

In the event, the fears were totally unfounded. The city has already become a regional financial centre for central and eastern Europe and, along with Berlin, is a preferred base for the hundreds of western companies seeking to do business in eastern Europe.

Viennese business leaders are naturally cautious about proclaiming their city a new international financial centre. "We can never expect to compete with London," one banker says. But a lot is happening. The big Austrian banks have all established - perhaps one should say re-established - offices in eastern Europe and the former Soviet Union, and aggressively pursue all kinds of financial business there. The banks are also bringing trainees from these countries

into Vienna to learn the business.

"We regarded it as our extended home market," an official of Creditanstalt, the second largest bank and most aggressive in eastern Europe, says. The bank now has offices in Prague, Budapest and Warsaw and has just acquired a bank in Slovenia.

Creditanstalt even intends to offer retail banking in some of these countries. "We have advantages in eastern Europe, and for the moment there is no other competition. The Germans look fully occupied for a long time, and by the time they move in, we hope to be well established," a bank official says.

The big banks are also bringing eastern European businesses to Vienna to raise capital. More than half the volume of Hungarian shares is traded in Vienna. Mr Gerhard Banda, deputy chief executive of Bank Austria, the country's largest bank, has proposed setting up a central European stock exchange based in Vienna once exchanges are set up in a number of eastern European cities. He has also suggested the

creation of a publicly financed know-how fund to aid development of companies in eastern Europe.

Another element of Vienna's importance as a financial centre for the east derives from Austria's bank secrecy laws. Switzerland has passed legisla-

Office space is cheaper than in Budapest, where phones are hard to find

tion obliging banks to know their customers but Austria remains one of the few hard currency countries in which anonymous numbered bank accounts are permitted.

Until recently, Austrian banks have downplayed the significance of international private banking in their strategies, but they are becoming more excited about it amid

indications that large private fortunes from eastern Europe are moving into Vienna.

The other main contributors to Vienna's growth these days are western multinational companies. "We have had a boom ever since the old Comecon countries opened," Mr Friedrich Heitzinger, deputy managing director of the Vienna Business Promotion Fund (WBFF), says.

The list of international companies that have set up bases in Vienna in recent years runs from Sweden's Alfa-Laval to Yamaha of Japan, and continues to lengthen. The WBFF claims to have helped 500 companies in all since its formation 10 years ago. One banker claims that over 300 western companies have set up liaison offices for doing business in eastern Europe in the past two years.

Companies choose Vienna as

a base for eastern European operations for several reasons. For one thing, it has excellent and reliable transportation and communication infrastructure.

"In Budapest, you have little chance of getting a telephone these days," a Viennese banker says.

For another, the city is very pleasant to live in, with good housing and schools available. And office space is cheaper than in Budapest. The Vienna city council keeps a bank of 3m square metres of various types of office and industrial space available for newcomers.

Mr Heitzinger says some western companies have set up offices in eastern European cities but then abandoned them in favour of Vienna

because of the practical difficulties of operating in the east.

As compared with other gateway cities, such as Berlin, Vienna also has the advantage of strong historical and linguistic links with its neighbouring countries. "Many people here speak Czech or Hungarian, so we have no difficulty finding good people," says Mr Katsumi Ishibashi, manager of the Bank of Tokyo's representative office in Vienna.

Japanese businesses have been particularly enthusiastic about Vienna, and the city has been the beneficiary of their well-known tendency to move in packs. "Four years ago, there were only 30 Japanese companies with offices in Vienna. Now there are nearly

100," Mr Ishibashi says. Mr Masahiko Murakami, assistant manager of the eastern European liaison office of Matsushita Electrical Industrial in Vienna, says he appreciates the ease of getting visas for Poland, Hungary and Czechoslovakia in Vienna.

Even German companies set up bases, he observes. Other industrialists point to the opportunity for their children to learn German, which they feel will be more useful than learning an eastern European language, as they would have to do if they were living in an eastern European city.

Because of the expansion, Bank of Tokyo will next month upgrade its 20-year-old office in Vienna to branch status. There must be few other Japanese banks expanding anywhere else in the world in these tough times.


It is not clear yet whether, once the eastern European countries have reached a certain level of development, com-

panies will set up offices there and phase down their operations in Vienna. To an extent, some observers say, this is happening already, with a few companies putting labour-intensive operations into the east as quickly as possible to take advantage of low wages.

However, Vienna should keep and enhance its importance as a base for corporate services, such as legal, accounting and consulting services. H. Neumann International, the Vienna-based executive search group, has just established a co-ordinating office in the city for what it calls the new Europe.

"I do not believe that the use of Vienna as a co-ordinating base will drastically increase, but as a knowhow centre it will stay important," predicts Mr Tomas Roth, manager of Neumann's new Europe division.

Ian Rodger



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Energy	16%	Miscellaneous	3%
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محکوزا صنف القصل

VIENNA 3

Ian Rodger on the environmentally conscious Viennese

How waste has been cut

FEW CITY dwellers in the industrialised world are as environmentally conscious as those of Vienna. The city government, with solid support from its residents, has in recent years cracked down on industrial emissions and is slowly turning the screws on car traffic.

Catalytic converters for cars have been compulsory since 1987 and leaded petrol will be prohibited from next year. Permanent parking on main streets in the city will be outlawed from next year as well.

Meanwhile, the city has been improving its public transport system, already an easy-to-use network of underground trains, high speed suburban trains, trams and buses. On the energy front, it continues to put the emphasis on renewable sources of power, with a Schist hydro plant on the Danube downriver from Vienna due to come on stream next year.

However, the city's most impressive achievement in the past few years has undoubtedly been its attack on rubbish. This attack is immediately apparent to every visitor because of the ubiquitous different coloured rubbish bins, each indicating the kind of rubbish you are supposed to put in them, located at every main square, outside underground stations and on pavements at regular intervals.

There are, at a recent count, no fewer than seven categories — organic, paper, plastic, metal, aluminium cans, clear glass

and coloured glass — into which residents are supposed to divide their rubbish. In addition, dead batteries must be returned to special collection points.

It is all part of a programme begun by the city five years ago to slow the inexorable growth in rubbish tonnage. It was also aimed to allow the Viennese, who were known to be ecology conscious, to do something concrete to help in the cause of a better environment.

Mr Michael Häupl, city councillor responsible for environment, recreation and sports, is convinced of the programme's success. In 1990, the average inhabitant generated 299.6 kilograms of rubbish, 11.7kg less than in the previous year.

Mr Häupl, a biologist by training, says the response of Viennese has been outstanding. Last year, 180,000 tonnes of waste material was recovered for recycling, 30 per cent of its rubbish — the programme's target — by 1994.

This has been achieved without any legal pressure or sanctions on people. "Theoretically, there are laws, and fines to punish people who do not co-operate, but we do not think it would be sensible to impose them. We work at trying to raise awareness in people to motivate them to do it," he says.

He acknowledges that the city's net

operating costs for waste disposal, even after taking account of revenues from sales of recyclable material, have risen because of the complicated logistics of the programme. But he suspects that an increment is only a small proportion of the overall 25 per cent rise in rubbish levied the past five years. "Most of it is for new equipment, such as filters and scrubbers, and for capital improvements to the two existing incinerators."

The most important saving, though, is that the city will not have to build a new incinerator. Mr Häupl says the city recognised five years that it had to try to do something to stop the growth of rubbish generation. Apart from the high cost of building new dumps, it would have gone against opposition from environmental groups to establishing new ones, so it set out to get around the need to set up new waste-handling facilities.

The next stages of the programme involve encouraging people to reduce their generation of waste and getting industry involved. "So far, we have worked only at the domestic level. We are trying to require large businesses to set up policies to reduce waste and maximise recycling," Mr Häupl says.

He also wants to work more on other environmental problems, including the excessive use of cars in the city. "That is our biggest problem, in terms of air pollution."

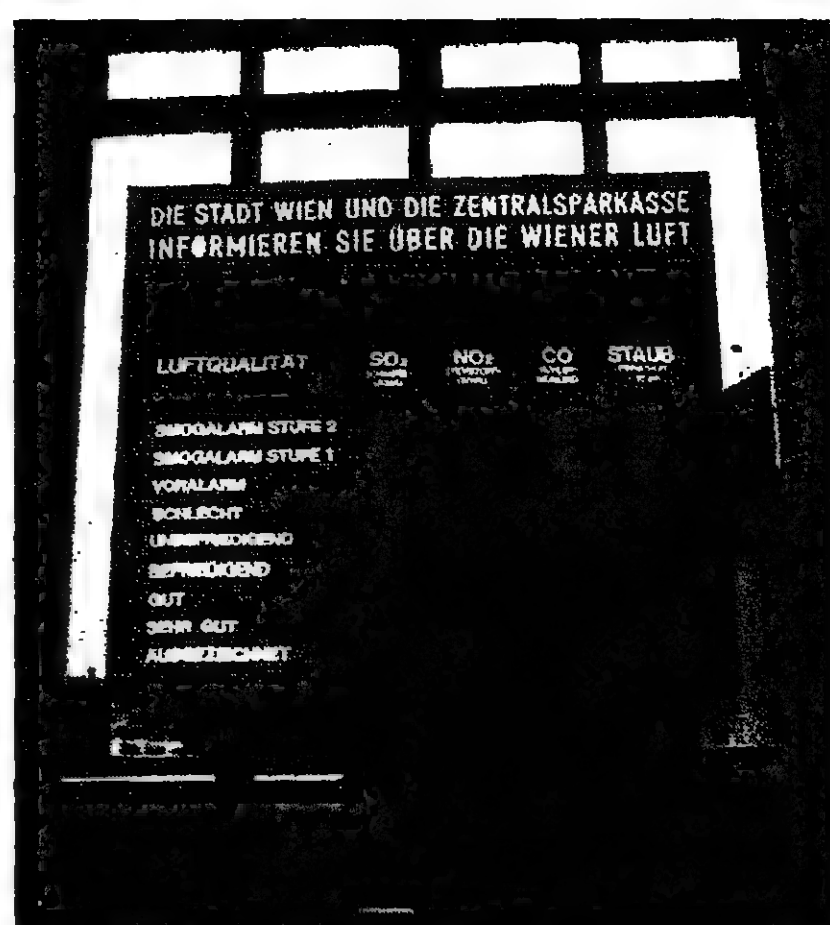
tion." Already a third of cars in the city have catalytic converters, but he says progress in improving air quality is too slow. "The Viennese are schizophrenic about cars. They are even fonder of them than Italians, but they want their life to be free of the problems caused by cars."

He says he welcomes the presence of Green party representatives at City Hall since the election last November, because they are very helpful in countering the political strength of the car lobby.

Mr Häupl acknowledges that Zurich has succeeded in discouraging car traffic through rigid road engineering and severe limitations on parking places, but he points out that this has led to the emergence of a political party in Switzerland that favours easing controls on cars.

Another problem that is hard to deal with is caused by dogs. Vienna has about 100,000 of these, relatively high by European standards. "It is not a problem of dogs, but of dog owners. They think there should be a city official walking along behind them picking up after their dogs," he says. The city tries its best, frequently replacing sand in park sand boxes and creating places for dogs to do their business, but it seems to be a losing battle.

Still, the Viennese are proud of their record on the environment, so much so that they fear joining the European Community on the grounds that EC standards are lower than Austrian ones. Mr Häupl dismisses this view as too simplified. In controlling air pollution, Austria is more advanced than the EC, but the EC's water standards are higher than Austria's. "In any event, the EC regulations do not prevent you from exceeding their standards."



The air pollution gauge at Stephansplatz in Vienna

TOURISM

For culture, look no further

WHAT COULD Vienna — and Austria, as a whole, for that matter — possibly do for an encore after celebrating the bicentennial of Mozart's death?

The answer, which is already being transmitted round the world by the Austrian National Tourist Office, is to prepare for the millennium of the founding of Austria in 995.

While that event in itself is no more likely to excite foreign tourists than did the 700th anniversary of the founding of the Swiss confederation last year, the Austrians are cunningly combining it over the next four years with various significant dates in the long and distinguished history of the Habsburg dynasty.

This year, for example, an exhibition of historical materials is being presented in Seville and in Salzburg on Austrian

links with Spain at the time of the discovery of America 500 years ago. The discovery coincided with the formation of the Casa de Austria in Spain by King Maximilian I and the subsequent empire of Karl V on which the sun never set.

All of this is in aid of what is known as cultural tourism, a field in which Austria — and Vienna, in particular — is one of the world champions.

Officials at the Austrian National Tourist Office suspect that about one-fifth of the 25.7m visitors who came to Austria last year had mainly cultural pursuits in mind. Ms Evelyn Miksch at the Vienna Tourist Board says that virtually every tourist who visits the city is coming for culture.

Whether it is for the music of the Vienna State Opera and the Vienna Philharmonic

Orchestra or for the treasures of its 80 museums or for the architectural splendour of the Habsburg palaces, the city has something splendid for virtually everyone.

Tourism, as one might expect, is extremely important to the economy of Vienna, although not as important as for the country as a whole. While tourism accounts for 8 per cent of the national product, it yields 6 per cent of Vienna's output.

The main trends of the past few years have been surges in tourists from Japan and from eastern Europe. The number of overnight stays in the city by Japanese soared from 85,000 in 1981 to a peak of 318,000 in 1990, making them the fourth largest national group of visitors, after Germans, Italians and Americans. Numbers tum-

bled last year, however, because of fear arising from the Gulf War and the unrest in Yugoslavia.

The Japanese, with their orderly ways and high spending tendencies, are highly prized by the city's tourist operators, and it is no longer uncommon to see theatre programmes, restaurant menus and official tours provided in Japanese. Many hotels also provide Japanese television programmes.

Attitudes toward eastern European visitors are less enthusiastic. When the borders with Czechoslovakia and Hungary opened in late 1989, there began a period of flash floods of eastern European tourists. Usually on weekends, this would take the form of caravans of rickety, exhaust-spewing coaches roaring into the

Hotels and pensions in 1991: top 10 sources of tourists

Rank (1990)	Country	Overnight stays	% change
1 (1)	Germany	1,445,000	+0.5
2 (4)	Austria	799,000	+14.2
3 (2)	Italy	786,000	-16.5
4 (5)	US	451,000	-44.1
5 (6)	Spain	331,000	+8.8
6 (7)	Switzerland, Liechtenstein	282,000	-6.9
7 (5)	Japan	273,000	-14.2
8 (9)	France, Morocco	257,000	+5.2
9 (8)	UK	248,000	-9.3
10 (10)	Netherlands	128,000	+3.6
All sources		6,439,000	-7.6

Source: Vienna Tourist Board

city early in the morning.

The visitors, who had spent the night in the coach to save the cost of a hotel, poured into the streets, inspected the great imperial palaces and other historic sites and then repaired to parks to eat sandwiches brought with them. At dusk they got back in their coaches and left for home, having spent hardly a shilling.

For most of them, it was a first opportunity to see a western city. And it happened to be a city with which they had many historical and family connections. The architecture of Vienna and even the imperial yellow colour of much of it is the same as that found in the eastern countries that were, until 1918, part of the Austro-Hungarian Empire.

Also, it is said that nearly half the names in the Vienna telephone book are of Czechoslovak or Hungarian origin.

"We have to be patient with them, and most people understand that," Ms Miksch says.

It must be said that the coach problem is not just restricted to those coming from Hungary and Czechoslovakia. Most days in the summer, there are hundreds of coaches from all over Europe trying to squeeze into small parking lots at the city's most popular tourist sites.

Led by the Green party, many citizens would like to severely limit the movement of coaches in the city, and ultimately banish them to depots on the city outskirts.

"We are not hostile, but there are limits," says Mr Christoph Chorrherr, the Greens' member on the Vienna City Council. "All of our famous sites are served by trams. We should build up our public transit service, with special services for tourists."

The tourist industry says many visitors are elderly and

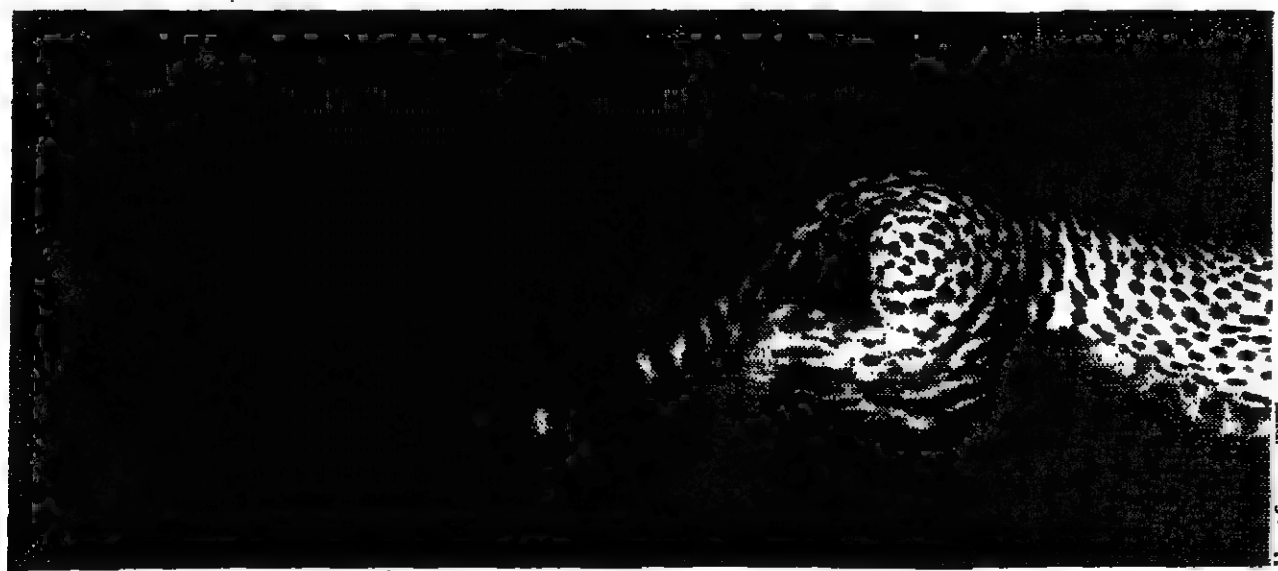
cannot be forced to walk. But Mr Chorrherr says they do in Venice and in the centre of Vienna already, so they can do it elsewhere too.

With such a highly developed tourist industry, it is fair to ask if the city is reaching its capacity limit. There are times of the year, notably around new year and Easter, when the city is absolutely jammed with tourists, and it becomes quite unpleasant, but tourist industry officials point out that the average hotel occupancy rate is only 60 per cent.

The Vienna Tourist Office is trying to promote the idea of visiting the city off-season. Ms Miksch agrees that first-time visitors should come during the late spring or summer so they can walk around freely and get a feel for the city. But anyone who is returning with a view to a serious study of a museum or art collection would be better off doing it in January or February when he is less likely to be distracted by crowds.

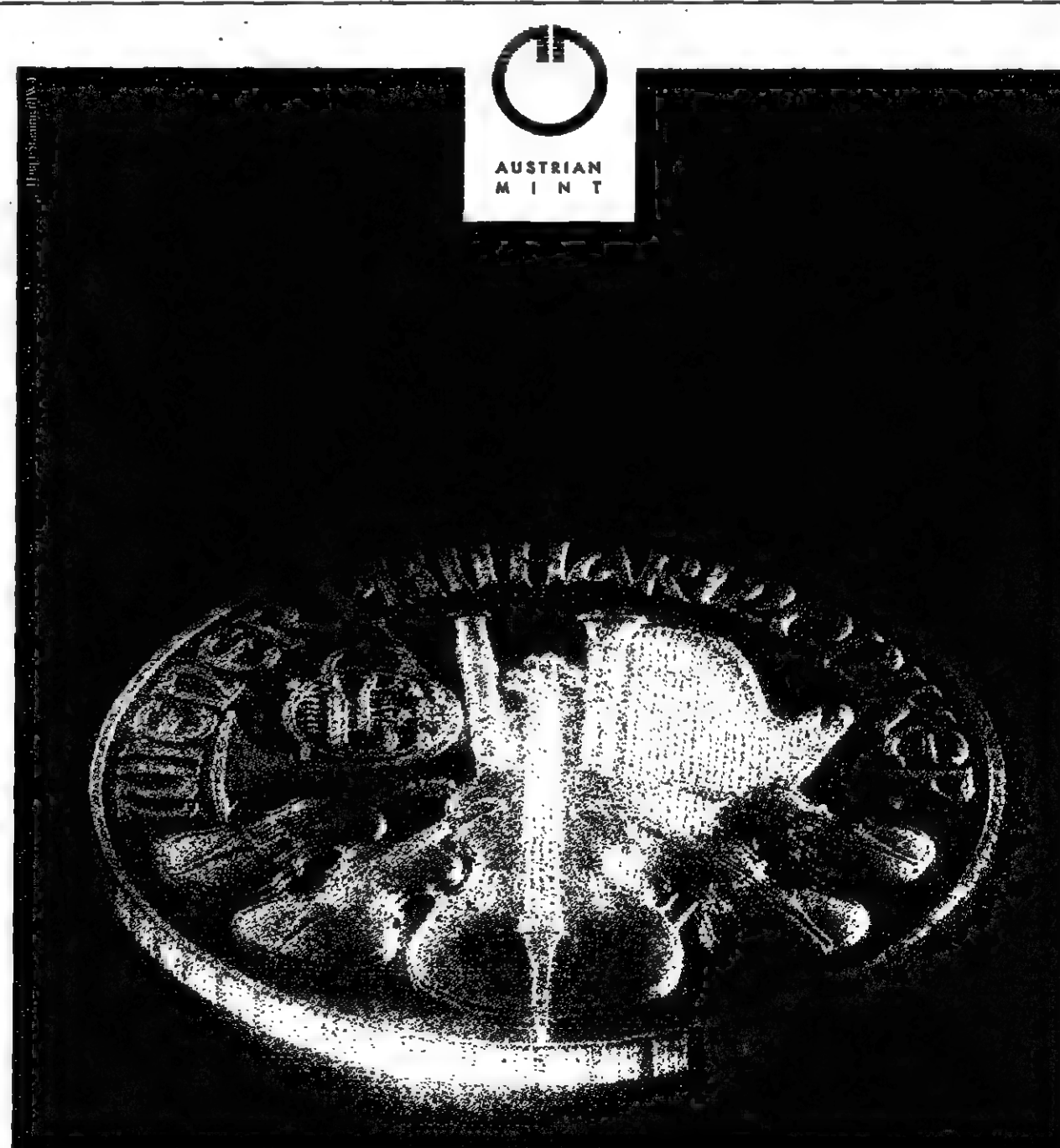
Ian Rodger

FAST FORWARD



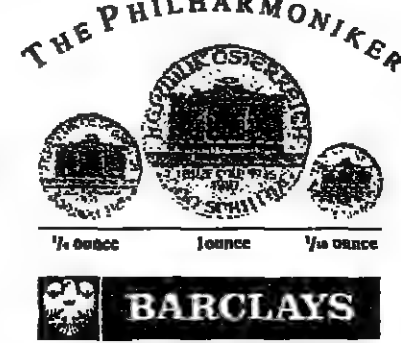
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VIENNA 4

VIENNA International Airport (VIA) is set to be the second airport group in the world to seek flotation on the public market. In joining the British Airports Authority (BAA), VIA is likely to become more competitive and will be well placed to promote itself as a potential hub.

Early next month, between 5.3m and 5.5m new bearer shares, each with a nominal value of Sch100 and representing 27 per cent of the enlarged share capital, will be sold to the public. Proceeds from the issue will raise about Sch1.8bn.

The flotation means that the three current shareholders - the Republic of Austria, (which holds 50 per cent), the province of Lower Austria (25 per cent) and the City of Vienna (25 per cent), will have their share capital reduced to 36.5, 18.25 and 18.25 per cent respectively.

Two-thirds of the listed shares will be earmarked for the domestic market, with VIA employees having the opportunity to buy 15 per cent of those shares. The remaining third will be set aside for the international market.

The VIA authorities decided to seek a

Judy Dempsey previews next month's flotation and considers its impact

Airport may become competitive

flotation on the public market for two reasons. First, it requires capital to complete the expansion and modernisation of the airport, probably one of the most "user-friendly" airports in the region. Second, it is setting its sights on becoming a key secondary hub for central Europe.

Expansion is vital if VIA is to tap the potential of the two runways which can cope with 300,000 movements (landings) a year, including night-time flying for Stage 3 aircraft. Movements are currently running at approximately 130,000 a year, largely because the terminals can at present deal only with 5m passengers a year. The two runways have the potential to handle 20m passengers a year.

Several investment programmes aimed at modernising the airport have recently

been completed. Between 1989 and 1990, Sch1.8bn was invested on expanding the departure terminal facilities and the arrivals terminal, and building an eight-storey car park.

Current investments include the extension of the passenger terminal, the check-in hall, arrival hall and transit area, to twice their capacity, or twice in size by the end of 1992. Investments for 1993 will total Sch1.7bn, and Sch1.3bn in 1994.

But what is the attraction of Vienna airport? Those who have lived there and have used the airport to fly to eastern Europe, acknowledge the relatively high standard of services and the manageable size of the airport, where, unlike some European airports, passengers do not have to walk long distances to the gates.

Yet, despite Vienna's proximity to central Europe, over the years VIA curiously failed to attract any significant cargo or transit passengers. Little emphasis was placed on freight traffic.

With the construction of warehousing and a freight forwarding building, VIA is determined to tap this market. The decision by Austrian Airways (AUA) to operate DCs in the late 1970s partly explains why attention to freight and cargo was minimal. DCs have little cargo space.

Moreover, VIA also failed to tap the potential of the airport as a transit airport. Between 1987 and 1991 transit traffic has remained around 250,000 a year, despite the evolutions which swept eastern Europe in 1989. Officials and bankers involved in the flotation admit that VIA -

and AUA - have to adopt a much more aggressive marketing strategy to get passengers to use the airport as a transit to the capitals of eastern Europe.

But the opening of eastern Europe and the Commonwealth of Independent States, means that Vienna airport, including its ancillary services, will have to be more competitive. Austrian Airways, which until recently held a near monopoly in Austria and the charter-flight sector, remains expensive; duty-free is almost prohibitive, and on airport charges (including landing fees) it ranks eighth highest in the world.

VIA's aeronautical activities are regulated by a pricing formula set by the Austrian Ministry of Transport. A public flotation should make VIA more competitive.

In the meantime, VIA is in the process of promoting its main strength - growth in passengers. The opening up of eastern Europe expands its catchment area - from 3m people - Vienna and its conurbations - to 14m encompassing Budapest, Prague, Bratislava and Zagreb. Passenger volume has grown above 10 per cent every year since 1987. The Gulf war and the Yugoslav crisis in 1991 broke that growth.

Congestion at other major European airports. In contrast to many of Europe's major airports, airspace over Vienna, and aircraft ground handling facilities are not overloaded.

Development as a second-tier hub for two types of transfer traffic: traffic between east and west Europe, and long-haul traffic whose ultimate destination is a secondary location in Europe (probably eastern Europe).

If the flotation is coupled with a marketing strategy designed to highlight these features, and if the flotation will make the services at VIA more competitive, Vienna can hardly lose.

PROPERTY MARKET

Some signs of nervousness

IT IS a strange bird, this Viennese property market. Until the early 1980s, there was no genuine commercial development to speak of, as some of the world's most restrictive rental laws made it virtually impossible to build for profit. In 1981, a new law permitted developers for the first time to set their commercial rents and terms of contracts freely, at least in buildings completed after 1987.

The vast stock of older buildings in Vienna, where most offices are still located, remained under strict rent control laws. It took a few more years, and more legal changes, for the first profit-oriented development projects to spring up, mostly on the city periphery.

The majority of the big office buildings completed by the late 1980s had been built by banks, insurance companies or public institutions for their own use. But with the help of sustained economic growth in the late 1980s, the opening of eastern Europe and the plans for a world fair to be held jointly with Budapest in 1995, commercial development took off in 1990, and prices went through the roof.

The World Trade Centre at Vienna Airport, one of the first modern office buildings built for profit, filled up quickly, as did several premises combining hotels, shops and offices.

But, as more office space is coming to the market, developers are showing signs of nervousness. Rentals for top locations and high-quality offices are still rising fast, but filling new buildings at the city outskirts is no longer that easy. Last year, 20 new projects added 74,000 sq metres of new

office space. The increase is estimated at 180,000 sq metres for this year and 175,000 sq metres for next year. A further 600,000 sq metres is in the planning stages.

Yields at many completed projects are well below the 5 per cent set as a minimum by international investors. The most prominent failure is the Haas Haus, near St Stephen's Cathedral, perhaps the city's most impressive location. The innovative building has been an architectural triumph for its designer Hans Hollein, but it is a commercial flop for the Austrian banks which own most of the property.

Sales in the exclusive stores on the lower levels fell short of expectations, as did rentals of the high-priced offices. Developers say there is enough potential demand to fill all these premises. The problem is how to convince hundreds of small companies and professionals with offices in residential buildings in the city centre to move to new high-tech offices at the periphery.

"Once people realise that their old offices lack facilities such as doorman, centralised cleaning services, air conditioning and modern wiring, there should be strong demand," says Mr Martin Engelberg, local project manager of the Concorde Business Park, a multi-purpose development near the airport. "But

people have overestimated the mobility of tenants."

Moreover, Austrian developers are still beginners when it comes to marketing, he adds. For commercial reasons, the Austrian government is planning to set a good example. Government ministries and offices, occupying some of the choice buildings in the centre, are set to move to new accommodation in the suburbs. Even the finance ministry has now decided to abandon one of the city's most beautiful baroque palaces, and the administration of Lower Austria, the province surrounding Vienna, will move to the new state capital at St Pölten.

These transfers will release some coveted real estate in Vienna, which the government can sell or rent out at top prices. Even as some of the new office centres are sailing into troubled waters, sales are not being struck. Office rents continue to rise, and are reaching levels seen in other European cities. After climbing 10 per cent in 1990, rents at high-quality locations jumped another 30 per cent last year to an average of Sch180 a sq metre. Rents at the best properties in Vienna's fashionable city centre advanced to Sch350 a sq metre last year from about Sch260 a year before.

Analysts do not see an end to that trend. "Top office rent-

als in Munich and Düsseldorf are a bit higher, those in Brussels and Hamburg a bit lower than in Vienna," says Mr Manfred Weidmann, real estate analyst at Creditanstalt. "Given its role in the world economy, international real estate experts no longer consider Vienna to be cheap. Comparisons with cities like London, Paris or Frankfurt are not appropriate."

Optimism in the real estate market was dampened a year ago when the Vienna electorate, in a surprise move, voted against plans for a world fair. In the months leading to the referendum, hopes that the Expo project would lead to a sustained real estate boom had boosted prices for commercial and residential property, especially in the area near the designated site at the banks of the Danube. But even before the world fair plans collapsed, analysts were predicting the bubble would burst.

A major challenge for the Vienna property market is the development of the original Expo site, set in a sparsely populated district across the Danube. Shortly after the referendum, the leaders of the investment consortium opted to go ahead with construction of a major office and residential development.

Nomura, the Japanese brokerage house, several Austrian banks and development companies owned by the city of Vienna set up the Vienna Development Company for the Danube Area (WEDA) to develop the Sch15bn Danube-City, which they say is Europe's third largest urban development project. But the final designs and the financing for the project, which should offer 365,000 sq metres of offices, apartments and recreational activities, are still evolving.

WEDA wants to start preliminary construction this summer and complete the first units in 1997. It is intended that Danube-City should create a second commercial and residential centre outside the city's historical core. The property is located next to the international centre, which houses the headquarters of several UN agencies, and a large recreational area on the Danube. In line with Vienna's ecological image, WEDA wants to create ample green space between the buildings, but whether the project should include high-rise towers in an otherwise low-rise city is a question still being debated. Adjacent to Danube-City and the UN centre, the federal government is preparing for another major construction site to house the new UN chemical weapons agency. Vienna is bidding against the Hague and Geneva for its headquarters.

Eric Frey

THE understatement, the Austrian federal theatre company, has seen its share of trouble in recent months. First came a public storm over the director of the Burgtheater, Mr Claus Peymann, whose contract was renewed despite widespread condemnation of his management style.

Just when the controversy regarding Austria's foremost theatre abated and the outspoken Viennese audiences had settled back to grumbling quietly about falling standards and neglect of tradition, the director of the State Opera died of a heart attack at the end of March, after only seven months in the office.

The death of Eberhard Wechscher, who was 62, "is a disaster for the Staatsoper," says Mr Georg Springer, the general manager of the Burgtheater. "Wechscher has been the reason for a major structural change at the opera."

One of the leading baritone, it is in a league with the Met in New York and the Scala in Milan.

tones, Wechscher had been manager of the smaller Volksoper, or People's Opera, and his appointment as Staatsoper director put the two houses for the first time under a single leadership. As a result, smaller productions could be shifted to the Volksoper, and predominantly popular productions, thus raising its own belated artistic level.

The void left by Wechscher will be hard to fill. Mr Ian Holender, co-director of the Staatsoper in charge of administration, was immediately named to lead the two institutions by himself, but let it be seen as an interim solution. Without Wechscher's authority, Mr Holender will have a hard time to carry out the new concept of opera management that was introduced last year amid loud protests by Vienna's artistic opinion-makers.

The double crisis at the Burgtheater is no small affair for Vienna. The state-owned theatre group claims to be the world largest stage company, with annual turnover of more than Sch2bn. As on a quarter

The federal theatre's problems

Dramas made out of a crisis

of that is met by ticket sales, covering the deficit is a constant and growing burden on Austria's federal budget.

The four theatres of the Burgtheater play a central role in Austria's art-obsessed capital. The Staatsoper, in a league only with the Metropolitan Opera in New York and the Scala in Milan, is Vienna's greatest tourist attraction, and the Burgtheater and its smaller offshoot, the Akademietheater, aspire to lead the German-speaking drama world.

Debates over personnel and policy decisions at the theatres regularly fill the pages of Austrian newspapers and provoke the intellectual and social elites in the city for weeks.

At the Burgtheater, German-born Mr Peymann has aroused the ire of the conservative audience with innovative plays and staging approaches since coming to Vienna from Bochum in 1986. He brought a group of excellent German actors with him, driving many of local favourites, with life-time contracts at the Burgtheater, off the stage.

Critics claim that he has concentrated too much on showpiece productions, many of them directed by himself, while neglecting the day-to-day operations of the theatre. Those voices grew louder at the beginning of the year when extended rehearsals for a Macbeth production directed by Mr Peymann forced the Burgtheater to keep its doors shut for more than a dozen nights. The cancellations upset the theatre's most loyal audience, the holders of season tickets, and prompted some to return their tickets, which are often passed down from generation to generation.

However, the opening of Macbeth was a success, like most of Mr Peymann's cherished Shakespeare productions, but reviewers suggested that he could have achieved the

same with less turmoil.

"The shock over Macbeth went deep," says Mr Springer, the Burgtheater manager. "Peymann had to learn the hard way that as a manager, he cannot afford to be put in such a position by Peymann, the artist."

When Mr Rudolf Scholten, Austria's minister of education and the arts, extended Mr Peymann's contract in February just before the opening of Macbeth, it sparked a revolt among the Burgtheater's disgruntled staff. The actors' council, including Mr Klaus Maria Brandauer, resigned in protest and demanded fundamental change.

Mr Springer says the dispute between Mr Peymann and the actors has so far not been resolved. "The peace [in the theatre] is not one of satisfaction or resignation, but it's the peace of the graveyard," he says. "The atmosphere in the house is worrying."

A very different strategy was adopted by Eberhard Wechscher and Mr Holender, the former owner of a major artists' agency. Rather than pouring millions into a few star productions, the two managers undertook an overhaul of the regular nightly programme seen by most tourists and regular local visitors. "The repertoire was rotten. It was high time to improve it - it had fallen apart materially and artistically," says Mr Springer.

Rather than depend solely on international stars, the Wechscher/Holender team started to build up a reservoir of younger singers who would stay with the opera for a few years. The price was to do without any new productions in the first season, which the public did not seem to mind, but many art critics called a sell-out.

Mr Springer says the attacks on the concept were "not only nonsense, but infamy." In the season starting in September the Staatsoper has scheduled as many new productions as in the past, including all of Richard Wagner's "Ring der Nibelungen" cycle. The Staatsoper is also sponsoring three new opera compositions over the next five years.

While the joint management between Staatsoper and Volksoper is likely to end, as Mr Holender is apparently not interested in leading both opera houses, Mr Springer says he is aiming for a closer co-operation of the Staatsoper with the city-owned Theater an der Wien, one of its oldest theatres and today its main stage for musicals.

When Mr Peter Weck, director of that theatre, staged one of the world's best productions of Andrei Ljod Weber's *Cats* in 1989 and managed to fill the auditorium for seven

"The repertoire was rotten. It was high time to improve it"

seasons, Vienna's city officials thought they had found the key to commercial success.

Mr Weck was made director of all three theatres owned by the city, where he continued to stage international blockbuster musicals. But even he failed to turn a profit, and as his contract expired at the end of this year, a new manager is sought who could broaden the theatres' repertoire beyond the standard London and New York musicals.

The city is also looking for a private operator at the Ronacher, a 120-year-old variety theatre now under Mr Weck's directorship. This run-down hall needs renovation. Blueprints for construction of a Sch900m multi-stage centre by the avant-garde architecture firm Coop Himmelb(l)au were recently abandoned in favour of a less expensive, less interesting design.

Eric Frey

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THE PROPERTY MARKET

UK giant profits from its cautious ways

By Vanessa Houlder

Mr Peter Hunt, chairman of Land Securities, the UK's largest property company, sat in his splendid new offices overlooking Trafalgar Square in central London and gently scoffed at the critics who believe the company is too cautious. "If we had geared up two years ago as the brokers said we should, we [be motioned to his fellow directors] would not be here."

The claim was something of an exaggeration at a time when his rivals have kept their jobs in spite of some hair-raising mistakes. But Mr Hunt can be forgiven for pressing the point. Land Securities has been a model of prudence - at a time when extravagant gestures were two-a-penny in the sector.

The company's caution has been rewarded by the stock market, where its share price has significantly out-performed the rest of the sector. And the trend could well continue: a poll of investors by Gallop for Chartered Surveyor Weekly, a trade magazine, this week suggested that Land Securities would be the best performing property share of the year.

Investors appreciate the liquidity of Land Securities shares in addition to the company's stability and broad exposure to property. "It's almost like an institution," says Mr Marc Giffard of County NatWest, the brokers.

Few of Land Securities' stock market rivals offer such security of income. Three quarters of the company's rental income is underpinning by leases expiring beyond 2000, without break clauses and with

upward only rent reviews.

The company has not put a foot wrong in recent years and its stalwart, defensive qualities are exactly attuned to investors' needs at present.

But for how much longer? Will its supporters abandon it in better times, as they have done in the rising markets of the past? Moreover, might the very qualities that have stood it in such good stead as an investment make it a target of criticism in the broader context of the economy as a whole?

The criticism of Land Securities is largely directed at its conservatism and bulk. Its tenants, struggling in the teeth of recession, could be forgiven for viewing the company as a rent-collecting machine, which reaps its profits from the structure of a UK property market which heavily favours landlords.

Land Securities' rents - among the highest in the world - are protected by lengthy leases, upward only reviews and the right to claim rent from an original tenant if it assigned a lease to a company that subsequently defaulted. At a time when these contracts are driving businesses into receivership, large landlords such as Land Securities are sometimes seen as burdens on business rather than providers of an essential service.

The company's apparently effortless ability to generate higher profits has long provoked envy as well as admiration. "Landsec: How to stay in bed and make £10m" thundered a newspaper headline in 1980.

The same reaction has often been provoked by Land Securities' ability to increase the value of its portfolio (with two notable exceptions: in the property crash of the early 1970s, the value of its portfolio crashed by 38 per cent; and the 32 per cent decline over the past two years). In the 1980s, a newspaper complained: "There is something almost indecent about a company which sees its value increase by more than 500 per cent in a single year with barely a sign of sweat on its management's brow."

A common charge against Land

Land Securities' effortless ability to generate higher profits has long provoked envy as well as admiration

Securities is that after it had built itself up through an audacious programme of borrowing and takeovers, it then simply sat on the best sites in London. This emphasis on acquiring the best positions in London was reflected in the enduring motto of the company's founder, Lord Samuel: "Location, location, location."

The company's natural caution was reflected in its reluctance to pioneer new markets in the Docklands. This bewildered more adventurous developers, including Olympia & York, which thought that London's established landlords were

responsible for the city's outdated and expensive stock.

Land Securities' policy of shunning new locations such as the Docklands could have been risky. During the heady days of the late 1980s, it seemed as if the primacy of location (ie, city) would be replaced by the need for the most up-to-date product (as evidenced by the Docklands) as the most important priority for tenants in the event, following the quakes of Olympia & York, Land Securities' reserve in venturing into the Docklands seems vindicated.

Criticism of the company's conservatism does not rise with Land Securities. The company remains unabashed about its lack of enthusiasm for pioneering in east London. Mr Hunt believes that London will go on developing in a westerly direction. He decries the government's promotion of the Docklands and its lackadaisical attitude to transport plans as "extraordinary".

The government's decision in the day, to give priority to London's infrastructure over central London is "monstrous," says Mr Hunt. "The taxpayers are in the centre deserve to have central London tubes and railways built with their money before anything in east London," he says.

Land Securities can also shrug the idea that it has an out-of-date portfolio. During the 1980s, it acquired hundreds of millions on reviving its portfolio. The task of updating its £4.3bn of property is an end

one and the process will continue, although the slump in the market has forced Land Securities to mothball its planned redevelopment of buildings such as Stag Place in Victoria.

Even its concentration on central London offices - which are still set to under-perform - is less overwhelming than previously. Retail and industrial property now account for more than half the portfolio's value, the result of a constant shift in strategy as well as the slump in office values. Land Securities now likes to describe itself as the biggest retail investor on the market.

Yet some property experts think it is just too large to be nimble. "It is like a crude oil tanker," says one. "If it wants to change direction by five degrees, it takes 20 miles to do it."

This is a long-standing criticism. Back in 1979, Mr Joseph Sebag, then one of the UK's top property brokers, issued a call for the company to be broken up. "We believe that the group is now just too large to manage dynamically and consider the management's philosophy is to put safety before entrepreneurial gain," he said.

The young Turks of the 1980s property expansion agreed and repeatedly ran their slide rules over Land Securities. They reckoned they could secure greater returns by borrowing and working the companies' assets harder, although in the end, the company was always too big to be threatened.

The charge that Land Securities is an under-geared monolith that is

Land Securities

Share price (pence)



insufficiently exploiting depressed market conditions may gather force when the market recovers. Rivals which are more highly geared will see the steepest increases in their assets, a key measure of a property company's success.

But Land Securities remains unmoved. Although it has looked at the possibility of corporate acquisitions it considers that none have sufficient quality. It would prefer to cherry pick individual properties, while keeping a stern eye on its own gearing, now at 43 per cent.

"We are not going to buy because brokers say we should," says Mr Hunt. "In a valuation based business you have to be very careful with gearing." The more the company borrows, the greater impact falling property prices will have on its net asset value.

Not all analysts think that Land

Securities' asset values will take another battering this year. Mr David Tunstall, a property analyst with Smith New Court, a securities company, says an improvement in retail values could push the company's net asset value up from 550p to 570p this year.

Most analysts have pencilled in another fall, some to as little as 500p over the next two years. There is also reason to be cautious about future profits. The large rent increases which were in the pipeline two years ago have virtually disappeared in the worst-hit parts of the market.

But Land Securities has no reason to be on the defensive. It has made none of the mistakes of its smaller rivals. And if inflation and the rewards of heavy borrowing are things of the past, its cautious style may stay in fashion.

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RECRUITMENT

JOBS: Public clocks, pillars of the establishment, and the known facts about the executive-pay question

WHY are most of Britain's famous public clocks, such as Big Ben, marked with Roman numerals rather than Arabic figures?

While the question may seem abstract, there is more than one way in which it is timely. My reason for posing it is that it's the best answer I can give to another question lately thrown at me by several callers in reference to my comments on executive pay a fortnight ago.

What they demand to know, usually with a cackle, is why the Archbishop of Canterbury doesn't read the Jobs column. But, just in case the connections between the two questions aren't instantly apparent, I had better offer a bit of explanation.

The drift of the comments a fortnight back was that most public debate in Britain about executive pay is pointless. Whenever the topic is raised, the discussion typically degenerates into sweeping exchanges between folk professing themselves opposed to greed on one side, and self-declared proponents of enterprise on the other. Being not only a member of both camps myself, but failing to see any necessary conflict between them, I dubbed their bickering the "dialogue of

the deluded". Whereupon the very next Sunday the Archbishop of Canterbury ascended to the pulpit of Derby Cathedral, and threw in his lot with the anti-greed party. Hence the cackling callers' question about why he doesn't read the Jobs column.

The straight answer is that, not having managed to contact him, I don't know. Most probably, he just feels no need to. But some additional light may be thrown on the matter by the question about the famous timepieces.

For one suggested solution to it is that such clocks were erected to the wishes, and so designed to the tastes of pillars of the country's establishment, who had traditionally received Classical education. While that versed them in Roman numerals, the argument goes, it left them unfamiliar with Arabic figures and loth to head the more complex data that can be couched therein. They prefer to think on the broader, braver scale associated with the ancients.

How far that theory applies personally to the archbishop is

another thing I am unsure of. Nor, it must be admitted, was I present at his sermon. Moreover, from the numerous press reports and commentaries I have pored over, it is clear that he expressed admiration for industrialists and "affirmed wealth creation".

Even so, that did not deter him from also tainting them with avarice, and using an unjustly broad brush to do it. For most reports are agreed that a key passage of his homily ran:

"Within our own society, our collective commitment to industrial enterprise will remain under-powered if the fruits of success appear to be concentrated too heavily in the pockets of shareholders and senior executives. For example, massive individual pay rises during a recession do not encourage public support for wealth-creation."

Although he did not say so, many shareholders and senior executives he was impugning, the implication is surely that they were appreciably large in number and to be found throughout the wealth-generating sector.

That implication is at odds with facts as are known, the latest of which emerged well in ahead reaching. They come from a British Institute of Management's yearly pay survey, and I'd them two weeks ago to sh that, excepting the fat-cat of City banking, the number of Britain's managers enjoy high pay and "massive" rises small and confined to the top 15 of the biggest outfits. Even though the attempt proved vain, having another go in the se of the underlying table.

Tier	All companies		Under £25m		£25m-£125m		£125m-£500m		£500m-plus	
	Average	Rise	Average	Rise	Average	Rise	Average	Rise	Average	Rise
gross	1992 (£)	%	1992 (£)	%	1992 (£)	%	1992 (£)	%	1992 (£)	%
of execs	92,392	4.7	57,114	6.8	83,145	3.6	107,672	1.8	213,737	18.6
on board	60,103	3.2	41,238	3.6	49,571	4.0	64,273	3.2	106,804	6.4
major 1	47,427	8.2	32,825	3.6	36,600	8.0	48,978	3.7	73,225	4.1
2	37,141	5.8	29,493	5.9	33,224	8.7	37,512	4.9	50,076	8.5
3	30,414	5.0	24,155	1.1	27,116	2.5	31,609	7.3	34,599	4.4
4	25,804	7.0	24,724	8.9	23,292	5.9	28,078	7.1	34,213	8.6
5	24,026	8.4	20,556	6.7	20,335	5.6	22,890	6.7	28,476	6.2
senior staff	19,697	6.7	18,006	8.5	16,665	8.8	18,964	8.9	23,256	4.6

The latest survey covered managerial staff (20,609 all told) in 340 companies. But my figures refer only to the 288 of them that also took part in the previous year's study, so as to give a fairer idea of recent rises in pay as well as present levels. The managers are divided into chief executives, other board members, five lower ranks of management, and senior staff. Besides giving the findings across all the 288 companies, I have broken them down into four categories by sales turnover.

As may be seen, the only group who received increases

appreciably above the 8 per cent average for Britain's whole workforce are the chief executives of outfits with sales of over £500m. And while the eminences in that group did egregiously well - on average, they are now paid £3.74 for every £1 going to the chiefs of companies with less than £25m turnover - there were fewer than 20 of them.

In pointing that out, however, I do not expect it to count for much with establishment pillars who, in line with the clock hypothesis, do not deign to consider such pettifoggery

details. Indeed, to judge by the FT's letters column, they've already risen above the pay issue. With the aid of an article by Professor Charles Handy which we published the day after the archbishop had spoken, they have seized on another of his remarks - to the effect that one of the things which ought not to be the prime purpose of business is serving the interests of shareholders. Whether that in fact should or should not be the case seems now to be the hot as well as the broader, braver topic.

All I can say on it is, whatever the ethical rights or wrongs of putting shareholders first, British companies don't seem to do it. The evidence lies in a study of 51 of the biggest of them by Stefan Szymanski of London Business School, in which he examined the links between directors' pay, sales turnover, and value to stockholders in terms of earnings per share over the decade from 1981 to last year.

The pay had gone up - in the aggregate, nearly five-fold - and in particular companies had some link with sales turnover. But the relationship with earnings per share was virtually zero.

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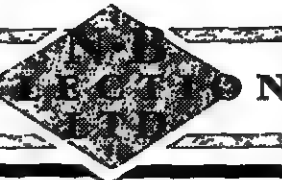
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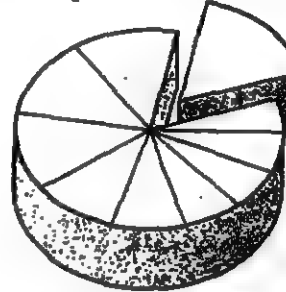
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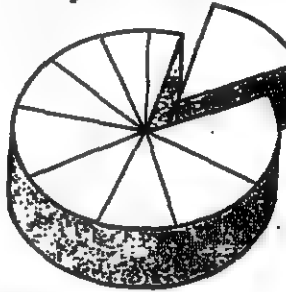
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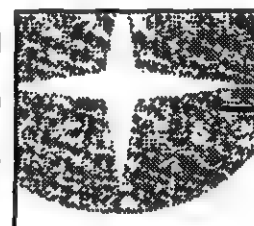


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£40,000

£40,000

£35,000

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Tel: 071-696 0191
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APPOINTMENTS WANTED

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Capital programming, capital accounting and capital financing
Negotiation and administration of leases
Administration of Superannuation Fund Investments
Administration of local bonds

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For an informal discussion telephone Roger Rymer, Chief Assistant on (0772) 264757 or for an application form telephone the Personnel Section on (0772) 264716.

Closing Date: MONDAY, 8 JUNE 1992

Lancashire
County Council

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Bowker-Saur, part of REED REFERENCE PUBLISHING, one of the fastest growing divisions of Reed International and a market leader in database publishing, require a Financial and Administration Manager based at their offices in central London.

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THE ZARAK PARTNERSHIP

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هكذا صنعنا القليل

Institutional Sales

UK - Scandinavia

Bikuben Securities A.S. provides a wide range of stockbroking services to institutional investors, companies and private investors in Denmark.

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To apply, in the strictest confidence, please telephone or write to William Branth at Bikuben-Whitefriars Limited, 18 Cannon Street, London EC4M 6XT Telephone 071 248 4242, quoting reference FT1.

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Central London

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To succeed, you must be a qualified accountant with at least ten years' post-qualification experience within similarly large and high-profile organisations. Your proven analytical and report-writing ability should be supported by team-leadership skills and the self-assurance needed to operate at senior management level.

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ACCOUNTANCY COLUMN

Explaining the mixed record of global penetration

By Andrew Jack

SOMETIMES the simplest calculations can provide the most revealing results. Among 300 dense pages of statistics and graphics in a new compendium of accountancy data, one table sticks out from the rest, showing the relative grip of accountants on national economies.

As the table shows, dividing accountancy fee income by gross domestic product (1990 figures) throws up tremendous variations. If the US economy is - as sometimes claimed - being drained by lawyers, then accountants cannot be far behind. Elsewhere, the patterns are equally revealing, ranging from a low of 0.01 per cent of GDP in Japan to a peak of 0.63 per cent in Ireland.

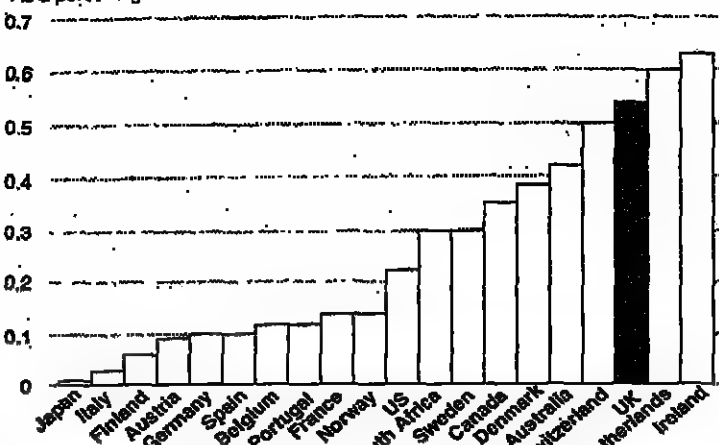
Lafferty's "International Accounting Databook" puts a brave face on the proportions at the lower end of the spectrum. "On the assumption that the accounting firms in other countries will be able to develop in the same way as British, Irish, Dutch and Swiss firms, it would appear that the potential world market for accountants' services is enormous," it says. "For example, the Italian market could increase 20-fold."

The Sony chairman, Mr Akio Morito, who has recently been outspoken in his criticism of the role of accountants in senior positions in business, might put a rather different perspective on the figures, and be gratified at his country's lowly position.

At the other extreme, explanations for the position of Ireland and the Netherlands are hard to come by. Switzerland is also very high, at 0.5 per cent of GDP. This, the report suggests, may reflect the wide range of

Fee income of each country's top ten firms

As a percentage of GDP



services offered by Swiss firms, as well as relatively easy access to outside capital.

On home ground, theories are rather easier to develop. The UK comes in third highest, at 0.54 per cent. The survey suggests that the power of the profession reflects the UK's history as the birthplace of accountancy. It argues that the large number of companies subject to statutory audits and their control of the "insolvency franchise" leads to the substantial fees generated.

The firms have also been free to develop roles as tax advisers and general business consultants. "Accountants are moving away from being a profession," says Michael Lafferty, editor in chief of Lafferty Publications, "they are becoming a business."

It no doubt also reflects the important role in the UK played by capital markets and the industries they sustain - corporate finance, financial reporting, due diligence work and so on - which are in their infancy across continental Europe.

By comparison, tax and insolvency work in other countries including the US and Scandinavia is controlled by the legal profession and produces far less income for accountants.

In some countries there are restrictions on accountants' business which may restrict the volume and value of work they conduct, such as compulsory rotation of auditors, or bars to prevent auditors conducting non-audit work.

Overall, there is obviously a clear relationship between fee income gen-

erated and the number of qualified accountants. This raises the question of which came first: the accountants or the work to satisfy them?

The Institute of Chartered Accountants in England and Wales has about 97,720 members and this is rising by 2.9 per cent per year - considerably faster than GDP. In addition, the four other professional accountancy bodies have more than 70,000 members.

Only Ireland can compete with that figure in Europe. There, 0.597 per cent of the population were certified or chartered accountants in 1990, against 0.573 per cent in the UK. (Third, at just 0.275 per cent, was Gibraltar.)

Mr Andrew Colquhoun, chief executive of the English Institute, says: "I see accountants as part of the invisible infrastructure essential to making a market economy work. They have a real economic role for invisible earnings - although it is difficult to quantify."

Analysis could nevertheless have a field day scrutinising the over-staffing of accountancy firms across borders, by examining countries in which professional fees as a proportion of GDP exceeded the number of practising accountants per capita.

They might also do more to assess the contribution the firms truly make to national product - since there seems to be little clear correlation between the proportion of GDP consumed, and economic growth rates in the countries shown.

Other figures in the Lafferty compendium bear witness to the remarkable growth and change taking place in accountancy firms around the world. Fee income from the main accounting networks in 1991 grew by 18.4 per cent worldwide. Fee income

shot up by more than 17 per cent in Europe, compared with just 2.6 per cent growth in the US, making the markets now almost identical in size: the US and Canada together contributed \$14.09bn last year, against \$13.83bn in Europe.

Gross fees per partner from the firms in the top networks averaged just over \$1m, and ranged from \$1.45m in Germany to a low of \$750,000 in Japan.

Where the top ten firms earn their income

Share of world market

France 4.5%

Germany 4.5%

Netherlands 4.5%

Canada 6.2%

UK 14.8%

US 36.8%

Others 28.6%

Total \$32,743 million

FINANCIAL TIMES FRIDAY MAY 22 1992

CORPORATE AUDITORS

Lugano, Switzerland
€80,000 SFr + benefits

Memorex Telex, a leading supplier of plug-compatible computer equipment and peripherals in 27 countries around the world seeks several auditors for its European Audit Group based at its Executive Offices in Lugano, Switzerland.

The role will involve ensuring that operational controls support business objectives throughout Europe and to undertake special projects. Extensive travel (50%) will be necessary.

Applicants should be qualified accountants, aged 26-35, PC Literate, with some knowledge of US GAAP, fluent in English and another European language with some experience of multi-national operations.

In addition to the salary, we offer other benefits including relocation costs.

Please write with full CV to Geoff Sloma, Director, European Internal Audit, c/o Memorex Telex Services BV, 424 Bath Road, Longford, West Drayton, Middx. UB7 0RX. Fax No. 081-564 7053

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■ At a significant stage of its development, the organisation now seeks to appoint a Finance Director to ensure that the changing business requirements are adequately supported by systems and controls and that financial and management information is appropriate for the strategic support of the business. Responsible to the Managing Director and with a strong reporting line to the Group F.D., the Finance Director will be a critical member of the management team, driving the business forward and providing leadership to those areas under direct control.

■ Aged between 35 and 45; the ideal candidate will be a graduate chartered accountant; an MBA degree will be advantageous. Experience of implementing

change in a totally commercial, 'blue chip' environment, (ideally the UK subsidiary of a North American organisation), will be essential.

■ Your contribution to the success of our client's business will be matched with a first class rewards package which will include a fully expensed car and a performance related management bonus.

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We are seeking a Group Financial Controller who will be directly responsible for the Group accounting function and UK regional accounting, together with functional responsibility for overseas regions worldwide.

It's a challenging role that calls for a powerful blend of professional and personal skills and requires the ability to build good working relationships with senior technical staff. Equally important is the capacity to find innovative solutions to problems.

The job will involve managing a team of around 15 staff, dealing with all aspects of Group accounting, Treasury and corporate tax.

Ideally a graduate, you'll have gained sound commercial experience since qualifying as a Chartered Accountant with one of the major accounting practices. You must have an in-depth knowledge of commercial accounting systems, corporate tax, reporting, business and financial planning, as both budgeting and budgetary control.

The reward include a competitive salary, company car and a range of executive benefits. Interested? Then please send your CV to: Kate Price, Personnel Director, Acer Consultants Ltd., Acer House, Medawar Road, The Surrey Research Park, Guildford, Surrey GU2 5AR.

Financial Controller

Financial Services

Essex

Earnings c. £45,000 plus car + benefits

The company is a substantial, highly profitable part of a large plc, with activities in the financial services sector.

The position of Financial Controller follows a recent re-structuring of the finance function. Reporting to the Finance Director with a staff of ten, he/she will be responsible for UK treasury, management accounting, tax and accounts payable as well as a significant amount of project based work.

The successful candidate will be a qualified accountant, preferably ACA, aged 30-40 with a strong record of broadly based financial experience, including treasury, gained in a blue chip, high transaction level business. A 'hands on' manager, you are an ambitious, conceptual thinker who is capable of retaining an exceptional degree of accuracy in a demanding environment.

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FINANCIAL DIRECTOR

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- Ensuring the timely and meaningful production of effective management information
- Restructuring the existing Finance Function taking account of the demands of the business it supports
- Developing and implementing a comprehensive Strategic Plan which will outline the company's short to medium term objectives

The successful candidate will be: qualified accountant who can demonstrate a minimum of three years' experience in a progressive environment.

Other vital attributes will include strong management ability, motivational qualities and entrepreneurial flair.

Prospects are truly outstanding with a definite opportunity to progress to a General Management position.

Interested candidates should contact Jon Vank on 071-629 4463 or 071-720 1527 (evening/weekend). Alternatively, send a CV to the address below or fax on 071-491 4705.

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APPOINTMENTS WANTED

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Please reply to Box A479, Financial Times, One Southampton Bridge, London SE1 9HL

هكذا صحت الفشل

National Bank of Bahrain



بنك البحرين الوطني

National Bank of Bahrain is a leading commercial bank based in Bahrain in the Arabian Gulf with assets of US\$1.8 billion. The bank's results over the last five years have shown a consistent improvement. In 1991, NBB recorded a Return on Assets of 1.6% and Return on Equity of 14%.

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The successful candidate will manage and direct the Financial Institutions and Trade Finance Units and will be responsible for further developing all aspects of the bank's relationships with financial institutions. The role also involves primary responsibility for building a profitable trade finance desk by consolidating and expanding the bank's existing business in this area.

Private Banking

The successful candidate will manage and direct the private banking unit with the objective of attaining the bank's business goals through marketing to institutions and individuals in the Gulf. In addition the position calls for major inputs into product and service strategies and liaison with the investment department.

Investments

The successful candidate will manage the bank's and clients' investment and trading portfolios made up primarily of fixed income securities. Besides evaluating, controlling and liaising with outside portfolio managers, the candidate will assist in marketing fixed income and equity products to customers, co-ordinating with the treasury on funding issues and develop objectives and action plans to achieve the bank's budgeted earnings in this area.

Foreign Exchange

The successful candidate will manage and execute both spot and forward foreign exchange transactions for the bank and its clients and interact with the money market desk. The position calls for an individual who is highly numerate, decisive and keenly sensitive to market trends.

Applicants for the first three positions should be graduates with a minimum of 10 years relevant experience. For the Foreign Exchange position at least 5 years relevant experience is required. In addition, all applicants should have a track record of having successfully managed a profit centre in an international financial institution.

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The Assistant General Manager - International
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Please reply in writing enclosing full CV to: Mrs Reidun Brown, Personnel Officer, PMSE Ltd., Enterprise House, Isambard Brunel Road, Portsmouth, Hants, PO1 2AW.

Closing date for applications Friday, 29th May 1992

هكذا صنعنا



Chief Financial Officer

Attractive Package

Pakistan

The \$1.5bn power station complex to be built at the mouth of the Hub River in Pakistan is one of the world's largest construction projects. It will be financed by private sector interests, with substantial support from the World Bank and other international institutions. The 1292MW, oil-fired steam power station will be built by a consortium led by Mitsui & Co and it is intended that operation and maintenance will be carried out by BEL, a subsidiary of National Power.

Reporting to the Chief Executive Officer, the Chief Financial Officer will have full responsibility for all financial aspects of the project. Key tasks will include:

- structure and negotiation of the project finance documentation;
- communication with multilateral agencies, financial institutions and advisers;
- treasury management in a multi-currency environment;

• establishment of all financial reporting systems.

Having managed the financial aspects of the project successfully through to commissioning scheduled for 1995, the appointee will be Finance Director of what will become Pakistan's largest publicly-quoted company.

Ideally aged 35-45, candidates will be qualified accountants with significant experience of managing the financial aspects of large-scale, international capital projects. A sound understanding of foreign currency and interest rate risk management is essential. Outstanding communication skills, composure and the ability to work well under considerable pressure will all be key attributes for this highly demanding role.

Interested applicants should write, enclosing a detailed CV, to Roger Howell at the address below, quoting reference 114J.

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My client is a Triple A rated global financial services company whose prime interests span private banking, securities dealing, life assurance, re-insurance, investments, and asset management. Substantial growth during the last decade has seen revenues double and assets under management quadruple. Today, the company possesses the sort of financial

strength and outstanding reputation for service which makes it the envy of its competitors.

To qualify for consideration, you should be a gifted professional, able to excel in a challenging and fast moving environment. Wide experience of the financial services sector is essential and this may have been gained within the industry itself or within an international practice serving the needs of such clients. Additionally, your impressive interpersonal and management skills should be complemented by your innovative flair in devising creative solutions to complex problems. Finally, a European language would be desirable.

If you are interested in this outstanding opportunity, please write briefly enclosing a CV or telephone for a personal history form to Paul Glazier, in either case quoting ref. 8080.

personally recommended

EXECUTIVE CONNECTIONS

BANKING & FINANCE DIVISION
12-14 MANSION AVENUE, LONDON EC2V 5ET. TEL. 071-600 1122. FAX. 071-600 1685.

Appointments
Advertising

Appears
every Friday
(in the
International
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Wednesday
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Thursday (in
the UK
Edition)

For further information
in North America
please call
JoAnne Gredell on
212 752 4500
or write to her at
14 East 60th Street
New York NY 10022

FINANCIAL TIMES

Group Treasurer - Designate

c£45,000 + Benefits

Central London

Our client is a major UK industrial group with world-wide turnover in excess of \$750 million. Its activities are grouped in four major divisions and UK and European operations account for almost 70% of its business. The group is managed by a small head office team based in Central London.

Since the present Group Treasurer will be retiring in 1993 it has been decided to recruit an experienced treasury professional who will be expected to succeed him. Treasury responsibilities cover the full range of requirements in a business of this size and character, and particular emphasis is placed on sound technical knowledge of acquisition

financing and structuring, and on the tax aspects of financial management.

The person sought is probably mid-30s in age, with a strong educational record, and a professional qualification in accounting and/or treasury management. Considerable experience in corporate treasury management in a comparable business is required. An ability to adapt quickly and effectively to the company's tightly-controlled 'no-frills' management style is essential.

If you wish to be considered for this appointment, please write - in confidence - to Douglas Austin, Ref 22003, MSL Group Limited, 32 Aybrook Street, London W1M 3JL.

MSL International
CONSULTANTS IN SEARCH AND SELECTION

FINANCIAL CONTROLLER

East Midlands

to £35-40,000 + Benefits

Our client, a technology based manufacturing company, is a successful subsidiary of an American multinational. Emerging from the recession, it is now poised to enter a period of growth.

A need has arisen to recruit a Financial Controller who will report to, and deputise for, the Managing Director. The role combines involvement in the commercial decision-making process with day-to-day financial management. Key challenges will include undertaking a fundamental IT review and implementing a state-of-the-art manufacturing accounting system. Additionally, the job holder will be responsible for reviewing and upgrading the management information system and for developing effective strategic and tactical financial planning procedures.

Suitable applicants will be qualified accountants with experience gained in the manufacturing sector and with an excellent understanding of IT and cost accounting. Aged mid-30's plus, he/she must be a good communicator with a proactive approach, high levels of drive and a commercial outlook. The remuneration package includes the full range of benefits normally associated with a position at this level. Long term prospects are excellent and will be in line with company growth.

Interested applicants should send, in complete confidence, a detailed curriculum vitae including current salary and daytime telephone number to Phillip Price ACA, Touche Ross Executive Selection, quoting reference LM862 at the address below.

**Touche
Ross**

MANAGEMENT CONSULTANTS

Leda House, Station Road, Cambridge CB1 2RN.
Telephone: 0223 460222.

Global Leader Service Sector

GROUP FINANCIAL ACCOUNTING

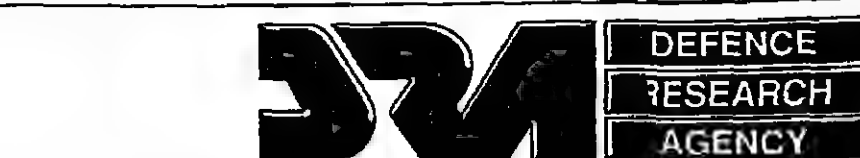
£30-35,000 + car

Strong organic growth and a successful programme of acquisitions have established our British plc client as a world leader in its service sector. It is highly profitable and continues to grow.

As a member of a small high profile team based in Central London, the Deputy Group Financial Accountant will assist with group and subsidiary company statutory accounting; initial review of subsidiaries' tax computations and a variety of special projects. Specific responsibilities will include compliance with US reporting requirements for its New York stock exchange listing.

This is an outstanding opportunity - either as a first move from the profession or for those in commerce seeking further experience and prospects. Applicants should be high calibre qualified accountants aged mid/late 20s, computer literate with initiative and good interpersonal and technical skills.

Please write, enclosing a full career/salary history and daytime telephone number, to David Tod BSc FCA quoting reference D/35/F.



Chief Accountant

£50,000 Package

Farnborough, Hants

The Defence Research Agency provides scientific and technical advice to the Ministry of Defence. With 11,000 employees and a turnover of £900m, the Agency is moving, under the Government's next steps initiative, towards a more commercial footing, with an emerging degree of independence, and a focused concept of improving value for money and customer service.

These changes have generated the need to recruit a commercially orientated Chief Accountant. Reporting directly to the Finance Director, the appointee will form part of the core team of senior financial managers who set and implement financial policies and procedures for the organisation. Additional key responsibilities will include managing all aspects of the ongoing implementation and development of a major commercial accounting system, and control of the critical costing systems which drive the MIS. This is a classic Chief Accountant's role with responsibility for a large finance department.

The ideal candidate will be a qualified accountant (aged 33-45) with substantial experience in a demanding multi-site commercial environment, including managing a complex computerised accounts department. The ability to manage and communicate with people at all levels is essential.

Benefits include an excellent remuneration package and the opportunity to both gain senior management exposure and to develop a stimulating career based entirely on merit. Relocation costs will be paid where appropriate.

For further information in strict confidence contact Robert Walker or Ben Hamill on 071-287 6285 (evenings and weekends 081-977 2603). Alternatively, forward a brief resume to our London Office quoting Ref: RW 1261.

WALKER HAMILL
Financial Recruitment Consultants

29-30 Kingsly Street
London W1R 5LB

Tel: 071-27 6285
Fax: 071-27 6270

FINANCE DIRECTOR

INTERNATIONAL OPERATIONS

Central Scotland

Innovative marketing, attention to quality, state-of-the-art production and brands which are clearly recognised throughout the world as market leaders, all contribute to the success and profitability of our long established client. Turnover is approaching £200 million and the company is continuing its multi-million pound investment programme in several of its locations.

We now seek to replace the current Finance Director who is moving to another position in the company. Your role will be to manage the finance team of about 30 and to advise on the financial, treasury and tax implications of the investment programme, international acquisition and joint venture

opportunities. You will also ensure that the highly computerised management information system is continually upgraded and developed to help managers achieve their current and future business objectives.

This is an exciting opportunity to be involved in an innovative, international company. The challenge of the role and the opportunity to enjoy the quality of life (and schooling) in Central Scotland will attract the highest calibre of applicant and the remuneration package will reflect this with salary pitched at the upper levels for Scotland.

To apply in confidence, please send a detailed CV including basic salary requirements to Douglas Kinnaird, Ref: 5907/DK/FT, FA Consulting Group, Number Two Blythswood Square, Glasgow G2 4AD.

**FA Consulting
Group**

Creating Business Advantage

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Group Accountant

S Bucks

to £35,000 + Benefits

Our client is a c £85 million turnover PLC operating in the High Technology Sector and is listed on the London Stock Exchange. The group is made up of operations covering a number of countries and has grown rapidly both organically and through acquisition. In 1991 turnover increased by 15% and pre-tax profit by 21% despite some of the worst economic conditions seen in many years.

They now wish to recruit a high calibre ACA, ideally Big 6 trained, capable of developing the group accounting function. Reporting directly to the Group Finance Director and working alongside the executive team this individual will need to demonstrate credibility, maturity, commercial acumen and sound technical skills. Key responsibilities will include:

- Production of Consolidated Results - Monthly and Published.
- Treasury and FOREX Management.
- Tax Compliance and Planning.

- Consolidated Budgets and Forecasts.
- Company Secretarial Duties.
- Stock Exchange Compliance Work.
- Pension Fund and Insurance Management.
- Developing PC based Reporting Systems.

The ideal individual will be either a Manager in the profession with experience of PLC Head Office Operations (secondments will also be viewed favourably), or alternatively an ACA with one to two years experience in industry who is seeking a more challenging role. Good PC skills are a pre-requisite as is a strong academic background, professional manner and the ability to communicate effectively at all levels. Career prospects for the right individual, are excellent.

Interested applicants should write, enclosing a curriculum vitae to John Zafar ACMA at Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW.



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Finance Director

S Bucks

to £45,000 Package + Car

Our client is a c £20 million turnover subsidiary of a growing PLC operating in the Information Technology sector. The company has a portfolio of specialist products addressing a world market with an active development programme. Following the successful launch of new products in 1991, the expectations for its continued success are very high. This new appointment is therefore regarded as key to taking the business through its next phase of growth.

Reporting to the Managing Director the successful individual will be completely involved in the achievement of the company's business and profit objectives and is therefore expected to play a proactive role in all areas of management.

The key areas of challenge will include:

- Improving profitability by active involvement in the decision making process.
- Developing new information systems throughout the company.

- Ensuring accurate and timely financial reports are provided.

It is essential that they have a strong financial discipline, excellent IT and systems skills, experience of operating at Finance Director level (equivalent in a production based environment and one from a profit orientated business culture).

The ideal candidate will be a qualified accountant and possibly an MBA, aged between 35-45, capable of operating effectively as part of the management team, be questioning by nature, can operate on their own initiative, delegate effectively, as well as create and manage change. They must also be able to demonstrate successful track record in their career to date.

Interested applicants should write enclosing their curriculum vitae to John Zafar ACMA, Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW.



Michael Page Finance

Specialists in Financial Recruitment
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The Leicester Royal Infirmary
Britain's newest teaching hospital

Director of Finance

c £50,000 + Lease Car + Relocation

The Leicester Royal Infirmary is a large, prestigious teaching hospital with 4,000 employees and a contracted income of £90m. The hospital has applied to become an NHS Trust from April 1993 and will continue to actively invest in new facilities and technology to develop its patient services.

A new role for the Director of Finance has been created to prepare for NHS Trust status. The Director will:

- Have personal responsibility for all aspects of the hospital's financial management
- Be an Executive Director of the NHS Trust Board
- Make a major contribution to the strategic planning and control of the hospital's activities
- Ensure and develop accurate and timely financial control systems

Applicants will be professionally qualified and proudly able to demonstrate an extensive record of achievement and a capacity for professional leadership. Although a health service background is not essential, significant experience in a progressive operational environment is required. First class communication skills will be taken as read. You will be joining a team where the competitive edge for achievement is matched only by pride in corporate excellence and you will require strong interpersonal skills and drive to succeed.

Interested candidates should write for further details to Oliver Howl BSc ACA, enclosing a full curriculum vitae and salary information, at Michael Page Finance, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST, quoting reference OH132.



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Group Accountant

Central London

to £30,000 + Car + Benefits

Our client has achieved an enviable track record of substantial growth and profitability in a competitive services industry. This has been achieved by a successful strategy of acquisition and organic expansion. The company's shares are listed, with a market capitalisation of £140 million.

Internal promotion has created an exciting opportunity for a young qualified accountant to contribute to a professional and dynamic Head Office team. Your brief will encompass responsibility for the preparation of the group's legal accounts, including the consolidation, its monthly management accounts, budgets and forecasts. You will also assume control for the group's corporate tax.

VAT negotiations and will be a member of the treasury team.

As a qualified accountant with one to four years post qualification experience, you will be results driven having gained group exposure in a demanding commercial environment. Strong knowledge of consolidations and E spreadsheets combined with effective communication skills are essential. Familiarity with corporate tax and VAT would be an advantage. Responsibility and initiative shown in your career will be well rewarded.

Please forward your curriculum vitae to Scott Mewling, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH. Tel: 071 831 2000.



Michael Page Finance

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
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هكذا هو العالم

CORPORATE FINANCE EXECUTIVE

AMONGST PRIME MOVERS, MAKE YOUR PRESENCE FELT.

At Dixons Group plc, commercial decisions are invariably based on the most detailed research, the soundest advice. To this may be attributed much of our strength - a strength epitomised by the dramatically increased profits of our UK operation - a rare enough phenomenon these days. To win the respect of our senior decision-makers, whose demands upon you will be considerable, you too must be something of a rarity.

In short, a young, astute finance specialist whose intellectual integrity, impressive degree and professional accountancy training are merely the raw materials out of which a high profile career in commercial strategy is being carved - preferably within a fast-moving, consumer related context.

Based at Group HQ in Mayfair, project work of an investigative, strategic nature will occupy most of your time whilst you keep routine activity under tight control. With a creative yet detail-conscious approach and a real flair for communication at all levels, you will respond positively to the pressures of this highly visible role.

Make a tangible impact on Group performance. Forward CV and current salary details to Terry Quorill, Personnel Manager, Dixons Group plc, 46-50 Uxbridge Road, Ealing, London W5 2SU.

Substantial Package

Dixons Group plc



Director of Finance

This senior appointment offers a challenging opportunity. The Director of Finance is accountable to the Registrar for the financial operations of the University (annual turnover in excess of £130m) and the duties include the development of financial strategy, participation in the planning process, the provision of financial advice and the management of the Finance Section.

Candidates should be qualified accountants with previous experience at senior level in either the public or private sector. Capacity to innovate and to manage change is essential.

Salary and relocation package will be commensurate with the seniority of the post.

Further particulars of this post may be obtained from the Academic Staff Office, the University of Leeds, Leeds LS2 9JT, tel: 0532 335771 (direct line), fax: 0532 335779, quoting reference number 119/75. Closing date: 24th June 1992.

The University of Leeds promotes an equal opportunities policy.

Appointments Advertising

appears every

Wednesday
&
Thursday

Friday
(in the
international
edition only)

FINANCE DIRECTOR CITY (initially) : c £40K + BONUS + CAR

This profitable, multi-disciplinary practice has been achieving significant growth in recent years, from a single location to three substantial offices, with plans for further expansion in the immediate future and beyond.

An experienced, qualified accountant is required to join the tight-knit senior management team in order to manage the finance and MIS functions. Applicants should be aged 30-45, with strong communication skills, the experience of operating within a tight-knit team, and good commercial awareness.

Please write enclosing CV to Michael Leaney, Human Resources Director: Morison Stoneham, 805 Salisbury House, 31 Finsbury Circus, London EC2M 5SQ

Morison Stoneham
Chartered Accountants

Accountants Zurich based

Our client, a premier US Investment Banking House, seeks to appoint two qualified accountants to support its business in this challenging and demanding market place.

These financial accounting roles will involve preparation of periodical financial statements, monitoring of compliance in accordance with local regulations and tax administration. It is envisaged that candidates will be of Swiss origin, familiar with local accounting standards and fluent in

German as well as English. Suitably qualified candidates seeking a challenging career with excellent remuneration prospects, should write in strict confidence to: Candace Simmons (Ref. CR/97), Vine Potterton Limited, 152/3 Fleet Street, London EC4A 3DF. Please enclose a full CV and list separately any companies to which your application should not be sent.

VINE POTTERTON
RECRUITMENT ADVERTISING

FINANCIAL CONTROLLER c £37,000 Full Benefits Package

Our client is a substantial and expanding Service Industry Company with their headquarters in the Watford area. Due to their current expansion they need to restructure their Financial Department and to recruit an experienced and ambitious Financial Controller.

The ideal candidate must be qualified ACA or ACCA and have work experience within a demanding commercial environment. He or she will report directly to the Financial Director and have the Chief Accountant and 20 staff controlling nominal purchase and sales ledgers, reporting to them.

Innovation, creativity, confidence, ambition, energy and a sense of humour are all essential in addition to both first class technical and people management skills.

Please write to Andrew Ranton with a full C.V. quoting Ref: AA718.

ALASTAIR AMES & associates

The Manor House 120 Kingston Road, Wokingham, London SW19 1LN
Telephone: 011 542 8101 Fax: 011 542 7803

UNIVERSITY OF YORK MANAGEMENT ACCOUNTANT

The University of York has a turnover in excess of £50m, controls assets well in excess of £100m and has a range of activities which include commercial, financial and property interests. To help meet the demands of continuing successful growth the University is seeking to recruit a high calibre, suitably qualified individual to assume responsibility for the management information and accounting functions. Reporting to the Head of Finance, the post will be central to the support of the University's decision-making processes and the successful candidate will also play a pivotal role in developing management information systems. This is a challenging opportunity requiring energy as well as good interpersonal and technical skills and the successful individual is unlikely to have held just these three years' combined experience in both central and profit centre environments.

Salary within the range £19,000 - £26,000 per annum. Four copies of application, with full curriculum vitae and the names of three referees, should be sent by 21 June 1992 to the Personnel Office, University of York, Heslington, York YO1 5DD, from whom further particulars are available. Please quote reference number 23055.

هكذا عندنا العمل

Financial Controller Computer Services

c.£36,000 + Bonus & Car

M3 Corridor

Substantial and successful IT service business seeks an ambitious commercial Accountant for a high profile senior management role. Significant prospects throughout the company.

THE COMPANY

- ◆ Subsidiary of one of the largest specialist computer vendors in the world. Market leader in Europe.
- ◆ Provides customer services and support in proprietary and open systems arena. Turnover c£50m and profitable.
- ◆ Strong management team with clear and aggressive growth plans, including product development.

THE POSITION

- ◆ Responsible for all financial management through small accounts team. Report jointly to FD and Service Director.
- ◆ Key member of the senior business management team. Liaise extensively with CFOs of other subsidiary businesses.

- ◆ Develop management information systems and implement tight financial control discipline.

QUALIFICATIONS

- ◆ Accountant (CIMA or ACA), aged 30-40, with sound management accounting and systems experience from the IT, retail, distribution or service sectors.
- ◆ Committed manager with clear business acumen and high intellect. Significant exposure to sales and marketing.
- ◆ Strong team player with excellent interpersonal skills. Sound yet flexible negotiator with the stature to be credible at the highest level.

Please write, enclosing full cv, Ref 110524
54 Jermyn Street, London, SW1Y 6LX

S E N

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Group Financial Accountant Setting Higher Standards in Higher Education

Essex £35-40,000 Package

This ambitious educational establishment is implementing innovative, yet carefully focused plans to capitalise on its deserved reputation for providing an imaginative range of courses which encourage wider participation and high achievement. Recognising that strong management skills and financial expertise are central to its future success, our client wishes to recruit a commercially-orientated accountant to assist in constructing a financial framework compatible with long-term objectives.

Reporting to the Director of Finance, you will manage and motivate a large financial accounting team and spearhead the development of controls and procedures which ensure the integrity of the organisation's accounting systems. Liaising with a variety of staff within and outside the finance function, you will be responsible for raising the department's profile, producing a range of financial and management information aimed at facilitating decision-making throughout the college.

A qualified accountant, probably chartered, with at least three years' commercial line management experience, you will have a proven track record in managing change and a detailed knowledge of systems and spreadsheet applications. Your personal attributes should include enthusiasm, persuasiveness and commercial vision combined with diplomacy, adaptability and the presence to establish immediate credibility at all levels.

Please write, in confidence, enclosing full career and salary details, to Tim Knight, quoting reference P2298.



Selection & Search
2-3 Dorset Rise, Blackfriars, London EC4Y 8AE

FINANCIAL CONTROLLER

Who can demonstrate success in the management of financial control and systems implementation in a manufacturing environment

c. £45,000 + car

South Coast

In this successful and fast-growing subsidiary of a major aerospace group, recent restructuring has created the need for a particularly high calibre finance manager to control the newly combined finance and IT functions. We want to hear from qualified accountants who have proved their ability to run such an operation within a profit centre. Our major requirements are the professional strength to ensure the accuracy of all accounts and forecasts plus a record of success in detailed systems implementation, closely followed by a particular ability in complex financial analysis and ideally some experience of FX and/or long-term contract accountancy. However, we're certainly not looking for a superior number cruncher: you will be a crucial member of the MD's top team, and he will expect a pro-active input to the general management of the operation. That team is young, able and perhaps a little intolerant of anything but the best: you should be bright enough and tough enough to flourish in such an environment. There are two sizeable teams of professional and support staff to motivate, so man-management skills are essential. Ideal candidates will probably be in their late thirties, but we have no real prejudice on that score; however, we are totally prejudiced about the need for real intellectual ability, both for this particular position and to ensure that the appointee can take advantage of the very real opportunities for future development within the Group. Please send full career details, quoting reference WE 2057, to Terry Ward, Ward Executive Limited, 4-6 George Street, Richmond-upon-Thames, Surrey TW9 1JY. Tel: 081-332 0555.

WARD EXECUTIVE
LIMITED
Executive Search & Selection

FINANCE MANAGER - OPERATIONS

West of London

c. £35,000 + FX car

A top player in the worldwide FMCG arena, our client is an autonomous subsidiary of this leading US multi-national group. Clearly demonstrable is the substantial and vigorous Corporate commitment to organic growth and development of both manufacturing and marketing operations across Europe.

Resulting from promotion to a European role, a new post has been created in the UK for a numerate, young (probably aged 26-32), graduate MBA or Qualified Accountant.

This is a high profile appointment which interacts with all levels of management, from the top down. It therefore demands an accomplished commercial or industrial financial manager with the technical and interpersonal skills developed from at least 2 years in a manufacturing environment.

Leading a team through an important period of change, it will involve the provision, analysis, interpretation and implementation of management information. Included will be studies of profitability, budgets, costing and forecasting across the manufacturing, marketing and R&D areas of a broad and diversified product range.

Reporting to the Financial Controller the role offers an entrée into a forward-looking, highly successful and international organisation, providing career opportunities to an ambitious achiever.

Salary is as indicated and the car will be fully expensed. Relocation costs will be met where applicable and other benefits include pension and BUPA.

Please write enclosing CV, telephone or fax as appropriate quoting ref: RN/1043.

The Career Partnership Ltd

Lincoln House, Aviary Road, Woking, Surrey, GU22 8TH
Tel: 0932 352558 Fax: 0932 336330

LONDON STOCK EXCHANGE

Market falters but holds above 2,700

By Steve Thompson

AN INCREASINGLY tired equity market managed to close above the 2,700 level on the FT-SE 100 index but not without a considerable struggle. Ending the day 9.9 lower at 2,702.0, the Footsie stocks attracted just enough support very late in the day to drag the index up from the day's low of 2,697.8, reached just after a weak opening by Wall Street.

There was very little excitement in the market at the out-

set, with no evidence of any of the much-rumoured spate of so-called "mega deals". And there were wry smiles around the dealing desks at the absence of the Kuwait Investment Office/BP/Hanson deal widely rumoured to have been in the pipeline. BP lost ground yesterday, with turnover falling to reach 4m shares. The buying of BP on Wednesday was described by one old hand in the market as "low quality".

Fund managers paid only minor heed to the latest batch of economic news, which included money supply figures and bank and building society lending for April. Economists apparently took a second look at the sharp increase in the bank lending figure but were not unduly troubled by the

Account Dealing Dates		
Final Dealing	Jan 1	Jan 15
Open Dealing	Jan 16	Jan 25
Final Dealing	Jan 26	Jan 28
Open Dealing	Jan 29	Jan 31

Non-time dealing may take place from 1.30 am on business days earlier.

money supply data. Lingering fears remained that a sizeable rights issue may be in the offing. However, traders said the Friday before a bank holiday was not the ideal day for a big issue.

Much of the early trading was taken up by company news items. An early slide by BT shares, after the group revealed its first annual reduction in profits, was arrested

and then reversed as telecoms specialists came away reassured from the post-futures meeting with the company. A number of previously bearish analysts were said to have adopted a much more positive stance on the shares. Combined turnover in BT "old" and "new" was easily the heaviest in the market.

Banks remained in the limelight with EC clearance of Hongkong & Shanghai Banking's bid for Midland the trigger for more buying of Midland shares. Prudential, the insurance group, was the best individual performance in the Footsie, responding to rather unlikely takeover stories involving Lloyds.

Standard Chartered shares, on the other hand, were given

a rough ride by the market after news that losses in securities trading by its Bombay branch has prompted standard to make a \$50m provision.

Turnover in equities just managed to top the 500m mark, reaching 505.7m. Dealers were said to be slightly surprised that customer business on Wednesday had easily topped £1m, reaching £1.2m. Much of yesterday's activity, however, was made up of non-Footsie stocks, indicating, dealers said, that the big institutions were not heavily involved in the day's business.

Food retailing was one of the worst performing sectors, after the re-emergence of stories that a price war between the big supermarket groups is on the horizon.

FINANCIAL TIMES STOCK INDICES

	May 21	May 20	May 19	May 18	May 17	May 16	Year Ago	1992	Share Comparison
	High	Low	High	Low	High	Low	High	Low	High
Government Secs	80.48	87.35	80.21	89.23	80.04	84.47	89.46	85.11	127.40
	(121.54)	(114.11)	(101.29)	(119.53)	(101.75)	(121.75)			
Fixed Interest	105.19	104.87	104.74	104.37	104.33	83.18	105.10	105.15	50.50
	(21.95)	(21.12)	(21.12)	(20.14)	(20.14)	(21.95)			
Ordinary Shares*	214.19	214.75	212.95	212.81	211.33	196.54	214.75	185.14	214.75
	(20.53)	(20.53)	(20.53)	(20.53)	(20.53)	(20.53)			
Gold Mines	112.25	111.19	112.10	112.4	111.4	164.4	106.6	106.8	794.7
	(100.1)	(100.1)	(100.1)	(100.1)	(100.1)	(100.1)			
FT-SE 100 Share	2702.6	2711.9	2700.8	2703.6	2692.6	2462.8	2703.6	2365.2	2703.6
	(11.98)	(11.98)	(11.98)	(11.98)	(11.98)	(11.98)			
FT-SE Eurostoxx 2000	1228.19	1240.98	1232.78	1238.78	1225.65	1198.95	1248.78	1120.82	1248.78
	(11.95)	(11.95)	(11.95)	(11.95)	(11.95)	(11.95)			
*Ord. Div. Yield	4.34	4.32	4.32	4.31	4.34	4.32	4.34	4.32	4.32
*Earnings Yield (%)	6.58	6.57	6.10	6.10	6.10	6.10	6.10	6.10	6.10
*P/E Ratio (x)	19.22	19.55	20.57	20.59	20.47	19.48	19.48	19.48	19.48
*Dividend Yield (%)	4.34	4.32	4.32	4.31	4.34	4.32	4.34	4.32	4.32
*Share Turnover (x)	28.98	30.96	27.97	27.12	26.73	24.00	28.98	28.98	28.98
Equity Turnover (x)	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00
Equity Marginal	52.54	52.54	52.54	52.54	52.54	52.54	52.54	52.54	52.54
Shareholder Trust (%)	54.35	54.35	54.35	54.35	54.35	54.35	54.35	54.35	54.35
Ordinary Share Index, Hourly changes	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High
Open	214.18	214.75	212.95	212.81	211.33	214.75	214.75	214.75	214.75
Close	214.18	214.75	212.95	212.81	211.33	214.75	214.75	214.75	214.75
FT-SE 100, Hourly changes	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High
Open	2702.6	2711.9	2700.8	2703.6	2692.6	2462.8	2703.6	2365.2	2703.6
Close	2702.6	2711.9	2700.8	2703.6	2692.6	2462.8	2703.6	2365.2	2703.6
FT-SE Eurostoxx 2000, Hourly changes	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High	Day's High
Open	1228.19	1240.98	1232.78	1238.78	1225.65	1198.95	1248.78	1120.82	1248.78
Close	1228.19	1240.98	1232.78	1238.78	1225.65	1198.95	1248.78	1120.82	1248.78

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INVESTMENT TRUSTS - Cont.

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FRIDAY MAY 22 1992

لندن اکتیو

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Trust Name	Price	Change	Dividend	Yield
Abacus Investment Trust	1.00	0.01	0.05	5.0%
Abacus Investment Trust	1.00	0.01	0.05	5.0%
Abacus Investment Trust	1.00	0.01	0.05	5.0%
Abacus Investment Trust	1.00	0.01	0.05	5.0%
Abacus Investment Trust	1.00	0.01	0.05	5.0%
Abacus Investment Trust	1.00	0.01	0.05	5.0%
Abacus Investment Trust	1.00	0.01	0.05	5.0%
Abacus Investment Trust	1.00	0.01	0.05	5.0%
Abacus Investment Trust	1.00	0.01	0.05	5.0%
Abacus Investment Trust	1.00	0.01	0.05	5.0%

MERCHANT BANKS

Bank Name	Price	Change	Dividend	Yield
Abacus Merchant Bank	1.00	0.01	0.05	5.0%
Abacus Merchant Bank	1.00	0.01	0.05	5.0%
Abacus Merchant Bank	1.00	0.01	0.05	5.0%
Abacus Merchant Bank	1.00	0.01	0.05	5.0%
Abacus Merchant Bank	1.00	0.01	0.05	5.0%
Abacus Merchant Bank	1.00	0.01	0.05	5.0%
Abacus Merchant Bank	1.00	0.01	0.05	5.0%
Abacus Merchant Bank	1.00	0.01	0.05	5.0%
Abacus Merchant Bank	1.00	0.01	0.05	5.0%
Abacus Merchant Bank	1.00	0.01	0.05	5.0%

OIL & GAS - Cont.

Company Name	Price	Change	Dividend	Yield
Abacus Oil & Gas	1.00	0.01	0.05	5.0%
Abacus Oil & Gas	1.00	0.01	0.05	5.0%
Abacus Oil & Gas	1.00	0.01	0.05	5.0%
Abacus Oil & Gas	1.00	0.01	0.05	5.0%
Abacus Oil & Gas	1.00	0.01	0.05	5.0%
Abacus Oil & Gas	1.00	0.01	0.05	5.0%
Abacus Oil & Gas	1.00	0.01	0.05	5.0%
Abacus Oil & Gas	1.00	0.01	0.05	5.0%
Abacus Oil & Gas	1.00	0.01	0.05	5.0%
Abacus Oil & Gas	1.00	0.01	0.05	5.0%

PACKAGING, PAPER & PRINTING - Cont.

Company Name	Price	Change	Dividend	Yield
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%

STORES - Cont.

Store Name	Price	Change	Dividend	Yield
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%

MINES - Cont.

Mine Name	Price	Change	Dividend	Yield
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%

INVESTMENT COMPANIES

Company Name	Price	Change	Dividend	Yield
Abacus Investment	1.00	0.01	0.05	5.0%
Abacus Investment	1.00	0.01	0.05	5.0%
Abacus Investment	1.00	0.01	0.05	5.0%
Abacus Investment	1.00	0.01	0.05	5.0%
Abacus Investment	1.00	0.01	0.05	5.0%
Abacus Investment	1.00	0.01	0.05	5.0%
Abacus Investment	1.00	0.01	0.05	5.0%
Abacus Investment	1.00	0.01	0.05	5.0%
Abacus Investment	1.00	0.01	0.05	5.0%
Abacus Investment	1.00	0.01	0.05	5.0%

MISCELLANEOUS

Company Name	Price	Change	Dividend	Yield
Abacus Miscellaneous	1.00	0.01	0.05	5.0%
Abacus Miscellaneous	1.00	0.01	0.05	5.0%
Abacus Miscellaneous	1.00	0.01	0.05	5.0%
Abacus Miscellaneous	1.00	0.01	0.05	5.0%
Abacus Miscellaneous	1.00	0.01	0.05	5.0%
Abacus Miscellaneous	1.00	0.01	0.05	5.0%
Abacus Miscellaneous	1.00	0.01	0.05	5.0%
Abacus Miscellaneous	1.00	0.01	0.05	5.0%
Abacus Miscellaneous	1.00	0.01	0.05	5.0%
Abacus Miscellaneous	1.00	0.01	0.05	5.0%

OTHER FINANCIAL

Company Name	Price	Change	Dividend	Yield
Abacus Financial	1.00	0.01	0.05	5.0%
Abacus Financial	1.00	0.01	0.05	5.0%
Abacus Financial	1.00	0.01	0.05	5.0%
Abacus Financial	1.00	0.01	0.05	5.0%
Abacus Financial	1.00	0.01	0.05	5.0%
Abacus Financial	1.00	0.01	0.05	5.0%
Abacus Financial	1.00	0.01	0.05	5.0%
Abacus Financial	1.00	0.01	0.05	5.0%
Abacus Financial	1.00	0.01	0.05	5.0%
Abacus Financial	1.00	0.01	0.05	5.0%

OTHER INDUSTRIAL MATERIALS

Company Name	Price	Change	Dividend	Yield
Abacus Industrial	1.00	0.01	0.05	5.0%
Abacus Industrial	1.00	0.01	0.05	5.0%
Abacus Industrial	1.00	0.01	0.05	5.0%
Abacus Industrial	1.00	0.01	0.05	5.0%
Abacus Industrial	1.00	0.01	0.05	5.0%
Abacus Industrial	1.00	0.01	0.05	5.0%
Abacus Industrial	1.00	0.01	0.05	5.0%
Abacus Industrial	1.00	0.01	0.05	5.0%
Abacus Industrial	1.00	0.01	0.05	5.0%
Abacus Industrial	1.00	0.01	0.05	5.0%

TRANSPORT

Company Name	Price	Change	Dividend	Yield
Abacus Transport	1.00	0.01	0.05	5.0%
Abacus Transport	1.00	0.01	0.05	5.0%
Abacus Transport	1.00	0.01	0.05	5.0%
Abacus Transport	1.00	0.01	0.05	5.0%
Abacus Transport	1.00	0.01	0.05	5.0%
Abacus Transport	1.00	0.01	0.05	5.0%
Abacus Transport	1.00	0.01	0.05	5.0%
Abacus Transport	1.00	0.01	0.05	5.0%
Abacus Transport	1.00	0.01	0.05	5.0%
Abacus Transport	1.00	0.01	0.05	5.0%

WATER

Company Name	Price	Change	Dividend	Yield
Abacus Water	1.00	0.01	0.05	5.0%
Abacus Water	1.00	0.01	0.05	5.0%
Abacus Water	1.00	0.01	0.05	5.0%
Abacus Water	1.00	0.01	0.05	5.0%
Abacus Water	1.00	0.01	0.05	5.0%
Abacus Water	1.00	0.01	0.05	5.0%
Abacus Water	1.00	0.01	0.05	5.0%
Abacus Water	1.00	0.01	0.05	5.0%
Abacus Water	1.00	0.01	0.05	5.0%
Abacus Water	1.00	0.01	0.05	5.0%

MEDIA

Company Name	Price	Change	Dividend	Yield
Abacus Media	1.00	0.01	0.05	5.0%
Abacus Media	1.00	0.01	0.05	5.0%
Abacus Media	1.00	0.01	0.05	5.0%
Abacus Media	1.00	0.01	0.05	5.0%
Abacus Media	1.00	0.01	0.05	5.0%
Abacus Media	1.00	0.01	0.05	5.0%
Abacus Media	1.00	0.01	0.05	5.0%
Abacus Media	1.00	0.01	0.05	5.0%
Abacus Media	1.00	0.01	0.05	5.0%
Abacus Media	1.00	0.01	0.05	5.0%

MOTORS

Company Name	Price	Change	Dividend	Yield
Abacus Motors	1.00	0.01	0.05	5.0%
Abacus Motors	1.00	0.01	0.05	5.0%
Abacus Motors	1.00	0.01	0.05	5.0%
Abacus Motors	1.00	0.01	0.05	5.0%
Abacus Motors	1.00	0.01	0.05	5.0%
Abacus Motors	1.00	0.01	0.05	5.0%
Abacus Motors	1.00	0.01	0.05	5.0%
Abacus Motors	1.00	0.01	0.05	5.0%
Abacus Motors	1.00	0.01	0.05	5.0%
Abacus Motors	1.00	0.01	0.05	5.0%

PACKAGING, PAPER & PRINTING

Company Name	Price	Change	Dividend	Yield
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%
Abacus Packaging	1.00	0.01	0.05	5.0%

STORES

Company Name	Price	Change	Dividend	Yield
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%
Abacus Stores	1.00	0.01	0.05	5.0%

PLANTATIONS

Company Name	Price	Change	Dividend	Yield
Abacus Plantations	1.00	0.01	0.05	5.0%
Abacus Plantations	1.00	0.01	0.05	5.0%
Abacus Plantations	1.00	0.01	0.05	5.0%
Abacus Plantations	1.00	0.01	0.05	5.0%
Abacus Plantations	1.00	0.01	0.05	5.0%
Abacus Plantations	1.00	0.01	0.05	5.0%
Abacus Plantations	1.00	0.01	0.05	5.0%
Abacus Plantations	1.00	0.01	0.05	5.0%
Abacus Plantations	1.00	0.01	0.05	5.0%
Abacus Plantations	1.00	0.01	0.05	5.0%

MINES

Company Name	Price	Change	Dividend	Yield
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%
Abacus Mines	1.00	0.01	0.05	5.0%

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**AUTHORISED
UNIT TRUSTS**

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● Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128.

ISLE OF MAN (SIR RECOGNISED)

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FT MANAGED FUNDS SERVICE

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Table with multiple columns listing various fund categories and individual fund details. Categories include: ISLE OF MAN (REGULATED), JERSEY (REGULATED), LUXEMBOURG (REGULATED), SWITZERLAND (REGULATED), and OTHER OFFSHORE FUNDS. Each category contains a list of fund names, their managers, and performance metrics.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar continues recovery

THE DOLLAR continued to recover against the D-Mark in European trading yesterday as dealers dismissed the possibility of an imminent cut in interest rates by the Federal Reserve, writes James Blyth.

The Fed's decision on Wednesday night not to signal a cut in the Fed Funds rate continued to strengthen dollar bulls yesterday. So, too, did the decision by the Bundesbank's General Council meeting yesterday not to increase German rates, widening the already large differential in rates between the two countries.

Another boost to the dollar came from a report in the Asian Wall Street Journal, which suggested that the Fed had ended the bias toward easing held in its directives since last August. One London-based analyst said it was hard to believe that any member of the Federal Open Markets Committee would leak such information to the press, but admitted that the net result of the story

was to strengthen the dollar. Compounding all this was the weekly US unemployment claims figure, which was down 18,000 on the week at 406,000. As a result the US currency closed up over a penny in London, at DM1.6140, after a previous close of DM1.6020. In late New York trading, it had reached DM1.6145. The dollar also ended up against the Japanese yen, at ¥130.20, after closing at ¥129.65 the night before.

Although it had appreciated in overnight trading, sterling slipped in European trading yesterday as dealers suspected that the Bank of England had shown a more accommodative stance in its money market operations.

Treasury and Bank of England officials have repeatedly stressed that a near-term rate cut is unlikely. But the market seems to have reached a point where the Bank's decision to take out a \$1.3bn shortage early in its operations. The pound ended the day

unchanged at DM2.9325.

The Italian lira slipped towards the floor of the Exchange Rate Mechanism's currency grid as operators fretted about Italy's seemingly endless rounds of voting for a new president. The political instability has increased concern that action will not be taken to tackle a huge budget deficit.

The lira fell one place to second from bottom of the EMS grid. The D-Mark ended up against the lira at Lira 783.50, after closing at Lira 783.50 the night before.

One analyst suggested yesterday that the market's uncertainty about the lira may be exacerbated by nervousness about the Danish referendum on European Monetary Union, which is due on June 2. The analyst said that some dealers fear that if the Danes decide to join EMU, the whole project will start to fall apart, adding to uncertainty in the European Monetary System.

C IN NEW YORK

May 21	Latest	Previous
1 month	1.0160-1.0170	1.0150-1.0160
3 months	2.72-2.80	2.72-2.80
12 months	8.51-8.77pm	8.51-8.77pm

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

May 21	Latest	Previous
3.00	92.0	92.0
4.00	92.0	92.0
5.00	92.0	92.0
6.00	92.0	92.0
7.00	92.0	92.0
8.00	92.0	92.0
9.00	92.0	92.0
10.00	92.0	92.0
11.00	92.0	92.0
12.00	92.0	92.0
1.00	92.0	92.0
2.00	92.0	92.0
3.00	92.0	92.0
4.00	92.0	92.0

CURRENCY MOVEMENTS

May 21	Bank of England	Change
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1

CURRENCY RATES

May 21	Bank of England	Change
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1

OTHER CURRENCIES

May 21	Bank of England	Change
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1
US dollar	92.0	+0.1

MONEY MARKETS

Rates end lower

RATES in the sterling money markets ended lower yesterday after the Bank of England forecast a large shortage that was quickly taken out in the morning.

The Bank forecast a shortage of £1.3bn at the start of the day and, in the early round, purchased £250m of Band-1 Bank bills at 9 1/2 per cent, and £1.05bn of bills for resale to the market in equal amounts on 9 and 10 June at an interest rate of 9 1/2 per cent.

The speed with which the shortage was eliminated took a number of dealers by surprise.

UK clearing bank base lending rate 10 per cent from May 5, 1992

One money market analyst suggested that, not so long ago, the Bank's stance yesterday might have been seen as accommodative, and signalling a base rate cut.

However, recent comments from the Deputy Governor of the Bank of England and the Chancellor of the Exchequer make this hard to believe. Most dealers spoken to yesterday felt that the Bank was, at the very most, showing that it was happy with rates at the current levels. Others said that the speed with which the shortage was removed was part of the

EMS EUROPEAN CURRENCY UNIT RATES

May 21	Latest	Previous
1 month	1.0160-1.0170	1.0150-1.0160
3 months	2.72-2.80	2.72-2.80
12 months	8.51-8.77pm	8.51-8.77pm

Forward premiums and discounts apply to the US dollar.

POUND SPOT - FORWARD AGAINST THE POUND

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

EURO-CURRENCY INTEREST RATES

May 21	Short	7 Days	One month	Three months	Six months	One year
US dollar	92.0	92.0	92.0	92.0	92.0	92.0
US dollar	92.0	92.0	92.0	92.0	92.0	92.0
US dollar	92.0	92.0	92.0	92.0	92.0	92.0
US dollar	92.0	92.0	92.0	92.0	92.0	92.0
US dollar	92.0	92.0	92.0	92.0	92.0	92.0
US dollar	92.0	92.0	92.0	92.0	92.0	92.0
US dollar	92.0	92.0	92.0	92.0	92.0	92.0
US dollar	92.0	92.0	92.0	92.0	92.0	92.0
US dollar	92.0	92.0	92.0	92.0	92.0	92.0

Forward premiums and discounts apply to the US dollar.

FT LONDON INTERBANK FIXING

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

MONEY RATES

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

LONDON MONEY RATES

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

FINANCIAL FUTURES AND OPTIONS

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

LONDON (LIFFE)

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

CHICAGO

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

PARIS

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

BASE LENDING RATES

May 21	Day's	Close	One month	%	Three months	%
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1
US dollar	92.0	92.0	92.0	+0.1	92.0	+0.1

Forward premiums and discounts apply to the US dollar.

FT LONDON INTERBANK FIXING

May 21	Day's
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FINANCIAL TIMES FRIDAY MAY 22 1992

FRANCE (continued)

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Index	Stock	High	Low	Close	Index	Stock	High	Low	Close	Index	Stock	High	Low	Close	Index	Stock	High	Low	Close
TORONTO																			
3:00 pm prices May 21																			
Quotations in cents unless marked \$																			
5000 J&J Pk	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
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10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
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10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
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10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4		10000 Bell	\$14	14 1/4	14 1/4	
10000 AgriSec	475	470	470	-10	1000														

INDICES

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CANADA

[illegible]**TOKYO - Most Active Stocks**

Thursday 21 May 1982							
	Stocks	Closing	Change		Stocks	Closing	Change
	Traded	Price	on day		Traded	Price	on day
Mitsubishi	11.5m	1,130	+80	Suzuki Motor	4.4m	795	+26
Sanyo	10.4m	580	+13	Daikin Ind	1.5m	848	+10
Jon Steel Works	4.5m	825	+18	Gunze	3.1m	858	+7
Jon Mt & Chem	6.7m	750	+45	Chiyoda Ind	1.5m	1,370	+80
Iwata Ind	4.9m	710	+15	Asahi Glass	2.1m	879	+11

THE EARTH SUMMIT

The Earth summit in Rio de Janeiro aims to bring together more than 160 World leaders to discuss the environmental agenda for the future. Clearly environmental issues continue to impact on everyone-business, governments and individuals alike. On

May 29 1992.

The Financial Times will publish a survey entitled "The Earth Summit which will examine the prospects for the summit, its scope and likely outcomes. This survey will attract widespread interest amongst Financial Times business readership world-wide for whom environmental issues continue to be of major importance. 42% of Chief Executives in Europe's top companies ranked the protection of the environment amongst the top three future developments likely to have greatest impact on their business in the near future. If you want to reach this influential

Alicia Andrews:
on 071 873 3565
or fax 071 873 3062.

Data source: Chief Executives in Europe 1990

END OF MESSAGE

FT SURVEYS

GWENT

The FT proposes to publish this survey on
June 4 1992.
from its print centres in Tokyo, New York,
Frankfurt, Roubaix and London. It will
also be read by senior businessmen and
government officials in 160 countries
world-wide. It will also be of particular
interest to 130,000 directors and managers
in the U.K. who read the weekday FT. If
you want to reach this important audience
with your services, expertise or products
whilst maintaining a high profile in
connection with Gwent.

call Clive Radford
on 0272 292565 or fax 0272 225974.
Merchants House,
Wapping Road,
Bristol BS1 4RU

Bristol BS1 4RU

Data source: BMRC Businessman Survey 1990

SECRET

FT SURVEYS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

[illegible][illegible]

AMEX COMPOSITE PRICES

Stock	Div.	P/E	10Ys	High	Low	Close	Chang	Stock	Div.	P/E	10Ys	High	Low	Close	Chang	Stock	Div.	P/E	10Ys	High	Low	Close	Chang	Stock	Div.	P/E	10Ys	High	Low	Close	Chang	
Advent Corp	0	5	34	54	57	57	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Adco	6.18	160	80	14	14	14	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Adco	2	30	14	14	14	14	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alpha Ind	140	80	54	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80	54	54	54	+	Chubb	0	75	11	1	1	1	+	Midwest	0	28	28	28	34	34	34	+	Pad Corp	0	28	28	28	28	28	+
Alco A	6.28	140	80																													

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Source: Chief Executives in E

FT SURVEYS

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

MERSEYSIDE

The FT proposes to publish this survey in
June 8 1997

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*Data source: European Business
Readership Survey 1991*

FT SURVEYS

AMERICA

Dow weaker as Fed dashes rate cut hopes

Wall Street

US SHARE prices fell across the board in heavy trading yesterday as hopes for an interest rate cut diminished on reports that the Federal Reserve had decided against easing monetary policy, writes Patrick Harrington in New York.

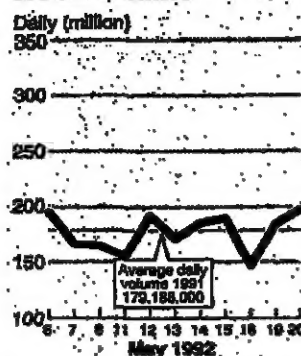
By 1 pm the Dow Jones Industrial Average was down 30.98 at 3,372.86. The more broadly based Standard & Poor's 500 fell 2.91 to 412.48, the Nasdaq composite slipped 1.85 to 578.44 and the Amex composite eased 1.23 to 390.92. Turnover on the NYSE was heavy at 114m shares by 1 pm, and declines outnumbered rises by a ratio of more than two to one.

The catalyst for the early losses was a newspaper report that the Fed's policy-making open market committee had agreed at its regular monthly meeting earlier this week not to cut interest rates immediately. Share prices have been buoyed in recent weeks by hopes that the Fed would cut rates to give the sluggish recovery a final push-start, but the report suggests that any easing of policy will have to wait until after publication of the May employment report on June 5.

Market sentiment was also damaged by the weekly jobs

claims data, which showed a 10,000 decline in the number of people claiming state unemployment insurance during the first full week of May. The figures, while indicating an improvement in labour market conditions, also reduced the

NYSE volume



Source: NYSE

May 1992

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